



- Organizational Memberships of the Metropolitan Water District of Southern California for Fiscal Year 2013/2014

Summary

Organizational Memberships of the Metropolitan Water District of Southern California for Fiscal Year 2013/2014

Purpose

Metropolitan Water District Administrative Code Section 11202: Each department head is authorized to join organizations whose purposes serve the interests of the District. The membership may be in the department head's name or in the name of the District, as appropriate. Each department head may approve payment of dues of any such organization so long as annual dues are \$3,000 or less. Each department head may approve payment of future dues of any organization which the department head was authorized to join under this section or by the Board, so long as any increase does not exceed 10 percent of the previous annual dues or \$3,000, whichever is less. Each department head shall annually report to the Board the exercise of authority granted by this section.

Attachments

Attachment 1 – FY 2013/2014 Memberships by Group

Attachment 2 – Memberships Dues \$100,000 or greater and \$25,000 - \$99,000 for FY 2013/14

Attachment 3 – Membership Description for FY 2013/14

Detailed Report

Metropolitan holds memberships in various organizations that support its mission, policies, water management priorities and operational objectives. A complete listing of all memberships for Fiscal Year 2013/14 is included in [Attachment 1](#). The total cost of dues or fees for all organizations was approximately \$5.35 million.

This includes memberships in the organizations for which Metropolitan has contractual rights, as follows:

- State Water Contractors (\$2,666,834), which includes:
 - State Water Contractors Membership Dues (\$1,204,457)
 - State Water Contractors Energy Fund (\$463,114),
 - State Water Contractors Bay-Delta Fund (\$999,263)
- State Water Project Contractors Authority (\$690,844)
- State Water Project Contractors Authority – MWQI Specific Project Committee (\$134,006)
- Colorado River Board-Six Agency Committee (\$535,312)
- Colorado River Authority (\$35,744)

Metropolitan also holds a membership in an organization with annual dues of \$100,000 or more:

- Water Research Foundation (\$507,900)

Additionally, Metropolitan is a member of 11 organizations with annual membership fees in the range of \$25,000 to \$99,999.

Descriptions of the organizations referenced above are included in [Attachment 2](#).

Board Report (Organizational Memberships of the Metropolitan Water District of Southern California for Fiscal Year 2013/2014)

The organizations in which Metropolitan holds memberships include a broad range of groups that work with or support issues of interest to Metropolitan including water quality, supply, operations, purchasing, construction, engineering, human resources, finances, external affairs and law. Some of these organizations also provide assistance with regulatory and legislative processes and serve as sources for disseminating information about Metropolitan and its views on water policies and water-related issues to other agencies and the public.

A summary and description of each organization is included in [Attachment 3](#).

FY 2013/14 Memberships By Group

ORGANIZATION		Amount (\$)
Office of the Chief Financial Officer		
American Institute of Certified Public Accountants (AICPA)		205
American Payroll Association (APA)		219
California Utility Executive Management Association (CUEMA)		400
Government Financial Officers Association (GFOA)		700
	Subtotal	\$1,524
Office of the General Auditor		
American Institute of Certified Public Accountants (AICPA)		1,125
California Board of Accountancy (CBA)		360
California Society of Certified Public Accountants (CSCPA)		399
Information Systems Audit & Control Association (ISACA)		180
Information Systems Audit & Control Association - LA Chapter (ISACA)		25
The Institute of Internal Auditors (IIA)		1,050
The Institute of Internal Auditors Financial Services Auditor Group		50
	Subtotal	\$3,189
Office of the General Counsel		
Department of Consumer Affairs (DCA)		115
Rio Hondo District Legal Professionals Association (RHDLPA)		40
State Bar of California (CalBar)		7,980
	Subtotal	\$8,135
Ethics Office		
Association of Women in Water, Energy and Environment (AWWEE)		125
	Subtotal	\$125
Bay-Delta Initiatives		
California Water & Environmental Modeling Forum (CWEMF)		2,500
	Subtotal	\$2,500
Business Technology Group		
Asian Business Association		2,000
Building Owners and Managers Association (BOMA)		1,703
California Association of Public Purchasing Officials (CAPPO)		487
California Disabled Veterans Business Enterprise Alliance - Sacramento		2,500
Central City Association of Los Angeles (CCA)		12,000
International Right of Way Association (IRWA)		205
Latin in Business Association, Inc. (LBA)		1,500
Municipal Information Systems Association of California (MISAC)		240
National Association of Purchasing Card Professionals (NAPCP)		495
National Association of Women Business Owners (NAWBO) - Los Angeles		1,500
Business Technology Group (Continued)		
National Association of Women Business Owners (NAWBO) - Orange County		275
National Association of Women Business Owners (NAWBO) - San Diego		600
National Association of Women Business Owners (NAWBO) - Ventura County		1,500
National Association of Women in Construction (NAWIC)		314

FY 2013/14 Memberships By Group

ORGANIZATION		Amount (\$)
National Business Aviation Association (NBAA)		2,000
Oracle Applications Users Group (OAUG)		920
Society of California Archivists (SCA)		45
Society of Technical Communications (STC)		340
Women's Business Enterprise Council (WBEC)		1,000
Business Technology Group - Chambers of Commerce		
American Indian Chamber of Commerce		1,500
Black Chamber of Commerce of Orange County		1,500
California Black Chamber of Commerce		1,500
Greater Los Angeles African American Chamber of Commerce		1,500
Lake Havasu Area Chamber of Commerce		440
Orange County Hispanic Chamber of Commerce		4,000
	Subtotal	\$40,064
Engineering Services Group		
American Concrete Institute		300
American Welding Society		500
American Society of Mechanical Engineers (ASME)		150
Association of Environmental Professionals (AEP)		250
Association for the Advancement of Cost Engineer (AACE International)		130
California Land Surveyors Association (CLSA)		159
Institute of Electrical and Electronics Engineers (IEEE)		200
International Code Council (ICC)		400
International Ozone Association (IOA)		575
International Society of Automation (ISA)		100
National Association of Corrosion Engineers (NACE)		1,675
National Fire Protection Association (NFPA)		200
SAVE International (SAVE)		415
Steel Structure Painting Council (SSPC)		380
The Climate Registry		5,500
Underground Service Alert		53,093
United States Society of Dams (USSD)		900
Urban and Regional Information Systems Association (URISA)		175
	Subtotal	\$65,102
External Affairs		
Associated General Contractors of California		515
Association of California Cities - Orange County (ACC-OC)		5,000
Association of California Water Agencies (ACWA)		40,309
Association of Metropolitan Water Agencies (AMWA)		500
Association of Water Agencies of Ventura County (AWAVC)		1,500
Building Industry Association of Riverside County - Government Affairs Conference Program Southern California		750
Building Industry Association of San Diego (BIA-SDC)		595
Building Industry Association of Southern California (BIA-SC)		15,000

FY 2013/14 Memberships By Group

ORGANIZATION	Amount (\$)
California Contract Cities Association (CCCA)	5,000
California Foundation on the Environment and the Economy (CFEE)	18,000
California Special Districts Association (CSDA)	5,294
Construction Industry Association on Water Quality	2,500
Engineering Contractors Association	600
Family Farm Alliance	1,000
Inland Empire Economic Partnership	5,000
League of California Cities - LA County Division (LCC-LACD)	5,000
Los Angeles Business Council (LABC)	2,000
Los Angeles County Business Federation (BizFed)	25,000
Los Angeles Economic Development Corporation (LAEDC)	2,500
National Water Resources Association (NWRA) - Municipal Caucus	500
Orange County Business Council (OCBC)	5,000
Orange County Taxpayers Association (OCTax)	2,000
San Diego County Taxpayers Association (SDCTA)	3,000
San Gabriel Valley Economic Partnership	5,000
South County Economic Development Council (SCEDC)	1,500
Southern California Contractors Association (SCCA)	1,100
So. CA Leadership Council (aka LA County Economic Development)	20,000
Southern California Water Committee (SCWC)	10,000
Southwest California Legislative Council (SWCLC)	3,000
The California Institute for Federal Policy Research	2,000
The Institute of Governmental Advocates (IGA)	400
Urban Land Institute (ULI)	215
Urban Water Institute, Inc.	2,500
Valley Industry Commerce Association (VICA)	4,000
Water Education Foundation	26,000
Western Coalition of Arid States (WESTCAS)	3,000
External Affairs - Chambers of Commerce	
Anaheim Chamber of Commerce	561
External Affairs - Chambers of Commerce (Continued)	
Bell Gardens Chamber of Commerce	500
Burbank Chamber of Commerce	820
Cerritos Chamber of Commerce	500
Chino Valley Chamber of Commerce	350
City of Industry Chamber of Commerce (aka Industry Manufacturing Council)	275
Corona Chamber of Commerce	260
Downey Chamber of Commerce	515
El Monte/So. El Monte Chamber of Commerce	525
El Segundo Chamber of Commerce	495
Fullerton Chamber of Commerce	595
Glendale Chamber of Commerce	375
Greater Riverside Chamber of Commerce	430
Harbor Association of Industry and Commerce (HAIC)	500

