



- Organizational Membership of the Metropolitan Water District of Southern California for Fiscal Year 2015/2016

Summary

Organizational Memberships of the Metropolitan Water District of Southern California for Fiscal Year 2015/2016

Purpose

Metropolitan Water District Administrative Code Section 11202: Each department head is authorized to join organizations whose purposes serve the interests of the District. The membership may be in the department head's name or in the name of the District, as appropriate. Each department head may approve payment of dues of any such organization so long as annual dues are \$10,000 or less. Each department head may approve payment of future dues of any organization which the department head was authorized to join under this section or by the Board, so long as any increase does not exceed \$10,000. Each department head shall annually report to the Board the exercise of authority granted by this section.

Attachments

Attachment 1 –Memberships by Group for FY 2015/2016

Attachment 2 – Membership Dues \$100,000 or greater and \$25,000 – \$99,000 for FY 2015/2016

Attachment 3 – Membership Description for FY 2015/2016

Detailed Report

Metropolitan holds memberships in various organizations that support its mission, policies, water management priorities and operational objectives. A complete listing of all memberships for Fiscal Year 2015/2016 is included in [Attachment 1](#). The total cost of dues or fees for all organizations was approximately \$5.41 million.

This includes memberships in the organizations for which Metropolitan has contractual rights, as follows:

- State Water Contractors (\$2,384,814), which includes:
 - State Water Contractors Membership Dues (\$1,144,736)
 - State Water Contractors Energy Fund (\$304,150)
 - State Water Contractors Bay-Delta Fund (\$935,928)
- State Water Project Contractors Authority (\$556,857)
- State Water Project Contractors Authority – MWQI Specific Project Committee (\$203,913)
- Colorado River Board-Six Agency Committee (\$841,542)
- Colorado River Authority (\$12,832)

Metropolitan also holds a membership in an organization with annual dues of \$100,000 or more:

- Water Research Foundation (\$507,900)

Additionally, Metropolitan is a member of 11 organizations with annual membership fees in the range of \$25,000 to \$99,999.

Descriptions of the organizations referenced above are included in [Attachment 2](#).

Board Report (Organizational Membership of the Metropolitan Water District of Southern California for Fiscal Year 2015/2016)

The organizations in which Metropolitan holds memberships include a broad range of groups that work with or support issues of interest to Metropolitan including water quality, supply, operations, purchasing, construction, engineering, human resources, finances, external affairs and law. Some of these organizations also provide assistance with regulatory and legislative processes and serve as sources for disseminating information about Metropolitan and its views on water policies and water-related issues to other agencies and the public.

A summary and description of each organization is included in [Attachment 3](#)

FY 2015/16 Memberships By Group

ORGANIZATION		Amount (\$)
Office of the Chief Financial Officer		
American Payroll Association (APA)		219
Government Financial Officers Association (GFOA)		700
Public Agency Risk Management Association (PARMA)		150
SkillPath		249
	Subtotal	\$1,318
Office of the General Auditor		
American Institute of Certified Public Accountants (AICPA)		845
California Society of Certified Public Accountants (CSCPA) * (Biennial membership)		0
Information Systems Audit & Control Association - LA Chapter (ISACA)		25
Information Systems Audit & Control Association (ISACA)		180
Michigan Department of Licensing and Regulatory Affairs (LARA)		50
The Institute of Internal Auditors (IIA)		1,193
	Subtotal	\$2,293
Office of the General Counsel		
Department of Consumer Affairs		115
State Bar of California (CalBar)		7,980
	Subtotal	\$8,095
Office of Ethics		
Council on Governmental Ethics Law (COGEL)		445
Ethics and Compliance Initiative (ECI)		10,000
	Subtotal	\$10,445
Bay-Delta Initiatives		
California Water & Environmental Modeling Forum (CWEMF)		2,500
	Subtotal	\$2,500
Business Technology Group		
Association for Information and Image Management (AIIM)		278
California Association of Public Purchasing Officials (CAPPO)		910
Municipal Information Systems Association of California (MISAC)		580
National Procurement Institute (NPI)		1,200
New Resources Consulting (NRC)		500
Oracle Applications Users Group (OAUG)		965
Society of California Archivists (SCA)		45

FY 2015/16 Memberships By Group

ORGANIZATION		Amount (\$)
Business Technology Group (Continued)		
Society of Technical Communications (STC)		395
Warehousing Education and Research Council (WERC)		275
Water Environment Federation (WEF)		183
	Subtotal	\$5,331
Engineering Services Group		
American Academy of Environmental Engineers and Scientists (AAEES)		200
American Concrete Institute * (Biennial membership)		0
American Society for Non-Destructive Testing (ASNT)		100
American Society of Mechanical Engineers (ASME)		150
American Welding Society (AWS)		530
Association for the Advancement of Cost Engineer (ACE International)		130
Association of Environmental Professionals (AEP)		300
California Land Surveyors Association (CLSA)		430
Institute of Electrical and Electronics Engineers (IEEE)		415
International Code Council (ICC)		370
International Ozone Association (IOA)		575
International Right-of-Way Association (IRWA)		250
International Society of Automation (ISA)		120
National Association of Corrosion Engineers (NACE)		130
National Fire Protection Association (NFPA)		175
SAVE International (SAVE)		1,000
Society for Protective Coating (SSPC)		345
The Climate Registry		500
Underground Service Alert		51,240
United States Society of Dams (USSD)		750
Urban and Regional Information Systems Association (URISA)		175
	Subtotal	\$57,885
External Affairs		
American Women in Water, Energy, & Environment (AWWEE)		1,150
Asian Business Association - Inland Empire (ABAIE)		2,500
Asian Business Association - Los Angeles (ABALA)		2,500
Asian Business Association - Orange County (ABAOC)		1,000
Asian Business Association - San Diego (ABASD)		1,000
Associated General Contractors of California (AGC)		525
Association of California Cities - Orange County (ACC-OC)		5,000
Association of California Water Agencies (ACWA)		44,956

FY 2015/16 Memberships By Group

ORGANIZATION	Amount (\$)
External Affairs (Continued)	
Association of Water Agencies of Ventura County (AWAVC)	5,000
Building Industry Association of Riverside County - Government Affairs Conference Program Southern California	750
Building Industry Association of San Diego (BIA-SDC)	595
Building Industry Association of Southern California (BIA-SC)	15,000
California Contract Cities Association (CCCA)	5,000
California Disabled Veterans Business Enterprise Alliance - Sacramento	1,500
California Foundation on the Environment and the Economy (CFEE)	18,000
California Special Districts Association (CSDA)	6,089
Clean Tech - San Diego	10,000
Coalition for Environmental Protection, Restoration and Development (CEPRD)	10,000
Construction Industry Coalition on Water Quality (CICWQ)	2,800
Engineering Contractors Association	690
Family Farm Alliance	1,000
Inland Empire Economic Partnership (IEEP)	5,000
Latino Business Association, Inc. (LBA)	1,500
League of California Cities - LA County Division (LCC-LACD)	5,000
Los Angeles Business Council (LABC)	2,000
Los Angeles Cleantech Incubator (LACI)	10,000
Los Angeles County Business Federation (BizFed)	25,000
Los Angeles Economic Development Corporation (LAEDC)	12,500
National Association of Government Communicators (NAGC)	495
National Association of Minority Contractors (NAMC)	1,000
National Association of Women Business Owners (NAWBO) - California	1,000
National Association of Women Business Owners (NAWBO) - Inland Empire	1,500
National Association of Women Business Owners (NAWBO) - Los Angeles	1,500
National Association of Women Business Owners (NAWBO) - Orange County	1,000
National Association of Women Business Owners (NAWBO) - San Diego	1,750
National Association of Women Business Owners (NAWBO) - Ventura County	1,000
National Association of Women in Construction (NAWIC) Region 12	1,500
National Latina Business Women Association - Los Angeles (NLBWA-LA)	1,000
National Water Resources Association (NWRA) - Municipal Caucus	500
Orange County Business Council (OCBC)	5,000

FY 2015/16 Memberships By Group

ORGANIZATION	Amount (\$)
External Affairs (Continued)	
Orange County Taxpayers Association (OCTax)	2,000
Port Tech - Los Angeles	2,500
San Diego County Taxpayers Association (SDCTA)	3,000
San Diego Regional Economic Development Corporation (San Diego Regional EDC)	5,000
San Gabriel Valley Economic Partnership	5,250
So. CA Leadership Council (aka LA County Economic Development)	20,000
South County Economic Development Council (SCEDC)	350
Southern California Contractors Association (SCCA)	1,100
Southern California Minority Business Development Agency	1,000
Southern California Water Committee (SCWC)	10,000
Southwest California Legislative Council (SWCLC)	3,000
The California Farm Water Coalition (CFWC)	2,500
The California Institute for Federal Policy Research	2,000
Urban Land Institute (ULI)	220
Urban Water Institute, Inc.	2,500
Valley Industry Commerce Association (VICA)	10,000
Ventura County Economic Development Agency	2,400
Water Education Foundation	28,600
Western Coalition of Arid States (WESTCAS)	3,000
Women's Business Enterprise Council (WBEC)	2,800
External Affairs - Chambers of Commerce	
American Indian Chamber of Commerce	3,000
Anaheim Chamber of Commerce	614
Bell Gardens Chamber of Commerce	250
Black Chamber of Commerce of Orange County	1,500
Burbank Chamber of Commerce	845
California Black Chamber of Commerce	1,500
California Chamber of Commerce	13,000
Cerritos Chamber of Commerce	550
Chamber of Commerce Alliance of Ventura & Santa Barbara Counties	3,000
Chino Valley Chamber of Commerce	350
City of Industry Chamber of Commerce (aka Industry Manufacturing Council)	275
Corona Chamber of Commerce	270
El Monte/So. El Monte Chamber of Commerce	630
El Segundo Chamber of Commerce	515
Glendale Chamber of Commerce	395

FY 2015/16 Memberships By Group

ORGANIZATION	Amount (\$)
External Affairs - Chambers of Commerce (Continued)	
Greater Los Angeles African American Chamber of Commerce	1,000
Greater Riverside Chamber of Commerce	490
Greater West Covina Business Association	575
Harbor Association of Industry and Commerce (HAIC)	500
Huntington Beach Chamber of Commerce	356
Irvine Chamber of Commerce	700
Irwindale Chamber of Commerce	475
La Verne Chamber of Commerce	570
Lake Elsinore Valley Chamber of Commerce	475
Lake Havasu Area Chamber of Commerce	440
LAX Coastal Area Chamber of Commerce	340
Long Beach Area Chamber of Commerce	920
Los Angeles Area Chamber of Commerce	12,020
Los Angeles Gateway Chamber Alliance	500
Los Angeles Latino Chamber of Commerce	2,500
Manhattan Beach Chamber of Commerce	570
Montebello Chamber of Commerce	695
North Orange County Chamber of Commerce	750
North San Diego Chamber of Commerce	335
Ontario Chamber of Commerce	395
Oxnard Chamber of Commerce	750
Palos Verdes Peninsula Chamber of Commerce	265
Pomona Chamber of Commerce	465
Rancho Cucamonga Chamber of Commerce	400
Redondo Beach Chamber of Commerce	910
Regional Chamber of Commerce - SGV (La Puente, Diamond Bar, and Walnut)	1,305
Regional Hispanic Chamber of Commerce	1,500
San Diego Regional Chamber of Commerce	14,770
San Dimas Chamber of Commerce	580
Santa Fe Springs Chamber of Commerce	940
Santa Monica Chamber of Commerce	450
Simi Valley Chamber of Commerce	225
South Bay Association Chambers of Commerce	2,500
South Gate Chamber of Commerce	550
Temecula Valley Chamber of Commerce	230
Torrance Chamber of Commerce	540
United Chambers of Commerce of the San Fernando Valley	7,500
Upland Chamber of Commerce	308

