

Department Head Performance Evaluations

Board Meeting Item 10-1 September 11, 2018

Human Resources Group

Agenda

- 1. Process Improvements for 2018
- 2. Evaluation Process Timeline
- 3. Closed Session Presentations
- 4. How Evaluation Process Works

Process Enhancements for 2018

- Board Members will receive email confirmation when each evaluation is submitted
 - Board members can ensure their responses were captured accurately
- Inquisium by Cvent will finalize results for Board review in August

Extended Evaluation Timeline

Year-End
Accomplishment
Summaries Due
to HR Director

Aug 13

Year-End
Accomplishment
Summaries Sent
to Board

Aug 15

Dept Head
Presentations at
Board (Closed)

Sept 11 Board

Extended Online
Evaluations
Submissions Due
by Sept 18

Aug 15 – Sept 18

Evaluation
Results Sent to
Board

Oct 1

Evaluation Results (Closed)

Oct 9 Board

Review Salary Comparisons

Oct 9 Board

Board Finalizes Compensation Determinations

Oct 9 Board

Draft Next Year's
Goals Based on
Feedback

Nov

Home
Committees
Approve Goals
(Closed)

Nov

Board Item 10-1 August 2018

How the Evaluation Process Works

- Year-End Department Head Accomplishments sent to Directors on August 15, 2018
- Confidential Email also sent August 15, 2018: "Weblinks to Department Head Evaluations"
- One week left to complete online evaluations
- Evaluations due Tuesday, September 18, 2018 by 11:59 p.m.
- Full Board participation encouraged
 - Optional for new Directors on the Board less than 4 months

Four Key Areas, 20 Core Ratings

STANDARD RATING SCALE 1-5

 $1 = To \ a \ Very \ Little \ Extent, to 5 = To \ A \ Very \ Great \ Extent (or N/A)$

Strategic Leadership 1. Align Priorities with Mission and Board

4. Project Positive Image of Metropolitan

- 2. Provide Proactive Insights
- 3. Prepare Organization for Future Challenges

Operational Leadership 5. Ensure Department
Adds Value

8. Improve MWD Operations

- 6. Provide Innovative Solutions
- 7. Meet Assigned Timeframes

Board Relationships

- 9. Excellent Board Working Relationships
- 12.Open to Constructive Suggestions
- 10. Keep the Board
 Informed
- 13. Communicate Well at Board Meetings
- 11. Develop Strategic Plans with Board
- 14. Available to Board
 Members

Results

- 15. Make Progress on Board Expectations
 - 18. Effectively Manage Budgets
- 16. Achieve Expected Results
- 19. Evidence a Strong Commitment to Diversity
- 17. Ensure Compliance
- 20. Work Effectively w/ Other Departments
- + Opportunities for Specific Written Comments

Overall Rating Descriptions

- Exemplary Performance;
 - Consistently achieves exemplary performance that SIGNIFICANTLY CONTRIBUTES to organizational results.
- Highly Competent Performance;
 - Strong performer. Achieves excellent results on vast majority of assignments and all priority items.
- Competent Performance; or
 - Solid performer. Achieves good results on most assignments and deadlines.
- Unsatisfactory Performance
 - Performance does not meet the minimum expectations of this position.

Other Information to Know

- Opportunities to provide specific feedback on desired improvements
- Participation is tracked, but individual responses are anonymous to Metropolitan
- Reminder emails will be sent from Office of the Board
- For questions or support, contact Irwin Jankovic, cell (310) 497-6373 or Diane Pitman, cell (562) 810-0529



Questions