FY 2013/14 Memberships By Group

ORGANIZATION		Amount (\$)
Huntington Beach Chamber of Commerce		356
Irvine Chamber of Commerce		700
Irwindale Chamber of Commerce		440
La Verne Chamber of Commerce		625
Lake Elsinore Valley Chamber of Commerce		500
LAX Coastal Area Chamber of Commerce		330
Long Beach Chamber of Commerce		820
Los Angeles Area Chamber of Commerce		11,330
Manhattan Beach Chamber of Commerce		550
Montebello Chamber of Commerce		695
Ontario Chamber of Commerce		395
Oxnard Chamber of Commerce		650
Palos Verdes Peninsula Chamber of Commerce		265
Rancho Cucamonga Chamber of Commerce		310
Redondo Beach Chamber of Commerce		835
Regional Chamber of Commerce - SGV (La Puente, Diamond Bar, and Walnut)		650
San Diego Chamber of Commerce		14,770
Santa Fe Springs Chamber of Commerce		940
Santa Monica Chamber of Commerce		475
Simi Valley Chamber of Commerce		197
South Bay Association Chambers of Commerce		2,500
South Gate Chamber of Commerce		605
South Orange County Regional Chamber of Commerce		505
Temecula Valley Chamber of Commerce		230
Torrance Chamber of Commerce		490
United Chambers of Commerce of the San Fernando Valley		7,500
	Subtotal	\$279,642
Human Resources		
California Public Employers Labor Relations Association (CALPELRA)		350
HR Strategy Forum		295
Liebert Cassidy Whitmore - LCW		3,182
Professionals in Human Resources Association (PIHRA)		125
Public Agency Risk Management Association (PARMA)		100
Regents of University of California - LA		500
Society for Human Resources Management (SHRM)		735
Southern California Labor Relations Council		200
WorldatWork		735
	Subtotal	\$6,222
Real Property Development and Management		
International Right-of-Way Association (IRWA)		2,213
	Subtotal	\$2,213
Water Resource Management		
Alliance for Water Efficiency		25,000

FY 2013/14 Memberships By Group

ORGANIZATION	Amount (\$)
Blythe Chamber of Commerce	125
CalDesal	5,000
California Urban Water Agencies (CUWA)	54,000
California Urban Water Conservation Council (CUWCC)	15,000
Irrigation Association	550
North American Interstate Weather Modification Council (NAIWMC)	500
Southern California Salinity Coalition (SCSC)	10,000
Southern California Water Committee (SCWC) Stormwater Task Force	1,000
UC Regents	2,500
WaterReuse Association (WRA)	8,624
WaterReuse Foundation	25,000
Western Urban Water Coalition (WUWC)	25,000
Subtotal	\$172,299
*General District Requirement (Board Letters by WRM)	
Colorado River Authority of California (July-13 Brd Ltr 7-2)*	35,744
Colorado River Board-Six Agency Committee (July-13 Brd Ltr 7-2)*	535,312
State Water Contractors (SWC) (June-13 Brd Ltr 8-6)*	2,666,834
State Water Project Contractors Authority (June-13 Brd Ltr 8-6)*	690,844
State Water Project Contractors Authority-MWQI Specific Project Committee (June-13 Brd Ltr 8-6)*	134,006
Subtotal	\$4,062,740
Water System Operations	
American Public Power Association (APPA)	6,689
American Society of Safety Engineers (ASSE)	185
American Water Works Association (AWWA)	27,206
Association of Metropolitan Water Agencies (AMWA)	20,203
California Council for Environmental & Economic Balance (CCEEB)	51,200
California Municipal Utilities Association (CMUA)	75,193
California Stormwater Quality Association (CASQA)	2,200
California Utilities Emergency Association (CUEA)	5,757
Colorado River Regional Sewer Coalition (CRRSCo)	4,000
International Association of Emergency Managers (IAEM)	185
International Society of Automation (ISA)	225
National Association of Fleet Administrators (NAFA)	479
National Fire Protection Association (NFPA)	165
The Chlorine Institute, Inc.	840
Water Research Foundation	507,900
Subtotal	\$702,427
GRAND TOTAL	\$5,346,182
173 Total Organizational Memberships	

MEMBERSHIP DUES \$100,000 or Greater**Fiscal Year 2013/14****Colorado River Board -- Six Agency Committee**

Created in 1950, the Committee's primary function is to support the Colorado River Board (CRB) through the collection and administration of funds that are used by the CRB staff for purposes that will secure the represented agencies' rights and interests in Colorado River system water and power resources.

Metropolitan has contributed to the fund since its inception. This year's assessment was \$535,312.

[Water Resource Management]

State Water Contractors (SWC)

Metropolitan is a member of the State Water Contractors (SWC), an association that safeguards the rights and promotes the interests of Metropolitan and 26 other State Water Project (SWP) contractors.

Specifically, the SWC assures proper and effective operation of the SWP; protects and acquires necessary water rights for the SWP; presents the view of the SWC to the Legislature, administrative agencies, and the public; conducts related studies on the SWP; and addresses specific issues through special funds.

Metropolitan's FY 2013/14 billing is (1) \$1,204,457 membership dues, (2) \$463,114 for the Energy Fund, and (3) \$999,263 for the Bay-Delta Fund. Total dues are \$2,666,834. Metropolitan has participated in the SWC since 1982. *[Water Resource Management]*

State Water Project Contractors Authority (SWPCA)

The purpose of the SWPCA is to establish a framework for the future provision of various services to DWR. They include operation and maintenance of portions of the SWP, the acquisition and operation of related facilities such as water and water rights, and other project-related services, provide benchmarking, risk management and power scheduling system implementation services. Joining the SWPCA gives Metropolitan a greater say in the management, operation and maintenance of the SWP, potentially resulting in greater operating efficiencies and reduced costs. Metropolitan's FY 2013/14 billing is (1) \$125,147 for State Water Project Contractors Authority (2) \$572,878 for Delta Specific Project Fund (DSPF), and a credit of (\$7,181) for East Branch Enlargement Fund. Total dues are \$690,844. *[Water Resource Management]*

State Water Project Contractors Authority(SWPCA) – MWQI Specific Project Committee (MWQI SPC) (June-13 Brd Ltr #8-6)

The State Water Project Contractors Authority (SWPCA) was formed in 2003 as a joint powers organization of interested State Water Project (SWP) contractors. Its objective is to provide DWR the additional resources required to improve the reliability and efficiency of the SWP. It consists of an organization overseeing three specific project committees, one of which is the Municipal Water Quality Investigations Subcommittee (MWQI SPC). The SWPCA can provide services in those areas where the DWR is challenged due to lack of experienced staff, state budget-related constraints, or a need for specialized expertise. It also provides an opportunity for greater responsiveness and influence over major decisions. The MWQI SPC provides SWP contractors with Delta water quality information as it relates to drinking water regulations through monitoring, studies, analyses and forecasting. Total dues are \$134,006. *[Water Resource Management]*

Water Research Foundation

The Water Research Foundation is a nonprofit corporation, established in 1967, to promote, coordinate, and finance applied research in the operation and management of public water supply systems.

Metropolitan has benefited from Water Research Foundation's program in a number of areas including the information collection rule, the disinfectants/disinfection by-products rule, the enhanced surface water treatment rule, taste and odor control strategies, detection and treatment of microbial pathogens, and Perchlorate and Chromium 6 research and development. The subscription fee is \$507,900 for water quality programs. Metropolitan has participated in the Water Research Foundation since 1986.

Membership fees: \$507,900. [*Water System Operations*]

MEMBERSHIP DUES \$25,000 - \$99,000**Fiscal Year 2013/14****Alliance for Water Efficiency (AWE)**

Headquartered in Chicago, the Alliance for Water Efficiency (AWE) promotes water efficient products, programs and efforts providing benefit to water utilities, water conservation professionals, planners, regulators and consumers. Founded in 2007, the group aims to promote water efficiency in government and industry building/plumbing codes and standards; ensure that efficient products are available, tested and clearly labeled; coordinate with green building initiatives to institutionalize water efficiency; develop core curriculum and technical training materials with colleges and trade organizations to support the development of a professional water conservation work force; and educate the public on water efficient products, practices and behaviors. AWE works with Metropolitan to support water use efficiency initiatives, including legislation, research and education. By partnering with AWE, Metropolitan has an opportunity for learning about nation-wide water-to-use efficiency programs and ideas for potential inclusion in Metropolitan's conservation programs. Membership fees: \$25,000 [*Water Resource Management*]

American Water Works Association (AWWA)

AWWA is an international organization dealing with procurement, treatment, and delivery of water. It is the principal association of the water industry. The local unit is the California-Nevada section. A number of Metropolitan employees are members of the Association and are actively involved in the activities of the Association on the international and national level. Metropolitan has been a member since August 1944. Membership fees: \$27,206. [*Water System Operations*]

Association of California Water Agencies (ACWA)

The Association of California Water Agencies is the largest and oldest coalition of water agencies. It provides a forum for exchange and dissemination of information and knowledge to support or oppose legislation, both at federal and state levels. Membership fees: \$40,309. [*External Affairs*]

California Council for Environmental & Economic Balance (CCEEB)

CCEEB membership consists of business, labor and public leaders working together, including virtually every major industry sector, organized labor, and key public and civic organizations. CCEEB is concerned with developing programs to balance environmental and economic issues including air pollution, hazardous material and waste management and comprehensive fiscal and governance reform. Metropolitan joined CCEEB in April 1977. The General Manager represents Metropolitan in CCEEB general membership activities. Membership fees: \$51,200 [*Water System Operations*]

California Municipal Utilities Association (CMUA)

CMUA has represented publicly owned water, gas and electric utilities throughout California since 1933 and is the only association, which combines these important utility services. CMUA is also the only lobbying association, which concentrates on urban water issues to the exclusion of agricultural issues. Metropolitan joined CMUA in September 1946. Metropolitan's Sacramento office works closely with CMUA staff. CMUA and its member electric utilities have also been actively engaged in the establishment, transition phases, operations, and future of the California Independent System Operator (ISO). Metropolitan uses CMUA to increase the support and assistance with water issues as well as the evaluation of proposed energy regulations and legislation. These efforts related to the electrical industry are supported by a special assessment. Membership fees: \$75,193. [*Water System Operations*]