FY 2015/16 Memberships By Group

ORGANIZATION		Amount (\$)
External Affairs - Chambers of Commerce (Continued)		
Westside Council of Chambers of Commerce		500
	Subtotal	\$406,508
Human Resources		
American Society of Training and Development (ASTD/ATD)		598
California Public Employers Labor Relations Association (CALPELRA)		350
HR Strategy Forum, Inc.		295
HR.com		200
International Association for Human Resources (IHRIM)		295
National Associations of Government Defined Contribution Administrators (NAGDCA)		600
Professionals in Human Resources Association (PIHRA)		574
Society for Human Resources Management (SHRM)		760
Southern California Public Labor Relations Council (SCPLRC)		200
WorldatWork		490
	Subtotal	\$4,362
Real Property Development and Management		
Building Owners and Managers Association (BOMA)		1,821
Central City Association of Los Angeles (CCA)		12,000
International Right-of-Way Association (IRWA)		2,935
	Subtotal	\$16,756
Water Resource Management		
Alliance for Water Efficiency (AWE)		25,000
CalDesal		5,000
California Urban Water Agencies (CUWA)		54,000
California Urban Water Conservation Council (CUWCC)		15,000
Irrigation Association (IA)		590
North American Interstate Weather Modification Council (NAIWMC)		500
Southern California Salinity Coalition (SCSC)		10,000
Southern California Water Committee (SCWC) Stormwater Task Force		1,000
UC Regents		2,500
WaterReuse Association (WRA)		8,624
WaterReuse Foundation		25,000
Western Urban Water Coalition (WUWC)		35,000
	Subtotal	\$182,214

FY 2015/16 Memberships By Group

ORGANIZATION		Amount (\$)
*General District Requirement (Board Letters by WRM)		
Colorado River Authority of California (June 2015 Brd Ltr 8-9)		12,832
Colorado River Board-Six Agency Committee (June 2015 Brd Ltr 8-9)		841,542
State Water Contractors (SWC) (June 2015 Brd Ltr 8-3)		2,384,814
State Water Project Contractors Authority (June 2015 Brd Ltr 8-3)		556,857
State Water Project Contractors Authority-MWQI Specific Project Committee (June 2015 Brd Ltr 8-3)		203,913
	Subtotal	\$3,999,958
Water System Operations		
American Public Power Association (APPA)		7,234
American Water Works Association (AWWA)		28,135
Association of Metropolitan Water Agencies (AMWA)		22,274
California Council for Environmental & Economic Balance (CCEEB)		53,350
California Municipal Utilities Association (CMUA)		77,993
California Stormwater Quality Association (CASQA)		2,310
Clean Colorado River Sustainability Coalition (CCRSCo)		4,000
International Association of Emergency Managers (IAEM)		185
Municipal Equipment Maintenance Association (MEMA)		275
National Association of Fleet Administrators (NAFA)		499
National Fire Protection Association (NFPA)		165
National Truck Equipment Association (NTEA)		600
The Chlorine Institute, Inc.		840
The Phylmar Group, Inc.		6,250
Water Research Foundation		507,900
Western Electricity Coordinating Council (WECC)		1,184
	Subtotal	\$713,194
	GRAND TOTAL	\$5,410,859
204 Total Organizational Memberships		

* Biennial membership - membership dues paid every two years

MEMBERSHIP DUES \$100,000 or Greater**Fiscal Year 2015/16****Colorado River Board -- Six Agency Committee**

Created in 1950, the Colorado River Board Six Agency Committee's function is to support the Colorado River Board (CRB) through the collection and administration of funds to secure the represented agencies' rights and interests in Colorado River system water and power resources. Metropolitan has contributed to the fund since its inception. This year's assessment was \$841,542. [*Water Resource Management*]

State Water Contractors (SWC)

Metropolitan is a member of the State Water Contractors (SWC), an association that safeguards the rights and promotes the interests of Metropolitan and 26 other State Water Project (SWP) contractors. Specifically, the SWC assures proper and effective operation of the SWP; protects and acquires necessary water rights for the SWP; conducts related studies on the SWP; and addresses specific issues through special funds. Metropolitan's FY 2015/16 billing is (1) \$1,144,736 membership dues, (2) \$304,150 for the Energy Fund, and (3) \$935,928 for the Bay-Delta Fund. Total dues are \$2,384,814. Metropolitan has participated in the SWC since 1982. [*Water Resource Management*]

State Water Project Contractors Authority (SWPCA)

The purpose of the State Water Project Contractors Authority (SWPCA) is to establish a framework for the future provision of various services to the California Department of Water Resources (DWR). They include operation and maintenance of portions of the SWP, the acquisition and operation of related facilities such as water and water rights, and other project-related services, provide benchmarking, risk management and power scheduling system implementation services. Membership with the SWPCA gives Metropolitan a greater input in the management, operation and maintenance of the SWP, potentially resulting in greater operating efficiencies and reduced costs. Metropolitan's FY 2015/16 billing is (1) \$76,372 for the State Water Project Contractors Authority General Fund, (2) \$572,074 for the Delta Specific Project Fund (DSPF), (3) \$91,366 refund held, and (4) \$222.97 interest on refund. Total dues are \$556,857. [*Water Resource Management*]

State Water Project Contractors Authority (SWPCA) – MWQI Specific Project Committee (MWQI SPC)

The State Water Project Contractors Authority (SWPCA) was formed in 2003 as a joint powers organization of interested SWP contractors. Its objective is to provide DWR the additional resources required to improve the reliability and efficiency of the SWP. It consists of an organization overseeing three specific project committees, one of which is the Municipal Water Quality Investigations Subcommittee (MWQI SPC). The SWPCA can provide services in those areas where DWR is challenged due to need for more experienced staff, state budget-related constraints, or a need for specialized expertise. It also provides an opportunity for greater responsiveness and influence over major decisions. The MWQI SPC provides SWP contractors with Delta water quality information as it relates to drinking water regulations through monitoring, studies, analyses and forecasting. Total dues are \$203,913. [*Water Resource Management*]

Water Research Foundation

The Water Research Foundation is a nonprofit corporation, established in 1967 to promote, coordinate, and finance applied research in the operation and management of public water supply systems.

Metropolitan has benefited from Water Research Foundation's program in a number of areas including the information collection rule, the disinfectants/disinfection by-products rule, the enhanced surface water treatment rule, taste and odor control strategies, detection and treatment of microbial pathogens, and Perchlorate and Chromium 6 research and development. The subscription fee is \$507,900 for water quality programs. Metropolitan has participated in the Water Research Foundation since 1986.

Membership fees: \$507,900. [*Water System Operations*]

MEMBERSHIP DUES \$25,000 - \$99,000**Fiscal Year 2014/15****Alliance for Water Efficiency (AWE)**

The Alliance for Water Efficiency (AWE) is a national organization established to promote water efficient products, programs and efforts providing benefit to water utilities, water conservation professionals, planners, regulators and consumers. Founded in 2007, the group aims to promote water efficiency in government and industry building/plumbing codes and standards; ensure that efficient products are available, tested and clearly labeled; coordinate with green building initiatives to institutionalize water efficiency; develop core curriculum and technical training materials with colleges and trade organizations to support the development of a professional water conservation work force; and educate the public on water efficient products, practices and behaviors. Metropolitan works with AWE to support water-use efficiency initiatives, including legislation, research and education. By partnering with AWE, Metropolitan has an opportunity to learn about water -use efficiency programs and ideas for potential inclusion in Metropolitan's conservation programs. Membership fees: \$25,000 [*Water Resource Management*]

American Water Works Association (AWWA)

AWWA is an international organization dealing with procurement, treatment, and delivery of water. It is the principal association of the water industry. The local unit is the California-Nevada section. A number of Metropolitan employees are members of the Association and are actively involved in the activities of the Association on the international and national level. Metropolitan has been a member since 1944. Membership fees: \$28,135. [*Water System Operations*]

Association of California Water Agencies (ACWA)

The Association of California Water Agencies is the largest and oldest coalition of California water agencies. Among other activities, ACWA provides a forum for exchange and dissemination of information and knowledge to support or oppose legislation, both at federal and state levels. Membership fees: \$44,956. [*External Affairs*]

California Council for Environmental & Economic Balance (CCEEB)

The California Council for Environmental & Economic Balance (CCEEB) is a not-for-profit non-partisan association established in 1973 by then-Governor Edmund G. "Pat" Brown to develop policy solutions on a variety of environmental issues including water quality, transportation, energy, air quality, hazardous waste and land use. The 60-member board includes rep's from business, organized labor and public leaders. Metropolitan joined CCEEB in April 1977. The General Manager represents Metropolitan in CCEEB general membership activities. Membership fees: \$53,350 [*Water System Operations*]

California Municipal Utilities Association (CMUA)

The California Municipal Utilities Association (CMUA) has represented publicly owned water, gas and electric utilities throughout California since 1933 and is the only association, which combines these important utility services. CMUA concentrates on urban water issues. Metropolitan joined CMUA in September 1946. Metropolitan works with CMUA to increase the support and assistance with water issues as well as energy regulations and legislation. Membership fees: \$77,993. [*Water System Operations*]

California Urban Water Agencies (CUWA)

The California Urban Water Agencies (CUWA) is a non-profit corporation formed in 1990. The mission is to provide a forum for combining the expertise and resources of its member agencies to study and promote the need for a reliable, high quality water supply for the state's current and future urban water needs. Metropolitan has participated in CUWA since its inception.

Membership fees: \$54,000. [*Water Resource Management*]

Los Angeles County Business Federation (BizFed)

The Los Angeles County Business Federation (BizFed) is organized to mobilize the collective voice and volume of advocacy organizations, trade groups and economic development organizations, representing tens of thousands of businesses across Los Angeles County, on business and policy issues that affect the economic vitality and quality of life in Los Angeles county and its cities. Its goals are to educate and engage the business community on important business issues to advance a shared agenda. Membership

fees: \$25,000. [*External Affairs*]

Underground Service Alert

Underground Service Alert provides a call service for public and private excavators at a work site to help prevent pipeline ruptures and promote worker safety. Metropolitan utilizes the service to ascertain clearance to dig, then mark or stake the horizontal path. Underground Service Alert provides simple, safe information to protect pipelines from being damaged and protect its excavators from personal injury.

According to California law, every operator of an underground pipeline (or other underground facility) is mandated to participate and share the costs for a regional notification center.

Membership fees: \$51,240. [*Engineering Services*]

Water Education Foundation

The Water Education Foundation (WEF) provides broad water education programs on various water resources and issues, such as the Colorado River project. WEF also offers one-year water leader class, water law policy briefings, and other educational programs and curriculum.

Membership fees: \$28,600. [*External Affairs*]

WateReuse Foundation

The WateReuse Foundation is a nonprofit research organization comprised of public water and wastewater agencies, and private consulting firms. The Foundation is dedicated to advancing the science of water recycling and desalination. It provides research funding and supports efforts to create new sources of high-quality water while protecting public health and the environment. Current research projects involve emerging water treatment technology and management practices. Membership provides Metropolitan with a seat on the Foundation's board and the opportunity to provide input on future research activities to address water challenges. The WateReuse Association is a separate but related advocacy organization of which Metropolitan is a long-standing member.

