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The Metropolitan Water District
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MWD

METROPOLITAN WATER DISTRICT OF SOUTHERN CALIFORNIA

JAN - 9 1996

[Signature]
EXECUTIVE SECRETARY

December 26, 1995

To: Board of Directors (Executive Committee--Information)

From: General Manager

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Submitted by: Liz Rojas
Executive Assistant for Strategic Policy Development

Subject: General Manager's Work Plan for Fiscal Year 1995-96

RECOMMENDATION(S)

For Information Only.

EXECUTIVE SUMMARY

The Semi-Annual Report on the General Manager's Work Plan for fiscal year 1995-96 is being transmitted for review and consideration by the Board of Directors. The report focuses on the progress made to date on each of the District's Initiatives and core activities. The report also provides the General Manager and the Board with an opportunity to make any mid-year adjustments or additions to the work plan.

DETAILED REPORT

On August 22, 1995, the Board of Directors received General Manager's Work Plan for fiscal year 1995-96. The work plan is divided into a short list of high profile District initiatives (Initiatives) and a list of key core objectives. The Initiatives are divided into four primary focus areas. They are:

- I. OUTREACH
- II. RELIABILITY
- III. AFFORDABILITY
- IV. WATER QUALITY

The core objectives are a derivative of the detailed divisional objectives as identified in the approved annual budget. The objectives are defined as those activities required to design, construct and maintain the water distribution system. The objectives are sorted into seven guiding principles: Water, Cost, Finance, Facilities, Environment, Workforce and Interdependence.

Attached for your review is the Semi-annual report on the General Manager's Work Plan for fiscal year 1995-96. Based on the activities reported, significant progress has been made toward completion of the Initiatives as well as the Core Objectives.

Among the highlights for the District Initiatives is the adoption of the EIR on the Monterey Principles and the execution of the amendment to the State Water Contract, both of which served to protect Metropolitan's interests in State Water allocations and financing. In November, the Los Angeles County Board of Supervisors authorized the transfer of Morris Dam from Metropolitan to the County. The District continued its objective of a reliable Colorado River Aqueduct supply by signing an M.O.U. with the Southern Nevada Water Authority in conjunction with a comprehensive plan that assured a full aqueduct for the next thirty years. Privatization of PMA's, an issue brought forth in the Federal budget debate, was successfully managed and subsequently deferred. The Board adopted the principles expressed in the Integrated Resources Plan as well as approved the "six keys to reliability".

Under the Work Plan's Core Objectives, the EIR for the headquarters was completed and adopted by the Board at its November meeting. In Human Resources, the conversion to PeopleSoft to manage such items as payroll went smoothly. Design of the Desert SCADA system was completed, and the SCADA system for the Mills plant expansion was received by Operations. Engineering began work with Finance to develop a monthly expenditure forecast for the CIP, to increase forecasting accuracy and optimize utilization of invested funds.

The General Manager will bring a final annual report in June 1996. The report will also be transmitted to the Special Committee on Department Head compensation for use as part of the General Manager's annual performance evaluation. Under a companion report the General Manager has elaborated on the recommended format to evaluate the General Manager and his department.

LR:vb

Attachment

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**GENERAL MANAGER'S WORKPLAN
SEMI-ANNUAL REPORT
DISTRICT INITIATIVES**

FISCAL YEAR 1995-96

FOCUS AREA/ INITIATIVE

ACCOMPLISHMENTS

I. OUTREACH - Establish a successful interdependence with the Southern California water community.

A) Provide the necessary staff and resources to foster an environment to allow the Board to develop the framework for addressing governance, policy-making issues, budgetary processes, and Board/Departmental responsibilities.

- 1) Assist Board of Directors in Governance Workshop and follow up with possible changes to the Administrative Code.
- 2) Assess and modify Board letters, focusing on policy matters.
- 3) Develop and implement "pilot" automated Board letter transmittal and review process.

- Held Directors Workshop 9/27. Changes made to Committee structure approved by Board in November.
- Completed preliminary modifications to board letter format, additional modifications to be completed by April. Implemented new format with Hypertext conversion. Completed preliminary planning for modification of Board agenda, implementation of initial changes in February, 1996.
- Implemented "Pilot" automated board agenda packet transmittal for IS Ad Hoc Committee. Further refinements anticipated by March.

B) Develop and implement programs, in cooperation with Member Agencies, that markets both Member Agencies and MWD to the public regarding key issues such as reliability, capital improvements, water quality, cost-effectiveness, resource mix, and water rates.

- 1) Survey Member Agencies for communications and service effectiveness, and make corrective changes.
- 2) Communicate a focused message of reliability, quality, and affordability in partnership with Member Agencies.
- 3) Expand geographic network and partnerships among districts, cities, business and elected officials.