California Urban Water Agencies (CUWA)

The California Urban Water Agencies (CUWA) is a non-profit corporation formed in 1990. The mission is to provide a forum for combining the expertise and resources of its member agencies to study and promote the need for a reliable, high quality water supply for the state's current and future urban water needs. Metropolitan has participated in CUWA since its inception. Membership fees: \$54,000. [*Water Resource Management*]

Colorado River Authority of California (July -13 Brd Ltr #7-2)

A non-profit organization that advances California's interest in the waters of the Colorado River by conducting educational and informational campaigns. It functions as the public affairs entity of the Six Agency Committee. Metropolitan has been a member since the Association's inception in 1946. Funding is included under the Six Agency Committee. Membership fees: \$35,744. [*Water Resource Management*]

Los Angeles County Business Federation (BizFed)

The Los Angeles County Business Federation (BizFed) is organized to mobilize the collective voice and volume of advocacy organizations, trade groups and economic development organizations, representing tens of thousands of businesses across every corner of Los Angeles County, on business and policy issues that affect the economic vitality and quality of life in Los Angeles county and its cities. Its goals are to educate and engage the business community on important business issues, where large and small are powerfully aligned to advance a shared agenda. Membership fees: \$25,000. [*External Affairs*]

Underground Service Alert

According to California law, every operator of an underground pipeline (or other underground facility) is mandated to participate and share the costs for a regional notification center. This provides a free call service for public and private excavators at a work site. In response, Metropolitan will ascertain clearance to dig, then mark or stake the horizontal path. Underground Service Alert provides simple, safe information to protect the pipeline from being damaged and the excavator from personal injury. Membership fees: \$53,093. [*Engineering Services*]

Water Education Foundation

Provides broad water education programs, such as the Colorado River project, a one-year water leader class, water law policy briefings, and others. Membership fees: \$26,000. [*External Affairs*]

WateReuse Foundation

The WateReuse Foundation is a nonprofit research organization comprised of public water and wastewater agencies, and private consulting firms. The Foundation is dedicated to advancing the science of water recycling and desalination. It provides research funding and supports efforts to create new sources of high quality water while protecting public health and the environment. Current research projects involve emerging water treatment technology and management practices. As a member, Metropolitan would sit on its board and have the opportunity to influence future research activities to address water challenges within our region. As a point of clarity, the WateReuse Association is a separate but related advocacy organization of which Metropolitan is a long-standing member. Membership fees: \$25,000. [*Water Resource Management*]

Western Urban Water Coalition (WUWC)

Western Urban Water Coalition (WUWC) was established in 1992 by a group of general managers of the largest urban water utilities in the West. The WUWC members share common interests, including water conservation; the need for regional, as well as local, solutions to meet future water supply demands and comply with environmental law; and the shared need for project financing or appropriations from the federal government. Because of its broad, multi-state political base, it is more effective than its members could be on their own in addressing its initiatives in Washington, D.C. Metropolitan has been a member of WUWC since its inception. Membership fees: \$25,000. [*Water Resource Management*]

MEMBERSHIP DESCRIPTIONS**Fiscal Year 2013/14****Alliance for Water Efficiency (AWE) **\$25,000****

Headquartered in Chicago, the Alliance for Water Efficiency (AWE) promotes water efficient products, programs and efforts providing benefit to water utilities, water conservation professionals, planners, regulators and consumers. Founded in 2007, the group aims to promote water efficiency in government and industry building/plumbing codes and standards; ensure that efficient products are available, tested and clearly labeled; coordinate with green building initiatives to institutionalize water efficiency; develop core curriculum and technical training materials with colleges and trade organizations to support the development of a professional water conservation work force; and educate the public on water efficient products, practices and behaviors. AWE works with Metropolitan to support water use efficiency initiatives, including legislation, research and education. By partnering with AWE, Metropolitan has an opportunity for learning about nation-wide water-to-use efficiency programs and ideas for potential inclusion in Metropolitan's conservation programs. [*Water Resource Management*]

American Concrete Institute **\$300**

Founded in 1905, American Concrete Institute was established to provide a readily available source of information and staff assistance to its members and the engineering profession by gathering and disseminating information about the properties and application of concrete and reinforced concrete and their constituent materials. The institute also assists in solving difficult problems relating to design, testing procedures, specification preparation, construction techniques, and maintenance of concrete products and structures. All information developed by the institute is continually updated, providing the latest information on the most efficient concrete materials and their uses. Metropolitan has been a member for 20 years and engineers have utilized much of the data contained in the Institute's publications. [*Engineering Services*]

American Institute of Certified Public Accountants (AICPA) **\$1,330**

American Institute of Certified Public Accountants (AICPA) is the national, professional organization for all Certified Public Accountants (CPA). Its mission is to provide members with the resources, information, and leadership that enable them to provide valuable service in the highest professional manner to benefit the public as well as employers and clients. In fulfilling its mission, the AICPA works with state CPA organizations and gives priority to those areas where public reliance on CPA skills is most significant. [*Office of the Chief Financial Officer – \$205*] [*Office of the General Auditor – \$1,125*]

American Payroll Association (APA) **\$219**

An international organization supplying information on payroll and related fields, including; compliance newsletters and calendars, payroll management, technology, operations and cost data, a survey of salaries and information on compensation and benefits, new and pending federal and state legislative and regulatory developments, professional development, and trends that are shaping the payroll industry. APA also offers two professional certifications: Fundamental Payroll Certification (FPC) and Certified Payroll Professional (CPP). [*Office of the Chief Financial Officer*]

American Public Power Association (APPA) \$6,689

American Public Power Association (APPA) primarily monitors and analyzes federal electrical activities and alerts its members to pending federal legislation. APPA provides Metropolitan with information and assistance with federal energy legislation and regulations including mandatory reliability standards. APPA takes a leadership role in advancing public power's position in the national debate on status and future of federal hydroelectric generation and the agencies that administer federal energy and transmission contracts. APPA has periodically provided Metropolitan with information and alerted staff to specific items that could have a direct impact on Metropolitan's electrical operations. [*Water System Operations*]

American Society of Safety Engineers (ASSE) \$185

American Society of Safety Engineers is a global association of occupational safety professionals representing more than 35,000 members worldwide. The Society is a visible advocate for the safety, health and environmental (SH&E) professionals through proactive government affairs at the federal and state levels, and in member-led relationships with key federal safety and health agencies. Members create safer work environments by preventing workplace fatalities, injuries and illnesses. Besides recording less lost time and lower workers' compensation costs, organizations with strong safety performance enjoy increased productivity, a better reputation and higher employee satisfaction. [*Water System Operations*]

American Water Works Association (AWWA) \$27,206

American Water Works Association (AWWA) is an international organization dealing with procurement, treatment, and delivery of water. It is the principal association of the water industry. The local unit is the California-Nevada section. A number of Metropolitan employees are members of the Association and are actively involved in the activities of the Association on the international and national level. Metropolitan has been a member since August 1944. [*Water System Operations*]

American Welding Society \$500

Recognized as welding's leading authority, American Welding Society (AWS) is committed to excellence. AWS offers numerous certifications, programs, services, conferences and education for the welding professional—from welder to engineer; employer to employee; domestic to international. [*Engineering Services*]

American Society of Mechanical Engineers (ASME) \$150

American Society of Mechanical Engineers (ASME) is a not-for-profit membership organization that enables collaboration, knowledge sharing, career enrichment, and skills development across all engineering disciplines, toward a goal of helping the global engineering community develop solutions to benefit lives and livelihoods. Founded in 1880 by a small group of leading industrialists, ASME has grown through the decades to include more than 140,000 members in 151 countries. From college students and early-career engineers to project managers, corporate executives, researchers and academic leaders, ASME's members are as diverse as the engineering community itself. ASME serves this wide-ranging technical community through quality programs in continuing education, training and professional development, codes and standards, research, conferences and publications, government relations and other forms of outreach. [*Engineering Services*]

Asian Business Association \$2,000

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. [*Business Technology*]

Associated General Contractors of California **\$515**

ACG of California, the voice of the construction industry since 1920, is an organization of responsible construction firms and industry-related companies dedicated to skill, integrity and responsibility in improving our physical environment. *[External Affairs]*

Association of Environmental Professionals (AEP) **\$250**

Founded in 1974, AEP is a non-profit association of public and private sector professionals with a common interest in serving the principles underlying the California Environmental Quality Act (CEQA) which include environmental assessment, analysis, public disclosure, and reporting. *[Engineering Services]*

Association for the Advancement of Cost Engineer (AACE International) **\$130**

Since 1956, Association for the Advancement of Cost Engineer (AACE International) has been the leading-edge professional society for cost estimators, cost engineers, schedulers, project managers and project control specialists. With over 7,500 members worldwide, AACE International is the largest organization serving the entire spectrum of cost management professionals. AACE International is industry independent, and has members in 87 countries and 80 local sections. AACE International seeks to provide its members with the resources needed to enhance their performance and promote continued growth and success in their professional careers. *[Engineering Services]*

Association of California Cities – Orange County (ACC-OC) **\$5,000**

The Association of California Cities – Orange County (ACC-OC) provides a resource for elected officials and municipal staff in Orange County. The organization serves as an educational resource for city leaders, is a leader for strong public policy in Orange County and Sacramento, and serves as a catalyst for regional collaboration on issues including infrastructure and water reliability. *[External Affairs]*

Association of California Water Agencies (ACWA) **\$40,309**

The Association of California Water Agencies (ACWA) is the largest and oldest coalition of water agencies. It provides a forum for exchange and dissemination of information and knowledge to support or oppose legislation, both at federal and state levels. *[External Affairs]*