Membership fees: \$25,000. [*Water Resource Management*]

Western Urban Water Coalition (WUWC)

The Western Urban Water Coalition (WUWC) was established in 1992 by a group of general managers representing the largest urban water utilities in the West. The WUWC members share common interests related to water supply development and water conservation, including interest in project financing or appropriations from the federal government. Because of its broad, multi-state political base, it is more effective than its members could be on their own in addressing its initiatives in Washington, D.C.

Metropolitan has been a member of WUWC since its inception. Membership fees: \$35,000. [*Water Resource Management*]

MEMBERSHIP DESCRIPTIONS

Fiscal Year 2015/16

Alliance for Water Efficiency (AWE) **\$25,000**

The Alliance for Water Efficiency (AWE) is a national organization established to promote water efficient products, programs and efforts providing benefit to water utilities, water conservation professionals, planners, regulators and consumers. Founded in 2007, the group aims to promote water efficiency in government and industry building/plumbing codes and standards; ensure that efficient products are available, tested and clearly labeled; coordinate with green building initiatives to institutionalize water efficiency; develop core curriculum and technical training materials with colleges and trade organizations to support the development of a professional water conservation work force; and educate the public on water efficient products, practices and behaviors. Metropolitan works with AWE to support water-use efficiency initiatives, including legislation, research and education. By partnering with AWE, Metropolitan has an opportunity to learn about water-use efficiency programs and ideas for potential inclusion in Metropolitan's conservation programs. Membership fees: \$25,000 [*Water Resource Management*]

American Academy of Environmental Engineering and Scientists (AAEES) **\$200**

The American Academy of Environmental Engineering and Scientists (AAEES) is a not-for-profit organization serving the Environmental Engineering and Environmental Science professions by providing Board Certification to those who qualify through experience and testing. The Academy also provides training through workshops and seminars, participates in accrediting universities, publishes a periodical and other reference material, interacts with students and young professionals, sponsors a university lecture series, and rewards outstanding achievements through its international awards program. [*Engineering Services*]

American Concrete Institute **\$0**

The American Concrete Institute was established in 1905, to provide a readily available source of information and assistance to its members and the engineering profession by gathering and disseminating information about the properties and application of concrete and reinforced concrete and their constituent materials. The institute also assists in solving problems relating to design, testing procedures, specification preparation, construction techniques, and maintenance of concrete products and structures. Information developed by the institute is continually updated, providing the latest information on the most efficient concrete materials and their uses. Metropolitan has been a member for 20 years and utilizes the data contained in the Institute's publications. [*Engineering Services*]

American Institute of Certified Public Accountants (AICPA) **\$845**

The American Institute of Certified Public Accountants (AICPA) is the national, professional organization for all Certified Public Accountants (CPA). Its mission is to provide members with the resources, information, and leadership that enable them to provide valuable service in the highest professional manner to benefit the public as well as employers and clients. The AICPA works with state CPA organizations and gives priority to the areas where public reliance on CPA skills is most significant. [*Office of the General Auditor*]

American Payroll Association (APA) **\$219**

The American Payroll Association (APA) is an international organization that provides information on payroll and related fields, including; compliance newsletters and calendars, payroll management, technology, operations and cost data, a survey of salaries and information on compensation and benefits, new and pending federal and state legislative and regulatory developments, professional development and trends that are shaping the payroll industry. In addition, APA also offers two professional certifications: Fundamental Payroll Certification (FPC) and Certified Payroll Professional (CPP). *[Office of the Chief Financial Officer]*

American Public Power Association (APPA) **\$7,234**

The American Public Power Association (APPA) primarily monitors and analyzes federal electrical activities and alerts its members to pending federal legislation. APPA provides Metropolitan with information and assistance with federal energy legislation and regulations including mandatory reliability standards. APPA advances public power's position in the national debate on the status and the future of federal hydroelectric generation and the agencies that administer federal energy and transmission contracts. APPA periodically provides Metropolitan with information and alerts staff to specific items that could have a direct impact on Metropolitan's operations. *[Water System Operations]*

American Society for Non-Destructive Testing (ASNT) **\$100**

The American Society for Non-Destructive Testing, Inc. (ASNT) is the world's largest technical society for nondestructive testing (NDT) professionals. Membership provides a forum for exchange of NDT technical information; educational materials and programs; and standards and services for the qualification and certification of NDT personnel. ASNT promotes the discipline of NDT as a profession and facilitates research and technology applications. *[Engineering Services]*

American Society of Mechanical Engineers (ASME) **\$150**

The American Society of Mechanical Engineers (ASME) is a not-for-profit membership organization that enables collaboration, knowledge sharing, career enrichment, and skills development across all engineering disciplines, toward a goal of helping the global engineering community develop solutions to benefit lives and livelihoods. Founded in 1880 by a small group of leading industrialists, ASME has grown through the decades to include more than 140,000 members in 151 countries. From college students and early-career engineers to project managers, corporate executives, researchers and academic leaders, ASME's members are as diverse as the engineering community itself. ASME serves this wide-ranging technical community through quality programs in continuing education, training and professional development, codes and standards, research, conferences and publications, government relations and other forms of outreach. *[Engineering Services]*

American Society of Training and Development (ASTD/ATD) **\$598**

Founded in 1944, the American Society of Training and Development (ASTD), now called Association for Talent Development (ATD), is a professional association and leading resource on workplace learning and performance issues. ASTD provides information, research, analysis and practical information derived from its own research, the knowledge and experience of its members, conferences, expositions, seminars, webinars, publications and the coalitions and partnerships it has built through research and policy work. ASTD's membership includes more than 70,000 people, working in the field of workplace performance in 100 countries worldwide. *[Human Resources]*

American Water Works Association (AWWA) \$28,135

American Water Works Association (AWWA) is an international organization dealing with procurement, treatment, and delivery of water. It is the principal association of the water industry. The local unit is the California-Nevada section. A number of Metropolitan employees are members of the Association and are actively involved in the activities of the Association on the international and national level. Metropolitan has been a member since 1944. Membership fees: \$28,135. *[Water System Operations]*

American Welding Society (AWS) \$530

Recognized as welding's leading authority, American Welding Society (AWS) is committed to excellence. AWS offers numerous certifications, programs, services, conferences and education for the welding professional—from welder to engineer; employer to employee; domestic to international. *[Engineering Services]*

American Women in Water, Energy, & Environment (AWWEE) \$1,150

The Association of Women in Water, Energy, and Environment (AWWEE) was established in 2007 as a 501(c)3 organization to promote the success of women in the fields of water, energy, and environment. AWWEE provides multiple venues for learning, sharing and growth. *[External Affairs]*

Asian Business Association – Inland Empire (ABAIE) \$2,500

The Asian Business Association of Inland Empire (ABAIE) provides Metropolitan the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

Asian Business Association – Los Angeles (ABALA) \$2,500

The Asian Business Association of Los Angeles (ABALA) is a nonprofit membership-based organization that has been proactively assisting Asian American small businesses to gain access to economic opportunities and advancement. ABALA membership provides current information on business opportunities and outreach programs with major corporation and public agencies. ABALA provides Metropolitan the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

Asian Business Association – Orange County (ABAOC) \$1,000

The Asian Business Association of Orange County (ABAOC) provides Asian Americans the opportunity to gain access to economic advancement through networking, education and community representation. ABAOC provides Metropolitan the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

Asian Business Association – San Diego (ABASD) \$1,000

The Asian Business Association of San Diego (ABASD) unites, promotes and advocates on behalf of the San Diego Asian Pacific American business community. ABASD provides resources for economic growth and helps businesses to compete effectively in the local and global marketplace. ABASD provides Metropolitan the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

Associated General Contractors of California (AGC) \$525

Founded in 1920, the Associated General Contractors of California is an organization of construction firms and industry-related companies dedicated to skill, integrity and responsibility in improving the physical environment. AGC provides Metropolitan the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

Association of Environmental Professionals (AEP) \$300

Founded in 1974, the Association of Environmental Professionals (AEP) is a nonprofit association of public and private sector professionals with a common interest in serving the principles underlying the California Environmental Quality Act (CEQA) which include environmental assessment, analysis, public disclosure, and reporting. *[Engineering Services]*

Association for Information and Image Management (AIIM) \$278

Association for Information and Image Management (AIIM) serves information management practitioners through market research, expert advice, and skills development. *[Business Technology]*

Association for the Advancement of Cost Engineer (AACE International) \$130

Since 1956, the Association for the Advancement of Cost Engineer (AACE International) has been a professional society for cost estimators, cost engineers, schedulers, project managers and project control specialists. With over 7,500 members worldwide, AACE International is the largest organization serving cost management professionals. AACE International is industry independent, and has members in 87 countries and 80 local sections. AACE International provides its members with the resources needed to enhance their performance and promote continued growth and success in their professional careers. *[Engineering Services]*

Association of California Cities – Orange County (ACC-OC) \$5,000

The Association of California Cities – Orange County (ACC-OC) provides a resource for elected officials and municipal staff in Orange County. The organization serves as an educational resource for city leaders, is a leader for strong public policy in Orange County and Sacramento, and serves as a catalyst for regional collaboration on issues including infrastructure and water reliability. Metropolitan regularly participates in outreach efforts coordinated by ACC-OC that are intended to help educate about California water policy. *[External Affairs]*

Association of California Water Agencies (ACWA) \$44,956

The Association of California Water Agencies (ACWA) is the largest and oldest coalition of California water agencies. Among other activities, ACWA provides a forum for exchange and dissemination of information and knowledge to support or oppose legislation, both at federal and state levels. Metropolitan regularly participates in workgroups, educational events and advocacy efforts coordinated by ACWA to support Metropolitan's board adopted legislative positions on water policy at the state and federal levels. Membership fees: \$44,956. *[External Affairs]*

Association of Metropolitan Water Agencies (AMWA) \$22,274

The Association of Metropolitan Water Agencies (AMWA) is an organization of the largest publicly owned drinking water systems in the United States. AMWA's membership serves more than 120 million Americans with drinking water from Alaska to Puerto Rico. Member representatives to AMWA are the general managers and CEOs of large water systems. The Association represents the interests of these water systems by working with Congress and the federal agencies to ensure safe and cost-effective federal drinking water laws and regulations that protect public health. Metropolitan participates in AMWA policy-making discussions and educational outreach activities on a regular basis. *[Water System Operations]*

Association of Water Agencies of Ventura County (AWAVC) \$5,000

The Association of Water Agencies of Ventura County (AWAVC) is an association of water agencies and concerned water users, providing joint leadership in coordination of regional water resources for Ventura County. AWAVC's goal is to provide an environment that fosters voluntary cooperation among the water agencies, resulting in conjunctive management of Ventura County's water resources and a reliable, quality supply of water. Among other activities, AWAVC facilitates opportunities for water agencies to come together, identify common interests and objectives, and promote their success. Metropolitan regularly participates in education and advocacy efforts coordinated by AWAVC related to water policy. *[External Affairs]*

Building Industry Association of Riverside County- Government Affairs Conference Program Southern California \$750

The Building Industry Association of Riverside County provides networking opportunities, educational programs, activities, and events. Metropolitan works with BIA-Riverside County to encourage plumbing and landscape water conservation measures in new homes, and regularly participates in education and advocacy efforts coordinated by BIA Riverside to identify common interests between construction and water policy. *[External Affairs]*

Building Industry Association of San Diego (BIA-SDC) \$595

The Building Industry Association of San Diego (BIA-SDC), established in 1938, is a nonprofit trade association that represents the legislative and business interests of 1,450 member companies and their 165,000 employees. BIA offers its members networking opportunities, educational programs, activities, and events. Metropolitan works with BIA-SDC to encourage plumbing and landscape water conservation measures in new homes, and regularly participates in education and advocacy efforts coordinated by BIA-SDC to identify common interests between construction and water policy. *[External Affairs]*

