

April 22, 1999

**To:** Board of Directors (Executive Committee--Information)

**From:** General Manager \_\_\_\_\_

**Submitted by:** Lambertus H. Becker  
Chief Financial Officer \_\_\_\_\_

**Subject:** Transmittal of PriceWaterhouseCoopers, LLP Budget Analysis Project Report

**RECOMMENDATION**

---

---

For information only.

**REPORT**

---

---

Under separate cover, the Budget Analysis Project Report prepared by PriceWaterhouseCoopers, LLP (PWC) will be transmitted to the Board of Directors. This project was commissioned by the Board of Directors as a means of conducting an independent assessment of the present budget process and identifying opportunities for improvement. The project scope included an evaluation of the budget process at Metropolitan, a four-year trend analysis, and identification of opportunities for cost containment.

PWC made an oral presentation of the results of its study to the Budget and Finance Committee on March 8, 1999. The written report provides additional material in support of their findings and presents options to implement their recommendations. The report was not available to mail with the May Board packet but should be mailed early in the week of May 3.

MF/mb