Association of Metropolitan Water Agencies (AMWA) **\$20,703**

Association of Metropolitan Water Agencies (AMWA) is an organization of the largest publicly owned drinking water systems in the United States. AMWA's membership serves more than 120 million Americans with drinking water from Alaska to Puerto Rico. AMWA is the nation's only policy-making organization solely for metropolitan drinking water suppliers. The association was formed in 1981 by a group of general managers of metropolitan water systems who wanted to ensure that the issues of large publicly owned water suppliers would be represented in Washington, D.C. Member representatives to AMWA are the general managers and CEOs of these large water systems. The Association represents the interests of these water systems by working with Congress and the federal agencies to ensure safe and cost-effective federal drinking water laws and regulations that protect public health. *[External Affairs - \$500][Water System Operations - \$20,203]*

Association of Water Agencies of Ventura County (AWAVC) **\$1,500**

Association of Water Agencies of Ventura County (AWAVC) is an association of water agencies and concerned water users, providing joint leadership in coordination of regional water resources for Ventura County. The AWAVC's goal is to provide an environment that fosters voluntary cooperation among the water agencies, resulting in conjunctive management of Ventura County's water resources and a reliable, quality supply of water. The association's role is to facilitate opportunities for water agencies to come together, identify common interests and objectives and promote their success. *[External Affairs]*

Association of Women in Water, Energy and Environment (AWWEE) \$125

The Association of Women in Water, Energy, and Environment (AWWEE) was established in 2007 as a 501(c)3 organization to promote the success of women in our fields. AWWEE achieves its mission by providing multiple venues for learning, sharing and growth. *[Ethics Office]*

Building Industry Association of Riverside County- Government Affairs Conference Program Southern California \$750

The Building Industry Association of Riverside County offers its members networking opportunities, educational programs, activities, and events. It also manages a public information and advertising campaign on industry-wide issues. *[External Affairs]*

Building Industry Association of San Diego (BIA-SDC) \$595

Building Industry Association of San Diego (BIA-SDC), established in 1938, is a non-profit trade association that represents the legislative and business interests of 1,450 member companies and their 165,000 employees. BIA offers its members networking opportunities, educational programs, activities, and events. It also manages a public information and advertising campaign on industry-wide issues. *[External Affairs]*

Building Industry Association of Southern California (BIA-SC) \$15,000

The Building Industry Association of Southern California (BIA-SC) is a nonprofit trade association representing 1,800 member companies with more than 250,000 employees. The mission is to promote and protect the industry to ensure members' success in providing homes for all Southern Californians. Working with this group, Metropolitan seeks to encourage plumbing and landscape water conservation measures being built into new homes. *[External Affairs]*

Building Owners & Managers Association (BOMA) \$1,703

Building Owners & Managers Association (BOMA) is a source of information on office building development, leasing, building operating costs, energy consumption patterns, local and national building codes, legislation, occupancy statistics, and technological developments. *[Business Technology]*

CalDesal \$5,000

CalDesal is a non-profit organization formed by California public water agencies to support the development of seawater desalination facilities. The group promotes seawater desalination policy, authors and monitors legislation, and performs stakeholder outreach. *[Water Resource Management]*

California Association of Public Purchasing Officials (CAPPO) \$487

California Association of Public Purchasing Officials (CAPPO) was formed in 1915 as a nonprofit organization dedicated to maintaining the highest standards of professional and ethical conduct in public purchasing. CAPPO's members exchange purchasing ideas in efforts to resolve unique, specific, or general problems affecting California's public agencies. CAPPO strives to increase knowledge, improve techniques and promote exemplary ethics of each individual procurement officer-serving jurisdictions across the state. *[Business Technology]*

California Board of Accountancy (CBA) **\$360**

Created by statute in 1901, the California Board of Accountancy's (CBA) legal mandate is to regulate the accounting profession for the public interest by establishing and maintaining entry standards of qualification and conduct within the accounting profession, primarily through its authority to license. In California, the accounting profession's licensed practitioners are the Certified Public Accountant and the Public Accountant. The CBA currently regulates over 81,000 licensees, the largest group of licensed accounting professionals in the nation, including individuals, partnerships, and corporations. [*Office of the General Auditor*]

California Contract Cities Association (CCCA) **\$5,000**

The California Contract Cities Association (CCCA) is a statewide association of cities which contract with outside organizations for their services. The Associate Members Program provides its members with participation in Contract Cities' forums, events and other meetings with local elected officials, and their staff. Members attend CCCA's monthly board of director meetings and participate in the development of its educational programs and in the development of proposed legislative priorities. [*External Affairs*]

California Council for Environmental & Economic Balance (CCEEB) **\$51,200**

California Council for Environmental & Economic (CCEEB) membership consists of business, labor and public leaders working together, including virtually every major industry sector, organized labor, and key public and civic organizations. CCEEB is concerned with developing programs to balance environmental and economic issues including air pollution, hazardous material and waste management and comprehensive fiscal and governance reform. Metropolitan joined CCEEB in April 1977. The General Manager represents Metropolitan in CCEEB general membership activities. [*Water System Operations*]

California Disabled Veterans Business Enterprise Alliance - Sacramento **\$2,500**

The Alliance is a vibrant organization that empowers, provides resources to, and works side-by-side with disabled veterans to promote and support them in establishing, maintaining and growing viable innovative business enterprises. [*Business Technology*]

California Foundation on the Environment & the Economy (CFEE) **\$18,000**

California Foundation on the Environment & the Economy (CFEE) is an independent, nonprofit institution dedicated to educating public and private sector decision makers on, and developing creative solutions to California's complex economic, environmental and social issues. Recognized as a highly effective public policy forum, the foundation brings together senior executives from California's major corporations, statewide labor leaders, and the leading advocates from environmental and consumer organizations to meet with legislators and regulatory officials in an atmosphere of non-adversarial cooperation. The foundation seeks full exploration of controversial issues in a manner that transcends adversarial relationships by encouraging the development of common interests and workable policies rather than institutionalized conflict. [*External Affairs*]

California Land Surveyors Association (CLSA) **\$159**

The purpose of California Land Surveyors Association (CLSA) is to promote the common good and welfare of its members in their activities in the profession of land surveying, to promote and maintain the highest possible standards of professional ethics and practices, to promote professional uniformity, to promote public faith and dependence in the land surveyors and their work. [*Engineering Services*]

California Municipal Utilities Association (CMUA) \$75,193

California Municipal Utilities Association (CMUA) has represented publicly owned water, gas and electric utilities throughout California since 1933 and is the only association, which combines these important utility services. CMUA is also the only lobbying association, which concentrates on urban water issues to the exclusion of agricultural issues. Metropolitan joined CMUA in September 1946. Metropolitan's Sacramento office works closely with CMUA staff. CMUA and its member electric utilities have also been actively engaged in the establishment, transition phases, operations, and future of the California Independent System Operator (ISO). Metropolitan uses CMUA to increase the support and assistance with water issues as well as the evaluation of proposed energy regulations and legislation. These efforts related to the electrical industry are supported by a special assessment. Membership fees: \$75,193. *[Water System Operations]*

California Public Employers Labor Relations Association (CALPELRA) \$350

This is the largest organization of its type in California and provides an annual training conference, as well as periodic legislative and legal updates throughout the year on Labor Relations matters. California Public Employers Labor Relations Association (CALPELRA) also offers a comprehensive training academy for public agency staff. At least two Employee Relations staff members have taken academy courses in the past, and another is currently doing so. *[Human Resources]*

California Society of Certified Public Accountants (CSCPA) \$399

California Society of Certified Public Accountants (CSCPA) is the state organization for CPAs; it provides educational opportunities and local resources. It also makes available valuable information to the audit department on new developments in auditing. *[Office of the General Auditor]*

California Special Districts Association (CSDA) \$5,294

California Special Districts Association (CSDA) is committed to educating all policy leaders on the vital role special districts play in delivering public services to California citizens. In addition, CSDA brings to the forefront, issues of importance to local government agencies. *[External Affairs]*

California Stormwater Quality Association (CASQA) \$2,200

Regulatory support for storm water issues. A group of private, public, and regulatory entities that address legislative and regulatory issues for storm water. *[Water System Operations]*

California Urban Water Agencies (CUWA) \$54,000

The California Urban Water Agencies (CUWA) is a non-profit corporation formed in 1990. The mission is to provide a forum for combining the expertise and resources of its member agencies to study and promote the need for a reliable, high quality water supply for the state's current and future urban water needs. Metropolitan has participated in CUWA since its inception. Membership dues: \$54,000. *[Water Resource Management]*

California Urban Water Conservation Council (CUWCC) \$15,000

Metropolitan is a signatory to the 1991 Council's Memorandum of Understanding, voluntarily committing to a good faith effort to implement a prescribed set of urban water conservation "Best Management Practices." Membership dues are \$15,000. *[Water Resource Management]*

California Utilities Emergency Association (CUEA) \$5,757

California Utilities Emergency Association (CUEA) was formed as a Joint Powers Authority in 1953 to provide coordination between utilities and the state during a major disaster. CUEA, a nonprofit corporation since 1997, enables full participation by public agencies and investor-owned utilities. CUEA ensures that during a major disaster, each utility will manage its own affairs in coordination with the state Office of Emergency Services. CUEA also provides emergency response support and facilitates communication and cooperation between its utility members. Major utility participants include Metropolitan, Southern California Edison, California Department of Water Resources (DWR), Pacific Gas and Electric, Verizon Wireless, Sempra Energy, AT&T, Los Angeles Department of Water & Power, East Bay Municipal Utilities District and Sacramento Municipal Utilities District. *[Water System Operations]*