Building Industry Association of Southern California (BIA-SC) \$15,000

The Building Industry Association of Southern California (BIA-SC) is a nonprofit trade association representing 1,800 member companies with more than 250,000 employees. The mission is to promote and protect the industry to ensure members' success in providing homes for all Southern Californians. Metropolitan works with BIA-SC to encourage plumbing and landscape water conservation measures in new homes, and regularly participates in education and advocacy efforts coordinated by BIA-SC to identify common interests between construction and water policy. *[External Affairs]*

Building Owners & Managers Association (BOMA) \$1,821

The Building Owners & Managers Association (BOMA) is a source of information for office building development, leasing, building operating costs, energy consumption patterns, local and national building codes, legislation, occupancy statistics, and technological developments. *[Real Property Development and Management]*

CalDesal **\$5,000**

CalDesal is a nonprofit organization formed by California's public water agencies to support the development of seawater desalination facilities. The organization promotes seawater desalination policy, authors and monitors legislation, and performs stakeholder outreach. *[Water Resource Management]*

California Association of Public Purchasing Officials (CAPPO) **\$910**

The California Association of Public Purchasing Officials (CAPPO) was formed in 1915 as a nonprofit organization dedicated to maintaining the highest standards of professional and ethical conduct in public purchasing. CAPPO's members exchange purchasing ideas in efforts to resolve unique, specific, or general problems affecting California's public agencies. CAPPO strives to increase knowledge, improve techniques and promote exemplary ethics of each individual procurement officer-serving jurisdictions across the state. *[Business Technology]*

California Contract Cities Association (CCCA) **\$5,000**

The California Contract Cities Association (CCCA) is a statewide association of cities which contract with outside organizations for their services. The Associate Members Program provides its members with participation in contract cities' forums, events and other meetings with local elected officials and their staff. Members attend CCCA's monthly board of director meetings and participate in the development of its educational programs and in the development of proposed legislative priorities, and Metropolitan regularly participates in the programs and outreach activities offered by the organization. *[External Affairs]*

California Council for Environmental & Economic Balance (CCEEB) **\$53,350**

The California Council for Environmental & Economic Balance (CCEEB) is a not-for-profit non-partisan association established in 1973 to develop policy solutions on a variety of environmental issues including water quality, transportation, energy, air quality, hazardous waste and land use. The 60-member board includes representatives from business, organized labor and public leaders. Metropolitan joined CCEEB in April 1977. The General Manager represents Metropolitan in CCEEB general membership activities. *[Water System Operations]*

California Disabled Veterans Business Enterprise Alliance - Sacramento **\$1,500**

The California Disabled Veterans Business Enterprise Alliance provides resources to, and works side-by-side with disabled veterans to promote and support them in establishing, maintaining and growing viable innovative business enterprises. *[External Affairs]*

California Foundation on the Environment & the Economy (CFEE) **\$18,000**

The California Foundation on the Environment & the Economy (CFEE) is an independent, nonprofit institution dedicated to educating public and private sector decision makers on developing creative solutions to California's economic, environmental and social issues. The foundation brings together senior executives from California's major corporations, statewide labor leaders, and the leading advocates from environmental and consumer organizations to meet with legislators and regulatory officials. In addition, CFEE seeks full exploration of controversial issues in a manner that encourages the development of common interests and workable policies rather than institutionalized conflict. *[External Affairs]*

California Land Surveyors Association (CLSA) **\$430**

The purpose of California Land Surveyors Association (CLSA) is to promote the common good and welfare of its members in their activities in the profession of land surveying, to maintain the highest possible standards of professional ethics and practices, to promote professional uniformity, to promote public faith and dependence in the land surveyors and their work. *[Engineering Services]*

California Municipal Utilities Association (CMUA) \$77,993

The California Municipal Utilities Association (CMUA) has represented publicly owned water, gas and electric utilities throughout California since 1933 and is the only association which combines these utility services. CMUA concentrates on urban water issues. Metropolitan has been a member since 1946. Metropolitan works with CMUA to increase the support and assistance with water issues, energy regulations and legislation. *[Water System Operations]*

California Public Employers Labor Relations Association (CALPELRA) \$350

California Public Employers Labor Relations Association (CALPELRA) is a professional, nonprofit California association established in 1975, comprised of public sector management representatives responsible for carrying out the labor relations / human resource programs for their jurisdictions. CALPELRA's members work in city, county or state government, school districts, state university systems, and special districts, representing management in employee relations, bargaining, and other activities involving public employee unions and associations. Friends of CALPELRA also include attorneys and private consultants exclusively serving management. *[Human Resources]*

California Society of Certified Public Accountants (CSCPA) \$0

The California Society of Certified Public Accountants (CSCPA) is the state organization for CPAs. It provides educational opportunities and local resources. CSCPA also makes available valuable information to the audit department on new developments in auditing. *[Office of the General Auditor]*

California Special Districts Association (CSDA) \$6,089

The California Special Districts Association (CSDA) is committed to educating all policy leaders on the role special districts play in delivering public services to California citizens. In addition, CSDA brings to the forefront, issues of importance to local government agencies. Metropolitan regularly participates in the outreach activities offered by the organization when a water policy issue is involved. *[External Affairs]*

California Stormwater Quality Association (CASQA) \$2,310

The California Stormwater Quality Association (CASQA) provides regulatory support for storm water issues. CASQA is comprised of private, public, and regulatory entities that address legislative and regulatory issues for storm water. *[Water System Operations]*

California Urban Water Agencies (CUWA) \$54,000

The California Urban Water Agencies (CUWA) is a nonprofit corporation formed in 1990. CUWA's provides a forum for combining the expertise and resources of its member agencies to study and promote the need for a reliable, high quality water supply for the state's current and future urban water needs. Metropolitan has participated in CUWA since its inception. *[Water Resource Management]*

California Urban Water Conservation Council (CUWCC) \$15,000

The California Urban Water Conservation Council (CUWCC) is a membership organization dedicated to maximizing urban water conservation throughout California by supporting and integrating innovative technologies and practices; encouraging effective public policies; advancing research, training, and public education; and building on collaborative approaches and partnerships. Metropolitan is a signatory to the 1991 Council's Memorandum of Understanding, voluntarily committing to a good faith effort to implement a prescribed set of urban water conservation Best Management Practices. *[Water Resource Management]*

California Water & Environmental Modeling Forum (CWEMF) **\$2,500**

The California Water & Environmental Modeling Forum (CWEMF) is a modeling clearinghouse that provides an open forum for the exchange / improvement / pooling of models / modeling information / professional resources; and mediating technical disputes involving physical / chemical / biological / economic modeling. *[Bay-Delta Initiatives]*

Central City Association of Los Angeles (CCA) **\$12,000**

Central City Association of Los Angeles (CCA), founded in 1924, is an advocate for the downtown business communities. With a membership of 250 of Southern California's major organizations, the association's interests encompass a variety of issues of regional, statewide, national, and international concerns. CCA provides research informational services, maintains close liaison with various governmental agencies, and is actively involved in the legislative process. The association has identified water supply as crucial to maintaining and improving Los Angeles and Southern California's economy, and it has supported Metropolitan on major state water legislation. *[Real Property Development and Management; Membership responsibility will be transferred to External Affairs in FY 2016/2017]*

Chambers of Commerce

In addition to its corporate affiliates, Metropolitan has memberships in various regional and individual chambers throughout its service area. When selecting which groups to join, Metropolitan looks for associations that are active in their communities and support water issues that align with its mission statement and policy principles. Additionally, Metropolitan engages with chambers that facilitate outreach to Small Business Enterprises to encourage business with Metropolitan. Participation in the various chambers of commerce provides Metropolitan an opportunity to discuss water issues with business and civic leaders.

American Indian Chamber of Commerce **\$3,000**

The American Indian Chamber of Commerce provides opportunities for networking and support of American Indian business people in California. It is a statewide organization with three Chapters in Southern California, San Diego County and Northern California. The organization provides Metropolitan with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

Anaheim Chamber of Commerce **\$614**

Established in 1895, the Anaheim Chamber of Commerce is dedicated to building a strong local economy, promoting Anaheim, building business relationships, representing business interests in government, and political action. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Bell Gardens Chamber of Commerce **\$250**

The Bell Gardens Association of Merchants and Commerce (Bell Gardens Chamber) was founded to advance the commercial, educational, industrial, civic and general interest of the City of Bell Gardens and its trading area. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Chamber of Commerce (Continued)**Black Chamber of Commerce of Orange County** **\$1,500**

The Black Chamber of Commerce of Orange County was founded to create access to capital and procurement opportunities; to provide a vehicle for disseminating relevant information; and to support and contribute to the general welfare and progress of the African American community in Orange County through economic development. The organization provides Metropolitan with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

Burbank Chamber of Commerce **\$845**

The Burbank Chamber of Commerce represents nearly 1,000 member businesses with more than 33,000 employees, and promotes economic growth through initiatives that enhance and preserve the quality of life in the Burbank community. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

California Black Chamber of Commerce **\$1,500**

The California Black Chamber of Commerce is the largest African American non-profit business organization in the state representing hundreds of small and emerging businesses, affiliates and chambers of commerce. The organization provides Metropolitan with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

California Chamber of Commerce **\$13,000**

The California Chamber of Commerce is a not-for-profit organization that has for more than 125 years helped businesses comply with complex laws and regulations, and advocates for business in the state. The organization (with more than 14,000 members) provides Metropolitan with the opportunity to develop strategic relations with business owners from throughout the state to promote Metropolitan's initiatives. *[External Affairs]*

Cerritos Chamber of Commerce **\$550**

The Cerritos Regional Chamber of Commerce has been promoting and enhancing business in the Greater Cerritos area since 1963 focusing on economic development, community development, government relations, advocacy, membership, and communication. The organization provides Metropolitan with opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Chamber of Commerce Alliance of Ventura & Santa Barbara Counties **\$3,000**

The Chambers of Commerce Alliance of Ventura & Santa Barbara Counties serves as a resource for regional chambers that are interested in fostering collaboration among the region's chambers of commerce and to advocate for policies that promote a friendlier business climate. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Chino Valley Chamber of Commerce **\$350**

The Chino Valley Chamber of Commerce describes itself as the largest and most comprehensive business organization in the Chino Valley. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Chamber of Commerce (Continued)**City of Industry Chamber of Commerce (aka Industry Manufacturing Council) \$275**

The Industry Manufacturers Council is a non-profit, action-oriented professional business organization serving the needs of its members and also providing services as a public relations agency for the City of Industry since 1962. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Corona Chamber of Commerce \$270

Since 1910 the Corona Chamber of Commerce has promoted business, advocacy, community and economic development while serving as a catalyst for improving the overall quality of life in the local community and region. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

El Monte/So. El Monte Chamber of Commerce \$630

Founded in 1922, the El Monte/South El Monte Chamber of Commerce was created to support economic development in the region while advocating in education and government legislation. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

El Segundo Chamber of Commerce \$515

Since 1917 the El Segundo Chamber of Commerce has promoted businesses and provided opportunities for interaction with the local community and elected officials. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Glendale Chamber of Commerce \$395

The Glendale Chamber of Commerce, founded in 1910, serves more than 850 businesses and organizations. It engages in advocacy and government relations activities representing business interests in the local community. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Greater Los Angeles African American Chamber of Commerce \$1,000

Established in 1991, the Greater Los Angeles African American Chamber of Commerce (GLAAACC) advocates for African American-owned businesses, promoting economic growth and development focusing on legislative advocacy as well as developing business opportunities and strategic alliances. The organization provides Metropolitan with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