California Utilities Executive Management Association (CUEMA) \$400

The California Utility Executive Management Association (CUEMA) is a non-profit organization for water utility professionals, their supporters and associates working in the state of California. CUEMA provides a supportive, career-building network that bolsters productivity and strengthens leadership within its membership. With annual conferences, regional workshops and a wealth of information online, CUEMA strives to support executives through education and advocacy of the industry's best managerial practices. *[Office of the Chief Financial Officer]*

California Water & Environmental Modeling Forum (CWEMF) \$2,500

CWEMF is a modeling clearinghouse that provides an open forum for the exchange/improvement/pooling of models/modeling information/professional resources; and mediating technical disputes involving physical/chemical/biological/economic modeling. *[Bay-Delta Initiatives]*

Central City Association of Los Angeles (CCA) \$12,000

Central City Association of Los Angeles (CCA), founded in 1924, is primarily an advocate for the downtown business communities. With a membership of 250 of Southern California's major organizations, the association's interests encompass a variety of issues of regional, statewide, national, and international concerns. Central City Association provides research informational services, maintains close liaison with various governmental agencies, and is actively involved in the legislative process. The association has identified water supply as crucial to maintaining and improving Los Angeles and Southern California's economy, and it has supported Metropolitan on major state water legislation. *[Business Technology]*

Chambers of Commerce

In addition to its corporate affiliates, Metropolitan has memberships in various regional and individual chambers throughout its service area. When selecting which groups to join, Metropolitan looks for associations that are active in their communities and support water issues that align with its mission statement and policy principles. Participation in the various chambers of commerce provides Metropolitan an opportunity to express concerns on water issues via a forum of business and civic leaders. Our memberships, on occasions, have resulted in support for water legislative issues from the different chambers.

American Indian Chamber of Commerce \$1,500

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[Business Technology]*

Chambers of Commerce (Continued)**Anaheim Chamber of Commerce **\$561****

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Bell Gardens Chamber of Commerce **\$500**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Black Chamber of Commerce of Orange County **\$1,500**

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[Business Technology]*

Blythe Area Chamber of Commerce **\$125**

Metropolitan is heavily invested in the Palo Verde Valley with the following program which provides secure, supplemental supplies of Colorado River water for its service area. The C/C membership provides Metropolitan with the opportunity to develop positive relationships with the local community. *[Water Resource Management]*

Burbank Chamber of Commerce **\$820**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

California Black Chamber of Commerce **\$1,500**

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[Business Technology]*

Cerritos Chamber of Commerce **\$500**

Provides Metropolitan and legislative staff with opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Chino Valley Chamber of Commerce **\$350**

Provides Metropolitan and legislative staff with opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

City of Industry Chamber of Commerce (aka Industry Manufacturing Council) **\$275**

Provides Metropolitan and legislative staff with opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Chambers of Commerce (Continued)**Corona Chamber of Commerce** **\$260**

Provides Metropolitan and legislative staff with opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Downey Chamber of Commerce **\$515**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

El Monte/So. El Monte Chamber of Commerce **\$525**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

El Segundo Chamber of Commerce **\$495**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Fullerton Chamber of Commerce **\$595**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Glendale Chamber of Commerce **\$375**

Provides Metropolitan and Business Outreach staff with opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state, and federal legislative agenda. *[External Affairs]*

Greater Los Angeles African American Chamber of Commerce **\$1,500**

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as a subcontractor for purchasing, professional or construction contracts. *[Business Technology]*

Greater Riverside Chamber of Commerce **\$430**

Provides Metropolitan and legislative staff with opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state, and federal legislative agenda. *[External Affairs]*

Harbor Association of Industry and Commerce (HAIC) **\$500**

Provides Metropolitan and legislative staff with opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state, and federal legislative agenda. *[External Affairs]*

Chambers of Commerce (Continued)**Huntington Beach Chamber of Commerce** **\$356**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state, and federal legislative agenda.

[External Affairs]

Irvine Chamber of Commerce **\$700**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state, and federal legislative agenda.

[External Affairs]

Irwindale Chamber of Commerce **\$440**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state, and federal legislative agenda.

[External Affairs]

Lake Havasu Area Chamber of Commerce **\$440**

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[Business Technology]*

La Verne Chamber of Commerce **\$625**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Lake Elsinore Valley Chamber of Commerce **\$500**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

LAX Coastal Area Chamber of Commerce **\$330**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Long Beach Chamber of Commerce **\$820**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Los Angeles Area Chamber of Commerce **\$11,330**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Chambers of Commerce (Continued)**Manhattan Beach Chamber of Commerce** **\$550**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Montebello Chamber of Commerce **\$695**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Orange County Hispanic Chamber of Commerce **\$4,000**

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as a subcontractor for purchasing, professional or construction contracts. *[Business Technology]*

Ontario Chamber of Commerce **\$395**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Oxnard Chamber of Commerce **\$650**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Palos Verdes Peninsula Chamber of Commerce **\$265**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Rancho Cucamonga Chamber of Commerce **\$310**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Redondo Beach Chamber of Commerce **\$835**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Regional Chamber of Commerce – SGV (La Puente, Diamond Bar, and Walnut) **\$650**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Chambers of Commerce (Continued)**San Diego Chamber of Commerce** **\$14,770**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. [*External Affairs*]

Santa Fe Springs Chamber of Commerce **\$940**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. [*External Affairs*]

Santa Monica Chamber of Commerce **\$475**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. [*External Affairs*]

Simi Valley Chamber of Commerce **\$197**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. [*External Affairs*]

South Bay Association of Chambers of Commerce **\$2,500**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. [*External Affairs*]

South Gate Chamber of Commerce **\$605**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. [*External Affairs*]

South Orange County Regional Chamber of Commerce **\$505**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. [*External Affairs*]

Temecula Valley Chamber of Commerce **\$230**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. [*External Affairs*]

Torrance Chamber of Commerce **\$490**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. [*External Affairs*]

United Chambers of Commerce of the San Fernando Valley **\$7,500**

Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

Colorado River Authority of California (July -13 Brd Ltr #7-2) **\$35,744**

A non-profit organization that advances California's interest in the waters of the Colorado River by conducting educational and informational campaigns. It functions as the public affairs entity of the Six Agency Committee. Metropolitan has been a member since the Association's inception in 1946. Funding is included under the Six Agency Committee. The dues are \$35,744. *[Water Resource Management]*

Colorado River Board/Six Agency Committee (July -13 Brd Ltr #7-2) **\$535,312**

Created in 1950, the Committee's primary function is to support the Colorado River Board (CRB) through the collection and administration of funds that are used by the CRB staff for purposes that will secure the represented agencies' rights and interests in Colorado River system water and power resources. Metropolitan has contributed to the fund since its inception. This year's assessment was \$535,312. *[Water Resource Management]*

Colorado River Regional Sewer Coalition (CRRSCo) **\$4,000**

CRRSCo was established in 1997 by local and regional governments as a non-profit corporation to protect and enhance the Colorado River through the improvement of wastewater management practices to ensure a high quality of water for all users. In 2013, CCRSCo changed their name to the Clean Colorado River Sustainability Coalition (CCRSCo) and shifted their focus to enhance and protect the Colorado River through monitoring and analysis of water quality. Metropolitan shares CCRSCo's interest in protecting Colorado River water quality and has been a member since 1999. CCRSCo's annual dues are \$4,000. *[Water System Operations]*

Construction Industry Association on Water Quality **\$2,500**

The group is comprised of the Associated General Contractors of California, Building Industry Association of Southern California, Engineering Contractors Association, and the Southern California Contractors Association to develop plans and regulations that will balance the goals of clean water with the need for a healthy construction-oriented economy. *[External Affairs]*

Department of Consumer Affairs (DCA) **\$115**

The Department of Consumer Affairs (DCA) protects and serves California consumers while ensuring a competent and fair marketplace. DCA helps consumers learn how to protect themselves from unscrupulous and unqualified individuals, and also protects professionals from unfair competition by unlicensed practitioners. *[Office of the General Counsel]*

Engineering Contractors Association **\$600**

Since 1976, the Engineering Contractors Association has served underground and heavy construction professionals in Southern California providing leadership and education and providing effective education of regulatory bodies from the contractor's perspective. Contractors come from 11 Southern California counties with interest in sewer and water lines, pipelines, underground utilities, excavating and grading, tunnels, street and highway construction. *[External Affairs]*

Family Farm Alliance **\$1,000**

The Family Farm Alliance is a grassroots organization of family farmers, ranchers, irrigation districts and allied industries in 16 Western states. The Alliance is focused on one mission: To ensure the availability of reliable, affordable irrigation water supplies to Western farmers and ranchers. Since 2005, the Family Farm Alliance has been invited to testify 37 times before Congress on water and environmental challenges and legislation. *[External Affairs]*

Government Financial Officers Association (GFOA) **\$700**

The Government Financial Officers Association (GFOA) is the professional association of state/provincial and local finance officers in the United State and Canada, and has served the public finance professional since 1906. GFOA provides leadership to the government finance profession through research, education, and recommended practices. *[Office of the Chief Financial Officer]*

HR Strategy Forum **\$295**

The California Connection for Professionals in People Strategy since 1994. The HR Strategy Forum (HRSF) is the California Affiliate of The HR People and Strategy. HRSF provides direct access to HR and business though leaders, networking and development opportunities, and extensive resources for people and talent strategy professionals. HRSF enables members to have a more strategic impact on how their organizations prepare for the future and implement workforce initiatives to achieve business results. HRSF is the only California-based organization that focuses exclusively on talent, people and organizational strategy. Membership provides free access to meetings and webinars that would cost significantly more if attended as non-members and includes access to other HR resources to support talent management and workforce development initiatives. *[Human Resources]*

Information Systems Audit and Control Association (ISACA) **\$180**

The Information Systems Audit and Control Association (ISACA) is a worldwide association of Information Systems professionals dedicated to the audit, control, and security of information systems. Originally formed to address control issues within data processing, ISACA now provides education and professional certifications (Certified Information Systems Auditor™ - CISA®), (Certified Information System Manager® - CISM®), (Certified in the Governance of Enterprise IT – CGEIT), conducts research, develops and publishes professional standards, and provides support to individuals and companies interested in the control of the ever-expanding world of information technology. *[Office of the General Auditor]*

Information Systems Audit and Control Association – Los Angeles Chapter (ISACA) **\$25**

The Los Angeles Chapter is the original and founding chapter of ISACA® (formerly EDPAA). Today, Los Angeles is one of the largest chapters with over 1,000 members, and it continues to support and contribute to the international organization with members' representation on several international committees, financial support and periodic hosting of the International Conference most recently in July 1995. *[Office of the General Auditor]*

Inland Empire Economic Partnership **\$5,000**

Inland Empire Economic Partnership Government Affairs Committee is very active informing state and federal legislators on the important issues of its membership. *[External Affairs]*

Institute of Electrical and Electronics Engineers (IEEE) \$200

Institute of Electrical and Electronics Engineers (IEEE) is essential to the global technical community and to technical professionals everywhere, and is universally recognized for the contributions of technology and of technical professionals in improving global conditions. This organization provides its members with system design methods, industrial standards, code changes, and trends in the area of electrical power, electronics, computers, and telecommunication. *[Engineering Services]*

International Association of Emergency Managers (IAEM) \$185

International Association of Emergency (IAEM), which has more than 5,000 members worldwide, is the preeminent international non-profit organization of emergency management professionals. IAEM is dedicated to promoting the "Principles of Emergency Management" and representing professionals whose goals are saving lives and protecting property and the environment during emergencies and disasters. The mission is to serve its members by providing information, networking and professional opportunities, and to advance the emergency management profession. *[Water System Operations]*

International Code Council (ICC) \$400

Formerly the International Conference of Building Officials (ICBO) has been the preeminent source of building and construction codes for more than 75 years. ICC provides products and services to ensure the public's safety. In addition to providing the codes, ICC provides a variety of certification and training programs on any number of topics. *[Engineering Services]*

International Ozone Association (IOA) \$575

The International Ozone Association (IOA) was formed in 1973 to serve as the focal point for technology transfer and developments on ozone-related issues. For this purpose, the IOA has served as the central, worldwide gathering and disseminating point on ozone information, bringing together scientists, engineers, system designers, technologists, equipment manufacturers and end users to share their experiences and data on ozone and other related oxygen compounds. *[Engineering Services]*

International Right-of-Way Association (IRWA) \$2,418

Since its inception as a not-for-profit association in 1934, the International Right of Way Association (IRWA) unites individuals involved in the acquisition and/or appraisal of real estate for public or quasi-public agencies. The Association provides educational programs and services to its members and the public. Nine (9) memberships *[Real Property Development and Management - \$2,213]* *[Business Technology - \$205]*

International Society of Automation (ISA) \$325

Founded in 1945, the International Society of Automation (ISA) is a leading, global, nonprofit organization with more than 30,000 members worldwide. ISA develops standards, certifies industry professionals, provides education and training, publishes books and technical articles, and hosts conferences and exhibitions for automation professionals. ISA's 160 geographical sections, connect members with technology, expert advice, and world-class technical programming. *[Engineering Services - \$100]* *[Water System Operations - \$225]*

Irrigation Association **\$550**

Since 1949, Irrigation Association has worked toward a shared vision - water conservation through efficient irrigation. This non-profit business promotes and supports the irrigation industry by: providing a voice for the industry on public policy issues related to standards, conservation and water-use on local, national, and international levels; acts as a source of technical and public policy information within the industry; raises awareness of professional irrigation services; offers training and certification and unites industry professionals. The IA promotes modern water management skills and techniques for irrigated agriculture, turf, landscape and golf. Membership dues are: \$550. [*Water Resource Management*]

Latin in Business Association, Inc. (LBA) **\$1,500**

The Latin Business Association (LBA), a private non-profit organization established in 1976, is one of the nation's most active Latin business trade associations on the basis of active membership and overall outreach to its member business owners. The LBA is the only organization that truly represents over 800,000 Latin businesses in California. [*Business Technology*]

League of California Cities – LA County Division (LCC-LACD) **\$5,000**

The League of California Cities – Los Angeles County Division (LCC-LACD) is the largest of the League of California Cities' 16 divisions and is comprised of local elected officials representing the 88 cities in Los Angeles County. LACD promotes legislative advocacy on issues of importance to its members including water infrastructure. The organization also serves as a technical and advisory resource. [*External Affairs*]

Liebert Cassidy Whitmore – LCW **\$3,182**

Membership in this consortium provides access to public sector management training at low cost, as well as consultation on various employee and labor relations issues. Training is focused on reducing potential litigation costs and adhering to public sector laws and rules. [*Human Resources*]

Los Angeles Business Council (LABC) **\$2,000**

Los Angeles Business Council (LABC) is a nonprofit association composed of business and political leaders from the West Side communities of Los Angeles. Through LABC, the District expands its efforts to reach local and state elected officials and maintains contact with the business community. LABC interests include regional issues such as water, traffic, solid waste, growth and other issues that impact the quality of life. Metropolitan has been a member since 1989. [*External Affairs*]

Los Angeles County Business Federation (BizFed) **\$25,000**

The Los Angeles County Business Federation (BizFed) is organized to mobilize the collective voice and volume of advocacy organizations, trade groups and economic development organizations, representing tens of thousands of businesses across every corner of Los Angeles County, on business and policy issues that affect the economic vitality and quality of life in Los Angeles county and its cities. Its goals are to educate and engage the business community on important business issues, where large and small are powerfully aligned to advance a shared agenda. [*External Affairs*]

Los Angeles Economic Development Corporation (LAEDC) **\$2,500**

The Los Angeles County Economic Development Corporation (LAEDC) is the region's leading provider of economic development services. Since 1981, the LAEDC's mission is to attract, retain and grow businesses and jobs for the regions of Los Angeles County. The LAEDC provides district staff the opportunity to interact with business leaders on water policy issues and provides access to various programs including economic research, economic and policy analysis, and public policy leadership. [*External Affairs*]

Municipal Information Systems Association of California (MISAC) \$240

The Municipal Information Systems Association of California (MISAC) is comprised of public agency information technology professionals working throughout California. MISAC promotes the understanding and strategic use of information technology within local government agencies through sharing of best practices. In carrying out its mission, the organization focuses on four key components: Relationships, Member Resources, Education & Professional Development and Advocacy. *[Business Technology]*

National Association of Corrosion Engineers (NACE) \$1,675

National Association of Corrosion Engineers (NACE) International was established in 1943 by eleven corrosion engineers from the pipeline industry as the “National Association of Corrosion Engineers.” NACE International, The Corrosion Society, serves nearly 30,000 members in 116 countries and is recognized globally as a premier authority for corrosion control solutions. The organization offers technical training and certification programs, conferences, industry standards, reports, publications, technical journals, government relations activities and more. *[Engineering Services]*

National Association of Fleet Administrators (NAFA) \$479

National Association of Fleet Administrators (NAFA) is the association for the vehicle fleet management profession. By joining NAFA, you’ll connect with thousands of fellow fleet colleagues and vendors across the United States and Canada, giving you access to key fleet information quickly and easily. *[Water System Operations]*

National Association of Purchasing Card Professionals (NAPCP) \$495

Provides Metropolitan with education, networking, events, and career development. The National Association of Purchasing Card Professionals (NAPCP) is a respected voice in the industry, serving as an impartial resource for members at all experience levels in the public and private sectors. The NAPCP provides unmatched opportunities for continuing education and peer networking through its conferences, Regional Forums, webinars, website, virtual demonstrations, newsletters and regular communication. The association sponsors research and publishes timely and relevant white papers, survey results and other documents. *[Business Technology]*

National Association of Women Business Owners (NAWPO) – Los Angeles \$1,500

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan’s contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[Business Technology]*

National Association of Women Business Owners (NAWPO) - Orange County \$275

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan’s contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[Business Technology]*

National Association of Women Business Owners (NAWPO) - San Diego \$600

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan’s contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[Business Technology]*

National Association of Women Business Owners (NAWPO) – Ventura County \$1,500

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan’s contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[Business Technology]*

National Association of Women in Construction (NAWIC) \$314

Provides Metropolitan and Business Outreach staff with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as subcontractors for purchasing, professional, or construction contracts. *[Business Technology]*

National Business Aviation Association (NBAA) \$2,000

National Business Aviation Association (NBAA) is the leading organization in Washington advocating for the business aviation community and represents the industry on policies that impact business aviation. It offers a comprehensive suite of benefits, services and products that give Member Companies of all types and sizes the tools they need to make the best use of their business aircraft. *[Business Technology]*

National Fire Protection Association (NFPA) \$365

For more than a century, the National Fire Protection Association (NFPA) has been dedicated to protecting people and their property from the devastating effects of fire and other hazards. In some way, virtually every building, process, service, design, and installation in society today is affected by codes and standards developed through NFPA's true consensus system. Through NFPA's National Fire Codes, as well as its education and community outreach programs, NFPA continues to be the worldwide advisor on fire and life safety and protection. *[Engineering Services - \$200][Water System Operations - \$165]*

National Water Resources Association (NWRA) -- Municipal Caucus \$500

The National Water Resources Association (NWRA) is a non-profit federation of state organizations concerned with the management, conservation and use of water and land resources on a national level. *[External Affairs]*