Greater Riverside Chamber of Commerce \$490

Comprised of nearly 1,300 businesses, civic organizations, education institutions and individuals, the Greater Riverside Chamber of Commerce works closely with government and the community to strengthen the local economy. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Chamber of Commerce (Continued)**Greater West Covina Business Association** **\$575**

Representing businesses in the City of West Covina, the Greater West Covina Business Association promotes businesses locally and regionally. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Harbor Association of Industry and Commerce (HAIC) **\$500**

Established in 1975, the Harbor Association of Industry and Commerce (HAIC) is a non-profit industrial and trade association which advocates for the harbor business community on trade, transportation, energy, environmental and land use issues. The HAIC monitors legislation and provides a forum for industrial and government speakers. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Huntington Beach Chamber of Commerce **\$356**

For over 100 years, the Huntington Beach Chamber of Commerce has promoted success for the business community, currently serving over 700 businesses. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Irvine Chamber of Commerce **\$700**

The Irvine Chamber of Commerce makes its mission to promote an economic climate that strengthens competitiveness of local businesses while offering services, programs and information to more than 800 businesses in the local area. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Irwindale Chamber of Commerce **\$475**

Founded in 1980, the Irwindale Chamber of Commerce promotes economic vitality in the local community for more than 700 businesses in the area. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

La Verne Chamber of Commerce **\$570**

For over 100 years the La Verne Chamber of Commerce has promoted and invested in the quality of life and economic vitality of La Verne and the surrounding area, currently representing nearly 300 members. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Lake Elsinore Valley Chamber of Commerce **\$475**

Since 1949 the Lake Elsinore Valley Chamber of Commerce has promoted businesses in the region participating in economic workforce development, providing services to local businesses, and other programs. The Chamber develops platforms on local issues and conducts outreach on issues that concern local businesses. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote initiatives. *[External Affairs]*

Chamber of Commerce (Continued)**Lake Havasu Area Chamber of Commerce** **\$440**

The Lake Havasu Area Chamber of Commerce is the largest chamber of commerce in northwestern Arizona, representing more than 700 businesses that employ more than 20,000 in the greater Lake Havasu area. The organization provides Metropolitan with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

LAX Coastal Area Chamber of Commerce **\$340**

The LAX Coastal Chamber of Commerce is a network of local businesses working together to develop and promote events, programs and services within the communities of Westchester/LAX, Marina del Rey, Playa Vista, Playa del Rey, Del Rey and surrounding beach cities. Since its founding in 1953, the LAX Coastal Chamber has promoted business through educational programs, strategic partnerships, community outreach and legislative advocacy. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Long Beach Area Chamber of Commerce **\$920**

Serving the local community since 1891, the Long Beach Area Chamber of Commerce has worked to create community consensus to support local, regional and international business. The Chamber's activities include economic development, public policy, community development and political action. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Los Angeles Area Chamber of Commerce **\$12,020**

The Los Angeles Area Chamber of Commerce promotes economic prosperity and quality of life for the Los Angeles region by advocating for business, promoting collaboration, and representing a diverse membership. The Chamber serves more than 1,650 members, 650,000 employees and 235,000 businesses from more than 35 sectors across Los Angeles County. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Los Angeles Gateway Chamber Alliance **\$500**

Incorporated in 1942, the Los Angeles Gateway Chamber Alliance fosters partnership between business, community and government to support the economics and welfare of the local community. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Los Angeles Latino Chamber of Commerce **\$2,500**

The Latin Business Association (LBA), is one of the nation's most active Latin business trade associations on the basis of active membership and overall outreach to its member business owners. The Los Angeles Latino Chamber of Commerce advocates for small and medium-sized businesses on a regional, statewide, and national basis, and provides leadership on relevant business issues as well as community economic development issues. The organization provides Metropolitan with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

Chamber of Commerce (Continued)**Manhattan Beach Chamber of Commerce** **\$570**

The Manhattan Beach Chamber of Commerce supports the local economy by promoting community interests, providing valuable business connections and representing business with government. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Montebello Chamber of Commerce **\$695**

Since 1912, the Montebello Chamber of Commerce has been dedicated to helping the business community by creating programs and services that help businesses prosper and foster a strong local economy. The chamber includes a Governmental Affairs Committee that ensures local business perspectives are heard on policies under consideration at the local, state and federal levels. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

North Orange County Chamber of Commerce (Formerly Fullerton Chamber of Commerce) **\$750**

The North Orange County Chamber of Commerce promotes economic vitality, prosperity and growth within the region it serves, representing the cities of Brea, Buena Park, Cypress, Fullerton, La Habra, La Palma, Placentia, Stanton and Yorba Linda. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

North San Diego Chamber of Commerce **\$335**

A United States Chamber accredited organization, the North San Diego Chamber of Commerce provides resources to local businesses including advocacy, economic development, and marketing services. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Ontario Chamber of Commerce **\$395**

Founded in 1910, the Ontario Chamber of Commerce is a not-for-profit organization that facilitates connections for local businesses, service organizations and all levels of government. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Oxnard Chamber of Commerce **\$750**

The Oxnard Chamber of Commerce promotes the business and economic well being of the area through legislative involvement, networking events and numerous programs and services. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Palos Verdes Peninsula Chamber of Commerce **\$265**

The Palos Verdes Peninsula Chamber of Commerce provides advocacy, marketing and leadership opportunities to support business and the local community. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Chamber of Commerce (Continued)**Pomona Chamber of Commerce** **\$465**

In operation since 1888, the Pomona Chamber of Commerce advocates for the business community and supports economic development through programs and services. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Rancho Cucamonga Chamber of Commerce **\$400**

The Rancho Cucamonga Chamber of Commerce is the largest local chamber in San Bernardino County and promotes economic growth in the Inland Empire region to enhance quality of life. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Redondo Beach Chamber of Commerce **\$910**

The Redondo Beach Chamber of Commerce provides businesses in the Redondo Beach region with political action, networking, education and development opportunities. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Regional Chamber of Commerce – SGV (La Puente, Diamond Bar, and Walnut) **\$1,305**

The Regional Chamber of Commerce of San Gabriel Valley serves Southeast San Gabriel Valley including the communities of Diamond Bar, Walnut, Rowland Heights, Hacienda Heights, Avocado Heights, La Puente, Bassett and Valinda. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Regional Hispanic Chamber of Commerce **\$1,500**

The Regional Hispanic Chamber of Commerce makes it's mission to advocate, promote, and facilitate the success of businesses in the Southern California region and its trade areas. The organization provides Metropolitan with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

San Diego Regional Chamber of Commerce **\$14,770**

For nearly 145 years the San Diego Chamber of Commerce has advocated for businesses in the San Diego-Baja region. Through political advocacy at the city, county and state levels, the chamber has organized to support job creation, infrastructure and neighborhood improvements. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

San Dimas Chamber of Commerce **\$580**

The San Dimas Chamber of Commerce makes its mission to foster and promote growth of the business and professional community while enhancing the quality of life in San Dimas. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Chamber of Commerce (Continued)**Santa Fe Springs Chamber of Commerce **\$940****

Incorporated in 1974, the Santa Fe Springs Chamber of Commerce is a voluntary organization that represents the business and residential community through programs and projects. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Santa Monica Chamber of Commerce **\$450**

The Santa Monica Chamber of Commerce represents business interests and issues facing the community. The Chamber advocates at all levels of government in partnership with local community organizations to support the local economy and quality of life. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Simi Valley Chamber of Commerce **\$225**

The Simi Valley Chamber of Commerce is an organization of local business advocates made up of over 830 business members, large and small. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

South Bay Association of Chambers of Commerce **\$2,500**

The South Bay Association of Chambers of Commerce is a regional association of local chambers dedicated to regional issue advocacy in the South Bay of Los Angeles County. The Chamber provides coordination to advance common business interests of local Chambers of Commerce within the South Bay area and serves as a public policy advocacy body on issues that impact the business and economic climate of the region. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

South Gate Chamber of Commerce **\$550**

The South Gate Chamber of Commerce is a voluntary organization of business, industrial and professional advocates working to promote and improve the civic and economic well-being of South Gate. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Temecula Valley Chamber of Commerce **\$230**

Since 1966 the Temecula Valley Chamber of Commerce has promoted business development in partnership with business and community leaders to support regional prosperity. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Torrance Chamber of Commerce **\$540**

Founded in 1913, the Torrance Area Chamber of Commerce supports small businesses and large corporations in the Los Angeles South Bay with events, programs and publications. The chamber meets with elected officials at all government levels representing chamber positions on policies, regulations and projects that are timely. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Chamber of Commerce (Continued)**United Chambers of Commerce of the San Fernando Valley** **\$7,500**

The United Chambers of the San Fernando Valley and Region is a coalition of 32 business organizations including 18 member chambers, representing over 21,000 businesses that provide over 387,000 jobs. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Upland Chamber of Commerce **\$308**

Incorporated in 1963, the Upland Chamber of Commerce advocates for businesses in Upland before local and state levels of government on issues affecting businesses. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Westside Council of Chambers of Commerce **\$500**

The Westside Council of Chambers of Commerce (WC3) advocates for business regarding issues on the Westside of Los Angeles County. The organization collaborates with 11 other Chambers and 3 business sponsors to identify and guide the organization's positions on the issues most critical to Westside businesses on a local, state and federal level. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Coalition for Environmental Protection, Restoration, and Development (CEPRD) **\$10,000**

The Coalition for Environmental Protection, Restoration, and Development (CEPRD) is an organization whose mission is to facilitate comprehensive, multipurpose, stakeholder-driven consensus approaches and to promote education and solutions to environmental issues by expanding working relationships among environmental regulatory agencies at the federal, state, regional and local levels. *[External Affairs]*

Clean Tech – San Diego **\$10,000**

Clean Tech San Diego is a nonprofit member organization that seeks to position the greater San Diego region, including Imperial County and Baja California, as a global leader in the cleantech economy. The organization provides Metropolitan with the opportunity to develop strategic relations with local business owners to promote Metropolitan's initiatives. *[External Affairs]*

Colorado River Authority of California **\$12,832**

A nonprofit organization that advances California's interest in the waters of the Colorado River by conducting educational and informational campaigns. It functions as the public affairs entity of the Six Agency Committee. Metropolitan has been a member since the Association's inception in 1946. Funding is included under the Six Agency Committee. *[Water Resource Management]*

Colorado River Board/Six Agency Committee **\$841,542**

Created in 1950, the Committee's primary function is to support the Colorado River Board (CRB) through the collection and administration of funds that are used by the CRB staff for purposes that will secure the represented agencies' rights and interests in Colorado River system water and power resources. Metropolitan has contributed to the fund since its inception. *[Water Resource Management]*

Clean Colorado River Sustainability Coalition (CCRSCo) \$4,000

Clean Colorado River Sustainability Coalition (CCRSCo) was established in 1997 by local and regional governments as a nonprofit corporation to protect and enhance the Colorado River through the improvement of wastewater management practices to ensure a high quality of water for all users. In 2013, CCRSCo shifted its focus to enhance and protect the Colorado River through monitoring and analysis of water quality. Metropolitan shares CCRSCo's interest in protecting Colorado River water quality and has been a member since 1999. *[Water System Operations]*

Construction Industry Coalition on Water Quality (CICWQ) \$2,800

The group is comprised of the Associated General Contractors of California, Building Industry Association of Southern California, Engineering Contractors Association, and the Southern California Contractors Association to develop plans and regulations that will balance the goals of clean water with the need for a healthy construction-oriented economy. *[External Affairs]*

Council on Governmental Ethics Law (COGEL) \$445

The Council on Governmental Ethics Law (COGEL) is a governmental entity responsible for the administration of governmental ethics laws. Membership includes all Ethics Office staff. *[Office of Ethics]*