North American Interstate Weather Modification Council (NAIWMC) \$500

The North American Interstate Weather Modification Council (NAIWMC) is a non-profit, tax-exempt organization of regulatory agencies, sponsoring organizations, and research institutions involved in atmospheric water resource management technology, commonly known as weather modification or cloud seeding. The North American Interstate Weather Modification Council exists to facilitate the free exchange of information regarding cloud seeding research and operations in North America. *[Water Resource Management]*

Oracle Applications Users Group (OAUG) \$920

Provides Metropolitan with training and member support. The Oracle Applications Users Group (OAUG) is the world's largest education, networking and advocacy forum for Oracle Applications users. *[Business Technology]*

Orange County Business Council (OCBC) \$5,000

Orange County Business Council (OCBC) represents the business community, working with government and academics to enhance Orange County's economic development and prosperity. *[External Affairs]*

Orange County Taxpayers Association (OCTax) \$2,000

Orange County Taxpayers Association (OCTax) is the only countywide organization whose exclusive focus is to represent taxpayers on governmental tax and spending policy issues. Its mission is to ensure that taxes and tax-supported programs are fair, understandable, cost-effective, and good for business. *[External Affairs]*

Professionals in Human Resources Association (PIHRA) \$125

Founded in 1944, Professionals in Human Resources Association (PIHRA) is a volunteer led association offering services, leadership roles and development opportunities for its members. PIHRA provides opportunities for member interaction and professional development to enhance and enrich the profession. In addition, PIHRA serves as an advocate and source of expert information on Human Resource legislative information. *[Human Resources]*

Public Agency Risk Management Association (PARMA) \$100

Public Agency Risk Management Association (PARMA) is a forum that promotes, develops and facilitates education and leadership in public agency risk management. Topics include property and liability, workers compensation, employee relations and benefits, safety and loss prevention and financial risks. *[Human Resources]*

Regents of University of California– LA \$500

UCLA Anderson Forecast annual membership to provide access to timely economic information that is used in Metropolitan’s forecasting and analysis. Membership Fee: \$500. *[Human Resources]*

Rio Hondo District Legal Professionals Association (RHDLPA) \$40

Rio Hondo District Legal Professionals Association (RHDLPA) is part of Legal Secretaries Incorporated, a state-wide organization dedicated to providing educational information for learning and advancement for legal professionals and support staff members. The organization provides current materials and educational tools to enable law office support staff to remain current with the changes in general law, as well as in their respective areas of practice. *[Office of the General Counsel]*

San Diego County Taxpayers Association (SDCTA) \$3,000

The San Diego County Taxpayers Association (SDCTA) is a non-profit, non-partisan organization, dedicated to promoting accountable, cost-effective and efficient government and opposing unnecessary taxes and fees. The Association was founded on September 18, 1945, and over the following six decades, the SDCTA's fiscal policy research and advocacy efforts have advocated to save the region's taxpayers hundreds of millions of dollars. *[External Affairs]*

San Gabriel Valley Economic Partnership \$5,000

San Gabriel Valley Economic Partnership is an economic development corporation made up of private and public investors organized for the purpose of growing and sustaining the economic base of the San Gabriel Valley region through internal and external marketing efforts. Their goal is to market the Valley internally and externally in an effort to attract more businesses and provide more jobs. The Partnership is working with cities and businesses to create a “business-friendly” region and promote a regional approach to marketing the Valley as the place to do business. *[External Affairs]*

SAVE International (SAVE) \$415

SAVE International (SAVE) members, technical committees and technical exchanges set the global standard of practice in the Value Methodology. Publications, conferences, and an internationally recognized certification program provide tremendous value for individuals and organizations. SAVE offers educational programs and materials on subjects crucial to our field and cooperates with more than 30 universities offering VM courses. In addition, SAVE offers an annual conference and proceedings, Chapter-sponsored regional seminars and ongoing technical seminars. *[Engineering Services]*

Society for Human Resources Management (SHRM) \$735

Society for Human Resources Management (SHRM) is the leading voice of the human resource profession. SHRM provides education and information services, conferences and seminars, government and media representation, online services and publications to more than 165,000 professional and student members throughout the world. *[Human Resources]*

Society of California Archivists (SCA) \$45

Provides Records Management staff in the Business Technology group with the additional archival support and education in the collection and care for the documentary heritage of California and adjoining areas. *[Business Technology]*

Society of Technical Communications (STC) \$340

For 60 years, the Society for Technical Communication (STC) has been the leading organization dedicated to advancing the field of technical communication and the skills of the membership. The organization advances technical communication as the discipline of transforming complex information into usable content for products, processes, and services. This membership supports the technical writing function and staff in Metropolitan. *[Business Technology]*

South County Economic Development Council (SCEDC) \$1,500

The South County Economic Development Council (SCEDC) is comprised of business leaders and public officials working together to create economic opportunities in San Diego's most southern county region and across the border of Mexico. As a member of this organization, Metropolitan can work with business leaders on special committees such as transportation and infrastructure and public policy. Membership also provides an opportunity to engage and communicate with entities on both sides of the border and exchange information and advocate for Metropolitan initiatives. *[External Affairs]*

Southern California Contractors Association (SCCA) \$1,100

Southern California Contractors Association (SCCA) is a leader in labor negotiations with the major trade union locals in Southern California, coordinating with other associations. This practice has resulted in successful, long-term relationships with the trades that resolve issues equitably for all parties. SCCA is the southern California state chapter of the American Road and Transportation Builders Association, an advocacy group for improving our nation's transportation infrastructure. *[External Affairs]*

Southern California Labor Relations Council \$200

Coalition of union organizations plus government and business affiliates who meet to discuss Southland labor issues. *[Human Resources]*

Southern California Leadership Council – SCLC (aka Los Angeles County Economic Development Corporation) \$20,000

Founded in 2005, Southern California Leadership Council's (SCLC) objective is to help enable public sector officials, policy makers and other civic leaders to address and solve public policy issues critical to the region's economic vitality and quality of life. *[External Affairs]*

Southern California Salinity Coalition (SCSC) \$10,000

In 2002, the Southern California Salinity Coalition was formed to address the critical need to remove salt from water supplies and preserve water resources, in the interest of California. National Water Research Institute serves as the organizational administrator. *[Water Resource Management]*

Southern California Water Committee (SCWC) \$10,000

The Southern California Water Committee (SCWC), established in 1984, is a nonprofit, nonpartisan public education partnership dedicated to informing Southern Californians about our water needs and our state's water resources. Through measured advocacy, SCWC works to ensure the health and reliability of Southern California's water supply. Spanning Los Angeles, Orange, San Diego, San Bernardino, Riverside, Ventura, Kern and Imperial counties, SCWC's approximately 200 member organizations include leaders from business, regional and local government, agricultural groups, labor unions, environmental organizations, water agencies, as well as the general public. *[External Affairs]*

Southern California Water Committee (SCWC), Stormwater Task Force \$1,000

The Stormwater Task Force brings together representatives from stormwater, water supply, business and environmental interests from throughout the Southern California region for focused work to further use of stormwater for water supply purposes. *[Water Resource Management]*

Southwest California Legislative Council (SWCLC) \$3,000

Founded in 2004, the Southwest California Legislative Council (SWCLC) is the regional business advocacy coalition of the Temecula Valley Chamber of Commerce, Murrieta Chamber of Commerce, Lake Elsinore Valley Chamber of Commerce, Menifee Chamber of Commerce, and Wildomar Chamber of Commerce. Provides Metropolitan and legislative staff with the opportunity to develop strategic relations with local business owners to promote Metropolitan's local, regional, state and federal legislative agenda. *[External Affairs]*

State Bar of California (CalBar) \$7,980

Membership is mandatory for all attorneys who practice law in California. State law created this professional organization. It provides for testing, certification, and discipline of all California attorneys. *[Office of the General Counsel]*

State Water Contractors, Inc. (SWC) (June-13 Brd Ltr #8-6) \$2,666,834

Metropolitan is a member of the State Water Contractors (SWC), an association that safeguards the rights and promotes the interests of Metropolitan and 26 other State Water Project (SWP) contractors. Specifically, the SWC assures proper and effective operation of the SWP; protects and acquires necessary water rights for the SWP; presents the view of the SWC to the Legislature, administrative agencies, and the public; conducts related studies on the SWP; and addresses specific issues through special funds. Metropolitan's FY 2013/14 billing is (1) \$1,204,457 membership dues, (2) \$463,114 for the Energy Fund, and (3) \$999,263 for the Bay-Delta Fund. Total dues are \$2,666,834. Metropolitan has participated in the SWC since 1982. *[Water Resource Management]*

State Water Project Contractors Authority (SWPCA) (June-13 Brd Ltr #8-6) \$690,844

The purpose of the State Water Project Contractors Authority (SWPCA) is to establish a framework for the future provision of various services to DWR. They include operation and maintenance of portions of the SWP, the acquisition and operation of related facilities such as water and water rights, and other project-related services, provide benchmarking, risk management and power scheduling system implementation services. Joining the SWPCA gives Metropolitan a greater say in the management, operation and maintenance of the SWP, potentially resulting in greater operating efficiencies and reduced costs. Metropolitan's FY 2013/14 billing is (1) \$125,147 for State Water Project Contractors Authority, (2) \$572,878 for Delta Specific Project Fund, and a credit of (\$7,181) for East Branch Enlargement Fund. Total dues are \$690,844. *[Water Resource Management]*

State Water Project Contractors Authority(SWPCA) – MWQI Specific Project Committee (MWQI SPC)(June-13 Brd Ltr #8-6) \$134,006