Department of Consumer Affairs (DCA) \$115

The Department of Consumer Affairs (DCA) protects and serves California consumers while ensuring a competent and fair marketplace. DCA helps consumers learn how to protect themselves from unscrupulous and unqualified individuals, and also protects professionals from unfair competition by unlicensed practitioners. *[Office of the General Counsel]*

Engineering Contractors Association \$690

Since 1976, the Engineering Contractors Association has served underground and heavy construction professionals in Southern California providing leadership and education and providing effective education of regulatory bodies from the contractor's perspective. Contractors come from 11 Southern California counties with interest in sewer and water lines, pipelines, underground utilities, excavating and grading, tunnels, street and highway construction. *[External Affairs]*

Ethics and Compliance Initiative (ECI) \$10,000

Ethics and Compliance Initiative (ECI) brings together the most experienced senior practitioners with mature ethics programs in the Fortune 500 corporations, government organizations, nonprofit and educational institutions who share an expertise and interest in business and government ethics, both internally and in the public arena. Membership includes all Ethics Office staff. *[Office of Ethics]*

Family Farm Alliance \$1,000

The Family Farm Alliance is a grassroots organization of family farmers, ranchers, irrigation districts and allied industries in 16 Western states. The Alliance is focused on ensuring the availability of reliable, affordable irrigation water supplies to Western farmers and ranchers. Since 2005, the Family Farm Alliance has been invited to testify 37 times before Congress on water and environmental challenges and legislation. Metropolitan participates in educational forums and activities sponsored by the Family Farm Alliance. *[External Affairs]*

Government Financial Officers Association (GFOA) \$700

The Government Financial Officers Association (GFOA) is the professional association of state/provincial and local finance officers in the United States and Canada, and has served the public finance professional since 1906. GFOA provides leadership to the government finance profession through research, education, and recommended practices. [*Office of the Chief Financial Officer*]

HR Strategy Forum, Inc. \$295

Provides companies with human resources expertise. [*Human Resources*]

HR.com \$200

HR.com provides free access to a wide range of webinars, training and research on best practices in a number of areas Human Resources is pursuing to support OP&T Committee goals on topics including workforce planning, succession, and high performance workplace. Membership is essentially for training and saves substantial travel costs and per webinar costs over alternatives. [*Human Resources*]

Information Systems Audit and Control Association (ISACA) \$180

The Information Systems Audit and Control Association (ISACA) is a worldwide association of Information Systems professionals dedicated to the audit, control, and security of information systems. Originally formed to address control issues within data processing, ISACA now provides education and professional certifications, conducts research, develops and publishes professional standards, and provides support to individuals and companies interested in the control of the ever-expanding world of information technology. [*Office of the General Auditor*]

Information Systems Audit and Control Association – Los Angeles Chapter (ISACA) \$25

The Los Angeles Chapter is the original and founding chapter of ISACA® (formerly EDPAA). Today, Los Angeles is one of the largest chapters with over 1,000 members, and it continues to support and contribute to the international organization with members' representation on several international committees, financial support and periodic hosting of the international conference. [*Office of the General Auditor*]

Inland Empire Economic Partnership (IEEP) \$5,000

Inland Empire Economic Partnership was established to advocate for San Bernardino and Riverside counties' business and quality of life for the 50 cities, towns and unincorporated areas of the region. The IEPP Government Affairs Committee is regularly active in advocating before state and federal legislators on the important issues of its membership, and Metropolitan routinely participates in these outreach activities. [*External Affairs*]

Institute of Electrical and Electronics Engineers (IEEE) \$415

The Institute of Electrical and Electronics Engineers (IEEE) is universally recognized for the contributions of technology and of technical professionals in improving global conditions. This organization provides its members with system design methods, industrial standards, code changes, and trends in the area of electrical power, electronics, computers, and telecommunication. [*Engineering Services*]

International Association for Human Resources (IHRIM) \$295

The International Public Management Association for Human Resources (IHRIM) provides relevant and timely HR information to its members. Membership includes sample HR policies, best practice reports, interview guides and numerous other HR topics. [*Human Resources*]

International Association of Emergency Managers (IAEM) \$185

The International Association of Emergency Managers (IAEM), which has more than 5,000 members worldwide, is the preeminent international nonprofit organization of emergency management professionals. IAEM is dedicated to promoting the “Principles of Emergency Management” and representing professionals whose goals are saving lives and protecting property and the environment during emergencies and disasters. The mission is to serve its members by providing information, networking and professional opportunities, and to advance the emergency management profession. *[Water System Operations]*

International Code Council (ICC) \$370

Formerly the International Conference of Building Officials (ICBO) has been the preeminent source of building and construction codes for more than 75 years. International Code Council (ICC) provides products and services to ensure the public's safety. In addition to providing the codes, ICC provides a variety of certification and training programs on any number of topics. *[Engineering Services]*

International Ozone Association (IOA) \$575

The International Ozone Association (IOA) was formed in 1973 to serve as the focal point for technology transfers and developments on ozone-related issues. For this purpose, the IOA has served as the central, worldwide gathering and disseminating point on ozone information, bringing together scientists, engineers, system designers, technologists, equipment manufacturers and end users to share their experiences and data on ozone and other related oxygen compounds. *[Engineering Services]*

International Right-of-Way Association (IRWA) \$3,185

Since its inception as a not-for-profit association in 1934, the International Right-of-Way Association (IRWA) has provided right-of-way educational programs and professional services worldwide. IRWA provides infrastructure real estate education and credentialing opportunities to differentiate members in the professional marketplace. The industry-specific curriculum allows for professional credentialing with a focus on one of our four industries, including Electric & Utilities, Public Agencies, Oil & Gas Pipeline, and Transportation. IRWA also offers certification opportunities in Appraisal, Asset Management, Negotiation and Acquisition, Relocation Assistance, and the Uniform Act. *[Real Property Development and Management – \$2,935][Engineering Services – \$250]*

International Society of Automation (ISA) \$120

Founded in 1945, the International Society of Automation (ISA) is a leading, global, nonprofit organization with more than 30,000 members worldwide. ISA develops standards, certifies industry professionals, provides education and training, publishes books and technical articles, and hosts conferences and exhibitions for automation professionals. ISA's 160 geographical sections, connect members with technology, expert advice, and world-class technical programming. *[Engineering Services]*

Irrigation Association (IA) \$590

Since 1949, Irrigation Association has worked to advance water conservation through efficient irrigation. This nonprofit organization promotes and supports the irrigation industry by: providing a voice for the industry on public policy issues related to standards, conservation and water-use on local, national, and international levels; acting as a source of technical and public policy information within the industry; raising awareness of professional irrigation services; offering training and certification and unites industry professionals. The IA promotes modern water management skills and techniques for irrigated agriculture, turf, landscape and golf. *[Water Resource Management]*

Latino Business Association, Inc. (LBA) **\$1,500**

The Latino Business Association (LBA), a private nonprofit organization established in 1976, is one of the nation's most active Latin business trade associations on the basis of active membership and overall outreach to its member business owners. The LBA represents over 800,000 Latin businesses in California. *[External Affairs]*

League of California Cities – LA County Division (LCC-LACD) **\$5,000**

The League of California Cities – Los Angeles County Division (LCC-LACD) is the largest of the League of California Cities' 16 divisions and is comprised of local elected officials representing the 88 cities in Los Angeles County. LACD promotes legislative advocacy on issues of importance to its members including water infrastructure. The organization also serves as a technical and advisory resource. *[External Affairs]*

Los Angeles Business Council (LABC) **\$2,000**

The Los Angeles Business Council (LABC) is a nonprofit association composed of business and political leaders from the West Side communities of Los Angeles. Through LABC, Metropolitan expands its efforts to reach local and state elected officials and maintains contact with the business community. LABC interests include regional issues such as water, traffic, solid waste, growth and other issues that impact the quality of life. Metropolitan has been a member since 1989. *[External Affairs]*

Los Angeles Cleantech Incubator (LACI) **\$10,000**

The Los Angeles Cleantech Incubator (LACI) is a nonprofit organization helping to accelerate the commercialization of clean technologies, including those related to water, in addition to accelerating new products developed by independent entrepreneurs. *[External Affairs]*

Los Angeles County Business Federation (BizFed) **\$25,000**

The Los Angeles County Business Federation (BizFed) is organized to mobilize the collective voice and volume of advocacy organizations, trade groups and economic development organizations, representing tens of thousands of businesses across Los Angeles County, on business and policy issues that affect the economic vitality and quality of life in Los Angeles county and its cities. Its goals are to educate and engage the business community on important business issues to advance a shared agenda. *[External Affairs]*

Los Angeles Economic Development Corporation (LAEDC) **\$12,500**

Since 1981, the Los Angeles Economic Development Corporation's (LAEDC's) mission is to attract, retain and grow businesses and jobs for the regions of Los Angeles County. The LAEDC provides Metropolitan the opportunity to interact with business leaders on water policy issues and provides access to various programs including economic research, economic and policy analysis, and public policy leadership. *[External Affairs]*

Michigan Department of Licensing and Regulatory Affairs (LARA) **\$50**

The Department of Licensing and Regulatory Affairs (LARA) oversees the licensing and regulations of more than 1.2 million individuals and entities in Michigan on an annual basis. *[Office of the General Auditor]*

Municipal Equipment Maintenance Association (MEMA) \$275

The mission of the Municipal Equipment Maintenance Association (MEMA) is to improve the quality of service in the public sector by providing a forum for experience, technical knowledge, ideas and opinions that enhance the delivery of public services and promote the personal and professional growth of its members. MEMA serves public safety by helping to ensure that environmentally responsible, safe and efficient stationary and mobile systems are at work. *[Water System Operations]*

Municipal Information Systems Association of California (MISAC) \$580

The Municipal Information Systems Association of California (MISAC) is comprised of public agency information technology professionals working throughout California. MISAC promotes the understanding and strategic use of information technology within local government agencies through sharing of best practices. In carrying out its mission, the organization focuses on relationships, member resources, education & professional development and advocacy. *[Business Technology]*

National Association of Corrosion Engineers (NACE) \$130

The National Association of Corrosion Engineers (NACE) International was established in 1943 by eleven corrosion engineers from the pipeline industry as the “National Association of Corrosion Engineers.” The Corrosion Society, serves nearly 30,000 members in 116 countries and is recognized globally as a premier authority for corrosion control solutions. The organization offers technical training and certification programs, conferences, industry standards, reports, publications, technical journals, government relations activities and more. *[Engineering Services]*

National Association of Fleet Administrators (NAFA) \$499

The National Association of Fleet Administrators (NAFA) is a not-for-profit association for professionals who manage fleets of sedans, law enforcement vehicles, trucks, and buses of all types and sizes, and a wide range of military and off-road equipment for organizations across the globe. NAFA provides its members with products and services, including statistical research, publications, regional chapter meetings, government representation, seminars, online information, and an annual Institute & Expo. *[Water System Operations]*

National Association of Government Communicators (NAGC) \$495

The National Association of Government Communicators (NAGC) advocates, promotes and recognizes excellence in government communication. NAGC provides opportunities for professional development and career advancement, to enhance effective communication with constituents and advance the profession of government communicators through classes and workshops. *[External Affairs]*

National Association of Government Defined Contribution Administrators (NAGDCA) \$600

Founded in 1980, the National Association of Government Defined Contribution Administrators (NAGDCA) is a professional organization made up of the deferred compensation/defined contribution plan administrators from the 50 states and over 100 local governments and entities, as well as the private industry plan providers. *[Human Resources]*

National Association of Minority Contractors (NAMC) \$1,000

The National Association of Minority Contractors (NAMC) provides Metropolitan with the opportunity to encourage local small business owners to bid on Metropolitan’s contracts or to serve as subcontractors or construction contracts. *[External Affairs]*

National Association of Women Business Owners (NAWBO) – California **\$1,000**

The National Association of Women Business Owners (NAWBO) – California provides Metropolitan staff with the opportunity to encourage local small business owners to bid on Metropolitan’s contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

National Association of Women Business Owners (NAWBO) – Inland Empire **\$1,500**

The National Association of Women Business Owners (NAWBO) – Inland Empire supports business and economic issues affecting women-owned businesses. NAWBO – Inland Empire’s goal is to promote and enhance the growth and profitability of our member businesses, sponsor educational and informational programs, and engage in public policy efforts. NAWBO – Inland Empire provides Metropolitan with the opportunity to encourage local small business owners to bid on Metropolitan’s contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

National Association of Women Business Owners (NAWBO) – Los Angeles **\$1,500**

The National Association of Women Business Owners (NAWBO) – Los Angeles provides Metropolitan with the opportunity to encourage local small business owners to bid on Metropolitan’s contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

National Association of Women Business Owners (NAWBO) - Orange County **\$1,000**

The National Association of Women Business Owners (NAWBO) – Orange County provides Metropolitan with the opportunity to encourage local small business owners to bid on Metropolitan’s contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

National Association of Women Business Owners (NAWBO) - San Diego **\$1,750**

The National Association of Women Business Owners (NAWBO) – San Diego provides Metropolitan with the opportunity to encourage local small business owners to bid on Metropolitan’s contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

National Association of Women Business Owners (NAWBO) – Ventura County **\$1,000**

The National Association of Women Business Owners (NAWBO) – Ventura County provides Metropolitan with the opportunity to encourage local small business owners to bid on Metropolitan’s contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

National Association of Women in Construction (NAWIC) Region 12 **\$1,500**

Provides its members with opportunities for professional development, education, networking, leadership training, public service and more in the construction industry. *[External Affairs]*

National Fire Protection Association (NFPA) **\$340**

The National Fire Protection Association (NFPA) is dedicated to protecting people and their property from the devastating effects of fire and other hazards. Through NFPA’s National Fire Codes, as well as its education and community outreach programs, NFPA continues to be the worldwide advisor on fire and life safety and protection. *[Engineering Services - \$175][Water System Operations - \$165]*

National Latina Business Women Association – Los Angeles (NLBWA-LA) **\$1,000**

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan’s contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[External Affairs]*

National Procurement Institute (NPI) **\$1,200**

The National Procurement Institute (NPI), the public sector affiliate of the Institute for Supply Management (ISM), exists to promote the achievement of excellence in governmental and institutional procurement through education, certification, professional development and networking of its membership. *[Business Technology]*

National Truck Equipment Association (NTEA) **\$600**

The National Truck Equipment Association (NTEA), the association for the work truck industry represents nearly 1,800 companies that manufacture, distribute, install, sell and repair commercial trucks, truck bodies, truck equipment, trailers and accessories. The Association provides in-depth technical information, education, and member programs and services, and produces The Work Truck Show. *[Water System Operations]*

National Water Resources Association (NWRA) -- Municipal Caucus **\$500**

The National Water Resources Association (NWRA) is a nonprofit federation of state organizations concerned with the management, conservation and use of water and land resources on a national level. *[External Affairs]*

New Resources Consulting (NRC) **\$500**

New Resources Consulting (NRC) is a management and information technology consulting company that is dedicated to technology solutions and services that drive results for our clients. *[Business Technology]*

North American Interstate Weather Modification Council (NAIWMC) **\$500**

The North American Interstate Weather Modification Council (NAIWMC) is a nonprofit, tax-exempt organization of regulatory agencies, sponsoring organizations, and research institutions involved in atmospheric water resource management technology, commonly known as weather modification or cloud seeding. The North American Interstate Weather Modification Council exists to facilitate the free exchange of information regarding cloud seeding research and operations in North America. *[Water Resource Management]*

Oracle Applications Users Group (OAUG) **\$965**

The Oracle Application Users Group is the world's largest education, networking and advocacy forum for Oracle Applications users and provides Metropolitan with training and member support. *[Business Technology]*

Orange County Business Council (OCBC) **\$5,000**

Orange County Business Council (OCBC) represents the business community, working with government and academics to enhance Orange County's economic development and prosperity. *[External Affairs]*

Orange County Taxpayers Association (OCTax) **\$2,000**

Orange County Taxpayers Association (OCTax) is the only countywide organization whose exclusive focus is to represent taxpayers on governmental tax and spending policy issues. Its mission is to ensure that taxes and tax-supported programs are fair, understandable, cost-effective, and good for business. *[External Affairs]*

Port Tech – Los Angeles **\$2,500**

PortTech Los Angeles is a 501(c)(3) nonprofit organization and a cooperative effort of the City of Los Angeles, the Ports of Los Angeles and Long Beach, and Harbor Area business communities. PortTech Los Angeles is an innovation and commercialization center dedicated to creating sustainable businesses for ports and the goods movement industry. *[External Affairs]*

Professionals in Human Resources Association (PIHRA) \$574

Founded in 1944, Professionals in Human Resources Association (PIHRA) is a volunteer led association offering services, leadership roles and development opportunities for its members. PIHRA provides opportunities for member interaction and professional development to enhance and enrich the profession. In addition, PIHRA serves as an advocate and source of expert information on Human Resource legislative information. *[Human Resources]*

Public Agency Risk Management Association (PARMA) \$150

The Public Agency Risk Management Association (PARMA) is a forum that promotes, develops and facilitates education and leadership in public agency risk management. Topics include property and liability, workers compensation, employee relations and benefits, safety and loss prevention and financial risks. *[Office of the Chief Financial Officer]*

San Diego County Taxpayers Association (SDCTA) \$3,000

The San Diego County Taxpayers Association (SDCTA) is a nonprofit, non-partisan organization, dedicated to promoting accountable, cost-effective and efficient government and opposing unnecessary taxes and fees. Since it's founding in 1945, the Association's fiscal policy research and advocacy efforts have advocated to save the region's taxpayers hundreds of millions of dollars. *[External Affairs]*

San Diego Regional Economic Development Corporation (San Diego Regional EDC) \$5,000

The San Diego Regional Economic Development Corporation (San Diego Regional EDC) is a nonprofit corporation funded by more than 150 companies and public partners committed to enhancing regional prosperity. San Diego Regional EDC regionally supports local companies, implementing programs to help retain businesses, and advocating policies that enhance the region's economic competitiveness. San Diego Regional EDC collaborates with industry associations and partners on regional issues. *[External Affairs]*

San Gabriel Valley Economic Partnership \$5,250

The San Gabriel Valley Economic Partnership is an economic development corporation whose goals are to grow and sustain the economic base of the San Gabriel Valley region through internal and external marketing efforts, attract more businesses and provide more jobs. *[External Affairs]*

SAVE International (SAVE) \$1,000

SAVE International (SAVE) members, technical committees and technical exchanges set the global standard of practice in the Value Methodology. Publications, conferences, and an internationally recognized certification program provide tremendous value for individuals and organizations. SAVE offers educational programs and materials on subjects crucial to our field and cooperates with more than 30 universities offering VM courses. *[Engineering Services]*

SkillPath \$249

SkillPath, a Graceland University Partnership Program, offers a broad range of business professional training in a variety of disciplines, including: administrative services support, business writing, finance and accounting, management and supervisory, personal development, and project and time management; as well as continuing education credits as required by various professional licensing boards. While continuously monitoring the latest business trends, SkillPath customizes training programs for Fortune 500 corporations, small businesses, government agencies, and nonprofit organizations. *[Office of the Chief Financial Officer]*

Society for Human Resources Management (SHRM) \$760

The Society for Human Resources Management (SHRM) provides education and information services, conferences and seminars, government and media representation, online services and publications to more than 165,000 professional and student members throughout the world. *[Human Resources]*

Society for Protective Coatings (SSPC) \$345

The Society for Protective Coatings (SSPC) is focused on the protection and preservation of concrete, steel and other industrial and marine structures and surfaces through the use of high-performance protective, marine and industrial coatings. SSPC is the leading source of information on surface preparation, coating selection, coating application, environmental regulations, and health and safety issues that affect the protective coatings industry. *[Engineering Services]*

Society of California Archivists (SCA) \$45

Provides Records Management staff in the Business Technology group with the additional archival support and education in the collection and care for the documentary heritage of California and adjoining areas. *[Business Technology]*

Society of Technical Communications (STC) \$395

For 60 years, the Society for Technical Communication (STC) has been dedicated to advancing the field of technical communication and the skills of the membership. The organization advances technical communication as the discipline of transforming complex information into usable content for products, processes, and services. This membership supports the technical writing function and staff in Metropolitan. *[Business Technology]*

South County Economic Development Council (SCEDC) \$350

The South County Economic Development Council (SCEDC) is comprised of business leaders and public officials working together to create economic opportunities in San Diego's most southern county region and across the border of Mexico. As a member of this organization, Metropolitan can work with business leaders on special committees such as transportation and infrastructure and public policy. Membership also provides an opportunity to engage and communicate with entities on both sides of the border and exchange information and advocate for Metropolitan initiatives. *[External Affairs]*

Southern California Contractors Association (SCCA) \$1,100

The Southern California Contractors Association (SCCA) is a leader in labor negotiations with the major trade union locals in Southern California, coordinating with other associations. This practice has resulted in long-term relationships with the trades that resolve issues equitably for all parties. SCCA is the Southern California state chapter of the American Road and Transportation Builders Association, an advocacy group for improving our nation's transportation infrastructure. *[External Affairs]*

Southern California Leadership Council – SCLC (aka Los Angeles County Economic Development Corporation) \$20,000

Founded in 2005, Southern California Leadership Council's (SCLC) objective is to help enable public sector officials, policy makers and other civic leaders to address and solve public policy issues critical to the region's economic vitality and quality of life. *[External Affairs]*

Southern California Minority Business Development Agency \$1,000

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. In addition, they help Business Outreach in training and networking events. *[External Affairs]*

Southern California Public Labor Relations Council (SCPLRC) \$200

The Southern California Public Labor Relations Council (SCPLRC) is a coalition of union organizations, government and business affiliates who meet to discuss Southland labor issues. [*Human Resources*]

Southern California Salinity Coalition (SCSC) \$10,000

In 2002, the Southern California Salinity Coalition was formed to address the critical need to remove salt from water supplies and preserve water resources, in the interest of California. The National Water Research Institute serves as the organizational administrator. [*Water Resource Management*]

Southern California Water Committee (SCWC) \$10,000

The Southern California Water Committee (SCWC), established in 1984, is a nonprofit, nonpartisan public education partnership dedicated to informing Southern Californians about water needs and the state's water resources. SCWC works to ensure the health and reliability of Southern California's water supply. Spanning Los Angeles, Orange, San Diego, San Bernardino, Riverside, Ventura, Kern and Imperial counties, SCWC's approximately 200 member organizations include leaders from business, regional and local government, agricultural groups, labor unions, environmental organizations, water agencies, as well as the general public. [*External Affairs*]

Southern California Water Committee (SCWC), Stormwater Task Force \$1,000

The Stormwater Task Force brings together representatives from stormwater, water supply, business and environmental interests from throughout the Southern California region to further use of stormwater for water supply purposes. [*Water Resource Management*]