The State Water Project Contractors Authority (SWPCA) was formed in 2003 as a joint powers organization of interested State Water Project (SWP) contractors. Its objective is to provide DWR the additional resources required to improve the reliability and efficiency of the SWP. It consists of an organization overseeing three specific project committees, one of which is the Municipal Water Quality Investigations Subcommittee (MWQI SPC). The SWPCA can provide services in those areas where the DWR is challenged due to lack of experienced staff, state budget-related constraints, or a need for specialized expertise. It also provides an opportunity for greater responsiveness and influence over major decisions. The MWQI SPC provides SWP contractors with Delta water quality information as it relates to drinking water regulations through monitoring, studies, analyses and forecasting. Total dues are \$134,006. *[Water Resource Management]*

Steel Structure Painting Council (SSPC) \$380

The Steel Structure Painting Council (SSPC) was founded in 1950 as a non-profit professional society concerned with the use of coatings to protect industrial steel structure. *[Engineering Services]*

The California Institute for Federal Policy Research \$2,000

The non-partisan California Institute's mission is to identify issues critical to the economic health of California, to coordinate the development of research data pertaining to these issues, and to communicate this policy research information to the California Congressional delegation. *[External Affairs]*

The Chlorine Institute, Inc. \$840

The Chlorine Institute, Inc., founded in 1924, is a trade association of companies and other entities that are involved or interested in the safe production, distribution and use of chlorine, sodium and potassium hydroxides, and sodium hypochlorite, and the distribution and use of hydrogen chloride. Because of chlorine's nature and its widespread and varied use, the promotion of its safe handling has long been an accepted responsibility of its producers, packagers, distributors and users. The Institute is the focal point for their joint efforts. *[Water System Operations]*

The Climate Registry \$5,500

The Climate Registry is a nonprofit collaboration among North American states, provinces, territories, and Native Sovereign Nations that sets consistent and transparent standards to calculate, verify, and publicly report greenhouse gas emissions into a single registry. The Registry supports both voluntary and mandatory reporting programs and provides comprehensive, accurate data to reduce greenhouse gas emissions. This is a corporate membership in support of Metropolitan's energy management initiative and policies. As a member, organizations are encouraged to establish GHG emissions, inventories and baselines, and to reduce overall GHG emissions. *[Engineering Services]*

The Institute of Governmental Advocates (IGA) \$400

The Institute of Governmental Advocates (IGA) is a voluntary, non-partisan association representing professional lobbyists and lobbying firms in California's Capitol. Its primary mission is to protect and defend First Amendment rights of lobbyists to advocate on behalf of their clients in California's Legislature, the Governor's Office, and the agencies, boards, and commissions of the Executive Branch of state government. As a professional trade association for employee and contract legislative advocates in Sacramento, the organization provides networking and collaboration opportunities on state policy initiatives. *[External Affairs]*

The Institute of Internal Auditors (IIA) **\$1,050**

Established in 1941, IIA is an international professional association of more than 108,000 members with global headquarters in Altamonte Springs, FL. The IIA is recognized as the internal audit profession's leader in certification, education, research, and technological guidance. *[Office of the General Auditor]*

The Institute of Internal Auditors Financial Services Auditor Group **\$50**

The Financial Services Auditor Group of The Institute of Internal Auditors is the premier resource for financial services auditors for information, training, and certification. The mission of the Financial Services Auditor Group is to enhance and promote internal auditing in the financial services industry. *[Office of the General Auditor]*

UC Regents **\$2,500**

UCLA Anderson Forecast annual membership to provide access to timely economic information that is used in Metropolitan's forecasting and analysis. Membership Fee: \$2,500. *[Water Resource Management]*

Underground Service Alert **\$53,093**

According to California law, every operator of an underground pipeline (or other underground facility) is mandated to participate and share the costs for a regional notification center. This provides a free call service for public and private excavators at a work site. In response, Metropolitan will ascertain clearance to dig, then mark or stake the horizontal path. Underground Service Alert provides simple, safe information to protect the pipeline from being damaged and the excavator from personal injury. Membership assessment is \$53,093. *[Engineering Services]*

United States Society of Dams (USSD) **\$900**

United States Society of Dams (USSD) is a nation-wide professional organization dedicated to advancing the technology of dam engineering, construction, operation, maintenance and dam safety; to fostering socially and environmentally responsible water resources projects; and to promoting awareness of the role of dams in the beneficial and sustainable development of the nation's water resources. *[Engineering Services]*

Urban Land Institute (ULI) **\$215**

Founded in 1936, this nonprofit research and education organization now has more than 22,000 members worldwide representing the entire spectrum of land use and real estate development disciplines, working in private enterprise and public service. As the preeminent, multi-disciplinary real estate forum, Urban Land Institute (ULI) facilitates the open exchange of ideas, information and experience among local, national and international industry leaders and policy makers dedicated to creating better places. The mission of the Urban Land Institute is to provide responsible leadership in the use of land to enhance the total environment. *[External Affairs]*

Urban and Regional Information Systems Association (URISA) **\$175**

Urban and Regional Information Systems Association (URISA) is a non-profit association of professionals using GIS and other information technologies to solve challenges in state/provincial, regional and local government agencies and departments. URISA is considered to be the premier organization for the use and integration of spatial information technology to improve the quality of life in urban and regional environments. *[Engineering Services]*

Urban Water Institute , Inc. **\$2,500**

Provides non-partisan exchange of information regarding emerging technologies and policy issues to the water resources industry, with emphasis on water economics, management, and resources. *[External Affairs]*

Valley Industry and Commerce Association (VICA) **\$4,000**

Provides Metropolitan and legislative staff with the opportunity to encourage local small business owners to bid on Metropolitan's contracts or to serve as a subcontractor for purchasing, professional or construction contracts. *[External Affairs]*

Water Education Foundation **\$26,000**

Provides broad water education programs, such as the Colorado River project, a one-year water leader class, water law policy briefings, and others. Membership fees: \$26,000. *[External Affairs]*

Water Research Foundation **\$507,900**

The Water Research Foundation is a nonprofit corporation, established in 1967, to promote, coordinate, and finance applied research in the operation and management of public water supply systems. Metropolitan has benefited from the Water Research Foundation's program in a number of areas including the information collection rule, the disinfectants/disinfection by-products rule, the enhanced surface water treatment rule, taste and odor control strategies, detection and treatment of microbial pathogens, and Perchlorate and Chromium 6 research and development. The subscription fee is \$507,900 for water quality programs. Metropolitan has participated in the Water Research Foundation since 1986. *[Water System Operations]*

WateReuse Association (WRA) **\$8,624**

WateReuse Association (WRA) is the only association solely committed to promoting water recycling on a national scale. WRA provides Metropolitan with a channel to promote and improve the efficiency of water recycling, which is a fundamental building block of southern California's regional integrated resource plan. Benefits to Metropolitan's membership in WRA include: improved public acceptance of recycled water through WRA education programs; improved administrative efficiency through WRA's outreach and influence of key state funding and regulatory programs; and improved regulations through WRA's science-based research and development program leading to reduced project costs and expanded water reuse applications. *[Water Resource Management]*

WateReuse Foundation **\$25,000**

The WateReuse Foundation is a nonprofit research organization comprised of public water and wastewater agencies, and private consulting firms. The Foundation is dedicated to advancing the science of water recycling and desalination. It provides research funding and supports efforts to create new sources of high quality water while protecting public health and the environment. Current research projects involve emerging water treatment technology and management practices. As a member, Metropolitan would sit on its board and have the opportunity to influence future research activities to address water challenges within our region. As a point of clarity, the WateReuse Association is a separate but related advocacy organization of which Metropolitan is a long-standing member. Membership fees: \$25,000. *[Water Resource Management]*

Western Coalition of Arid States (WESTCAS) \$3,000

Western Coalition of Arid States (WESTCAS) is a coalition of approximately 75 water and wastewater districts, cities, towns, and professional organizations focused on water quality and water quantity issues in the states of Arizona, California, Colorado, Nevada, New Mexico, and Texas. Their mission is to work with Federal, State, and Regional water quality and quantity agencies to promote scientifically-sound laws, regulations, appropriations, and policies that protect public health and the environment in the arid West. *[External Affairs]*

Western Urban Water Coalition (WUWC) \$25,000

Western Urban Water Coalition (WUWC) was established in 1992 by a group of general managers of the largest urban water utilities in the West. The WUWC members share common interests, including water conservation; the need for regional, as well as local, solutions to meet future water supply demands and comply with environmental law; and the shared need for project financing or appropriations from the federal government. Because of its broad, multi-state political base, it is more effective than its members could be on their own in addressing its initiatives in Washington, D.C. Metropolitan has been a member of WUWC since its inception. Membership fees: \$25,000. *[Water Resource Management]*

Women's Business Enterprise Council (WBEC) \$1,000

Founded in 1997, Women's Business Enterprise Council (WBEC) is the nation's leading advocate of women-owned businesses as suppliers to America's corporations. It also is the largest third-party certifier of businesses owned and operated by women in the United States. WBEC works to foster diversity in the world of commerce with programs and policies designed to expand opportunities and eliminate barriers in the marketplace for women business owners. *[Business Technology]*

WorldatWork \$735

WorldatWork is the world's leading not-for-profit professional association dedicated to knowledge leadership in compensation, benefits and total rewards. Founded in 1955, WorldatWork focuses on human resources disciplines associated with attracting, retaining and motivating employees. In addition to serving as the membership association of the profession, WorldatWork provides education programs, the monthly *work span* magazine, online information resources, surveys, publications, conferences, research and networking opportunities to advance the state of the profession in compensation, benefits and total rewards (work experience). *[Human Resources]*