Southwest California Legislative Council (SWCLC) \$3,000

Founded in 2004, the Southwest California Legislative Council (SWCLC) is the regional business advocacy coalition of the Temecula Valley Chamber of Commerce, Murrieta Chamber of Commerce, Lake Elsinore Valley Chamber of Commerce, Menifee Chamber of Commerce, and Wildomar Chamber of Commerce. SWCLC provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. [*External Affairs*]

State Bar of California (CalBar) \$7,980

Membership in the State Bar of California is mandatory for all attorneys who practice law in California. The organization provides for testing, certification, and discipline of all California attorneys. [*Office of the General Counsel*]

State Water Contractors, Inc. (SWC) \$2,384,814

Metropolitan is a member of the State Water Contractors (SWC), an association that safeguards the rights and promotes the interests of Metropolitan and 26 other State Water Project (SWP) contractors. Specifically, the SWC assures proper and effective operation of the SWP; protects and acquires necessary water rights for the SWP; conducts related studies on the SWP; and addresses specific issues through special funds. Metropolitan's FY 2015/16 billing is (1) \$1,144,736 membership dues, (2) \$304,150 for the Energy Fund, and (3) \$935,928 for the Bay-Delta Fund. Metropolitan has participated in the SWC since 1982. [*Water Resource Management*]

State Water Project Contractors Authority (SWPCA) \$556,857

The purpose of the State Water Project Contractors Authority (SWPCA) is to establish a framework for the future provision of various services to DWR. They include operation and maintenance of portions of the SWP, the acquisition and operation of related facilities such as water and water rights, and other project-related services, provide benchmarking, risk management and power scheduling system implementation services. Membership with the SWPCA gives Metropolitan a greater input in the management, operation and maintenance of the SWP, potentially resulting in greater operating efficiencies and reduced costs. Metropolitan's FY 2015/16 billing is (1) \$76,372 for the State Water Project Contractors Authority General Fund, (2) \$572,074 for the Delta Specific Project Fund (DSPF), (3) \$91,366 refund held, and (4) \$222.97 interest on refund. [*Water Resource Management*]

State Water Project Contractors Authority(SWPCA) – MWQI Specific Project Committee (MWQI SPC) \$203,913

The State Water Project Contractors Authority (SWPCA) was formed in 2003 as a joint powers organization of interested State Water Project (SWP) contractors. Its objective is to provide DWR the additional resources required to improve the reliability and efficiency of the SWP. It consists of an organization overseeing three specific project committees, one of which is the Municipal Water Quality Investigations Subcommittee (MWQI SPC). The SWPCA can provide services in those areas where the DWR is challenged due to lack of experienced staff, state budget-related constraints, or a need for specialized expertise. It also provides an opportunity for responsiveness and influence over major decisions. The MWQI SPC provides SWP contractors with Delta water quality information as it relates to drinking water regulations through monitoring, studies, analyses and forecasting. [*Water Resource Management*]

The California Farm Water Coalition (CFWC) \$2,500

The California Farm Water Coalition (CFWC) was formed in 1989 in the midst of a six-year drought. CFWC was formed to increase public awareness of agriculture's efficient use of water and promote the industry's environmental sensitivity regarding water. [*External Affairs*]

The California Institute for Federal Policy Research \$2,000

The non-partisan California Institute's mission is to identify issues critical to the economic health of California, to coordinate the development of research data pertaining to these issues, and to communicate this policy research information to the California Congressional delegation. [*External Affairs*]

The Chlorine Institute, Inc. \$840

The Chlorine Institute, Inc., founded in 1924, is a trade association of companies and other entities that are involved or interested in the safe production, distribution and use of chlorine, sodium and potassium hydroxides, sodium hypochlorite and the distribution and use of hydrogen chloride. Because of chlorine's nature and its widespread and varied use, the promotion of its safe handling has long been an accepted responsibility of its producers, packagers, distributors and users. [*Water System Operations*]

The Climate Registry \$500

The Climate Registry is a nonprofit collaboration among North American states, provinces, territories, and Native Sovereign Nations that sets consistent and transparent standards to calculate, verify, and publicly report greenhouse gas emissions into a single registry. The Registry supports both voluntary and mandatory reporting programs and provides comprehensive, accurate data to reduce greenhouse gas emissions. This is a corporate membership in support of Metropolitan's energy management initiative and policies. As a member, organizations are encouraged to establish GHG emissions, inventories and baselines, and to reduce overall GHG emissions. [*Engineering Services*]

The Institute of Internal Auditors (IIA) **\$1,193**

Established in 1941, the Institute of Internal Auditors (IIA) is an international professional association of more than 108,000 members with global headquarters in Altamonte Springs, FL. The IIA provides certification, education, research, and technological guidance. *[Office of the General Auditor]*

The Phylmar Group, Inc. **\$6,250**

The Phylmar Group is an organization that partners with companies on challenging environmental, health and safety, and social responsibility issues. *[Water System Operations]*

UC Regents **\$2,500**

UCLA Anderson Forecast annual membership to provide access to timely economic information that is used in Metropolitan's forecasting and analysis. *[Water Resource Management]*

Underground Service Alert **\$51,240**

Underground Service Alert provides a call service for public and private excavators at a work site to help prevent pipeline ruptures and promote worker safety. Metropolitan utilizes the service to ascertain clearance to dig, then mark or stake the horizontal path. Underground Service Alert provides information to protect pipelines from being damaged and protect its excavators from personal injury. According to California law, every operator of an underground pipeline (or other underground facility) is mandated to participate and share the costs for a regional notification center. *[Engineering Services]*

United States Society of Dams (USSD) **\$750**

The United States Society of Dams (USSD) is a nation-wide professional organization dedicated to advancing the technology of dam engineering, construction, operation, maintenance and dam safety; to fostering socially and environmentally responsible water resources projects; and to promoting awareness of the role of dams in the beneficial and sustainable development of the nation's water resources. *[Engineering Services]*

Urban Land Institute (ULI) **\$220**

Founded in 1936, this nonprofit research and education organization now has more than 22,000 members worldwide representing the entire spectrum of land use and real estate development disciplines, working in private enterprise and public service. As a multi-disciplinary real estate forum, Urban Land Institute (ULI) facilitates the exchange of ideas, information and experience among local, national and international industry leaders and policy makers to provide responsible leadership in the use of land to enhance the total environment. *[External Affairs]*

Urban and Regional Information Systems Association (URISA) **\$175**

The Urban and Regional Information Systems Association (URISA) is a nonprofit association of professionals using GIS and other information technologies to solve challenges in state/provincial, regional and local government agencies and departments. *[Engineering Services]*

Urban Water Institute, Inc. **\$2,500**

Provides non-partisan exchange of information regarding emerging technologies and policy issues to the water resources industry, with emphasis on water economics, management, and resources. *[External Affairs]*

Valley Industry and Commerce Association (VICA) **\$10,000**

Provides Metropolitan and legislative staff with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as a subcontractor for purchasing, professional or construction contracts. *[External Affairs]*

Ventura County Economic Development Agency **\$2,400**

To advocate for policies, legislation and programs that stimulate business and a vital economy as the foundation for quality of life issues in Ventura County. *[External Affairs]*

Warehousing Education and Research Council (WERC) **\$275**

Warehousing Education and Research Council (WERC) is a professional organization focused on warehousing and logistics management and its role in the supply chain. WERC assists seasoned practitioners and those new to the industry master best practices and establish valuable professional relationships. *[Business Technology]*

Water Education Foundation **\$28,600**

The Water Education Foundation (WEF) provides broad water education programs on various water resources and issues, such as the Colorado River project. WEF also offers one-year water leader class, water law policy briefings and other educational programs and curriculum. Membership fees: \$28,600. *[External Affairs]*

Water Environment Federation (WEF) **\$183**

Water Environment Federation (WEF) works to provide its members, public officials, and the general public with the necessary tools to improve quality of life through the sustainable management of water resources, water protection, and water and wastewater treatment. *[Business Technology]*

Water Research Foundation **\$507,900**

The Water Research Foundation is a nonprofit corporation established in 1967 to promote, coordinate, and finance applied research in the operation and management of public water supply systems. Metropolitan has benefited from the Water Research Foundation's program in a number of areas including the information collection rule, the disinfectants/disinfection by-products rule, the enhanced surface water treatment rule, taste and odor control strategies, detection and treatment of microbial pathogens, and Perchlorate and Chromium 6 research and development. Metropolitan has participated in the Water Research Foundation since 1986. *[Water System Operations]*

WaterReuse Association (WRA) **\$8,624**

WaterReuse Association (WRA) is the only association solely committed to promoting water recycling on a national scale. WRA provides Metropolitan with a channel to promote and improve the efficiency of water recycling, which is a fundamental building block of southern California's regional integrated resource plan. Benefits to Metropolitan's membership in WRA include: improved public acceptance of recycled water through WRA education programs; improved administrative efficiency through WRA's outreach and influence of key state funding and regulatory programs; and improved regulations through WRA's science-based research and development program leading to reduced project costs and expanded water reuse applications. *[Water Resource Management]*

WateReuse Foundation **\$25,000**

The WateReuse Foundation is a nonprofit research organization comprised of public water and wastewater agencies, and private consulting firms. The Foundation is dedicated to advancing the science of water recycling and desalination. It provides research funding and supports efforts to create new sources of high-quality water while protecting public health and the environment. Current research projects involve emerging water treatment technology and management practices. As a member, Metropolitan would sit on its board and have the opportunity to influence future research activities to address water challenges within our region. The WateReuse Association is a separate but related advocacy organization of which Metropolitan is a long-standing member. *[Water Resource Management]*

Western Coalition of Arid States (WESTCAS) **\$3,000**

The Western Coalition of Arid States (WESTCAS) is a coalition of approximately 75 water and wastewater districts, cities, towns and professional organizations focused on water quality and water quantity issues in the states of Arizona, California, Colorado, Nevada, New Mexico, and Texas. Their mission is to work with Federal, State, and Regional water quality and quantity agencies to promote scientifically-sound laws, regulations, appropriations, and policies that protect public health and the environment in the arid West. *[External Affairs]*

Western Electrical Coordinating Council (WECC) **\$1,184**

Western Electrical Coordinating Council (WECC) was organized in 1967 to promote reliability and adequacy of bulk power supply through coordinated operation and planning and is now comprised of organizations from the western United States, Canada, and northern Mexico. By having a representative on the council and a member on its standing committees, Metropolitan is apprised of current trends and developments in the fields of electric generation, transmission, and legislation. Metropolitan has been a member of WECC since its inception. *[Water System Operations]*

Western Urban Water Coalition (WUWC) **\$35,000**

The Western Urban Water Coalition (WUWC) was established in 1992 by a group of general managers representing the largest urban water utilities in the West. The WUWC members share common interests related to water supply development and water conservation, including interest in project financing or appropriations from the federal government. *[Water Resource Management]*

Women's Business Enterprise Council (WBEC) **\$2,800**

Founded in 1997, Women's Business Enterprise Council (WBEC) is a national advocate of women-owned businesses as suppliers to America's corporations. It is also the largest third-party certifier of businesses owned and operated by women in the United States. WBEC works to foster diversity in the world of commerce with programs and policies designed to expand opportunities and eliminate barriers in the marketplace for women business owners. *[External Affairs]*

WorldatWork **\$490**

WorldatWork is a leading not-for-profit professional association dedicated to knowledge leadership in compensation, benefits and total rewards. Founded in 1955, WorldatWork focuses on human resources disciplines associated with attracting, retaining and motivating employees. WorldatWork provides education programs, the monthly *work span* magazine, online information resources, surveys, publications, conferences, research and networking opportunities to advance the state of the profession in compensation, benefits and work experience. *[Human Resources]*