- Completed pre-survey and incorporated Member Agencies' recommendations into draft of final survey report.
- Survey to be distributed to Member Agencies in mid-January, comments back in mid-February.
- Initiated design of series of small "scatter" ads on water reliability, cost-effectiveness and water quality to run between January and June 1996 in newspapers throughout service area.
- Expanded network of political allies and member and subagencies through Local Government Relations Program.
- Created political contact data base.

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<p>C) Increase inter-divisional communication at Metropolitan to promote an understanding of District-wide issues and initiatives.</p> <p>1) Modify organizational structures and communications to promote effective customer relations.</p> <p>2) Consolidate and manage point of contact for a Member Agency to increase effectiveness.</p> <p>3) Reorganization: CFO/CAO functions; increase Washington, D.C. presence.</p>	<ul style="list-style-type: none"> • Created position of Executive Assistant for Member Agencies. Selection process reviewed with board and Member Agency Managers. Final selection targeted for February. • Conducted interviews for restructuring study of Finance, Admin. Services and Info. Systems. Developed preliminary organization and staffing framework. Implementation scheduled for late January or early February 1996. • Staffed Washington D.C. office to its full complement, including contracting of supporting consultant services.
<p>II. RELIABILITY - Establish MWD as reliable, and communicate that reliability to the Member Agencies.</p>	
<p>A) Implement Bay/Delta Accord through development of broad coalitions, an ecosystem-based monitoring plan and projects to address non-flow factors. Develop stakeholder alternatives for an ecosystem/habitat protection and a long-term recovery plan for the Bay/Delta.</p> <p>1) Develop Stakeholder consensus supporting CALFED process.</p> <p>2) Develop comprehensive monitoring and response plan supporting long-term solution.</p> <p>3) Develop Category III funding and institutional structure.</p>	<ul style="list-style-type: none"> • Produced a Stakeholders' White Paper on Delta solution alternatives. • Expanded special studies to include toxins, habitat needs, and impacts of commercial fishing and exotic species. • Recommended a crediting proposal to CALFED providing an incentive for contributions to Category III. • Northern urban agencies of CUWA contributed \$1.7 million.
<p>B) Implement the Monterey Principles regarding State Water Project allocation, financing, and water management.</p> <p>1) Provide support to ensure the timely finalization of the Draft EIR.</p> <p>2) Assist in preparation and review of contract amendment language to protect Metropolitan's interests.</p> <p>3) Review operational alternatives for State Water Project.</p>	<ul style="list-style-type: none"> • Completed preparation of draft and final EIR as part of a State contractor/DWR team. • Negotiated contract amendment consistent with the Monterey Principles that protects Metropolitan's interests. • Obtained Board authorization to execute amendment. Signed contract amendment. • Completed and signed agreements for transfer of Kern Fan Element property of the Kern Water Bank from DWR to Kern County Water Agency, pending close of escrow in early 1996.

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<p>C) Develop multi-state management programs for increasing reliability of Colorado River water.</p> <p>1) Negotiate and assist preparation of environmental documentation assuring Metropolitan diversions of up to 1.3 million acre-feet per year.</p> <p>2) Work with Federal Government, Arizona and Nevada to develop a regional, long-term solution for Lower Basin states.</p> <p>3) Negotiate construction and funding contract and mitigation agreement for the All American Canal Lining Project, or decide not to proceed.</p>	<ul style="list-style-type: none"> • Awaiting Secretarial approval of 1996 AOP, which provides for maintaining aqueduct at full capacity. • Received endorsement in speech by Secretary of Interior Babbitt at CRWUA of water banking on Colorado River as part of consensus-based solution. • Focus on four-part program to improve reliability of Colorado River supply to 100% over next 30 years: <ul style="list-style-type: none"> • Negotiated and signed MOU with Southern Nevada Water Authority, • Board approved principles concerning San Luis Rey settlement. • Executed Amendment to the Demonstration Program Agreement to store Colorado River water underground in central Arizona.
<p>D) Implement legislative strategy for refinement of the Central Valley Improvement Act.</p> <p>1) Maintain broad-based North-South Urban Coalition.</p> <p>2) Develop legislative amendments consistent with Urban Coalition position.</p> <p>3) Communicate and secure support with the business community and other key groups.</p>	<ul style="list-style-type: none"> • Developed a common bay/delta - urban coalition legislative strategy and position paper. • Developed potential legislative language for improving implementation of the CVPIA. • Met with representatives of the agricultural community, environmental organizations, congressional representatives, and editorial boards to decide urban coalition position.

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<p>E) Refine and implement strategies necessary to meet the regional goals identified in the Integrated Resource Plan regarding imported water supplies, local resource projects, groundwater storage and recovery, and new water reclamation projects.</p> <p>1) Develop for Board consideration and action:</p> <ul style="list-style-type: none"> • proposal to modify the Local Resource Projects Programs and Groundwater Recovery Program, • a recommended Water Surplus and Drought Management Plan, • proposals for developing seasonal and long-term carryover storage. <p>2) Prepare an issue paper for wheeling for Board discussion.</p> <p>3) Assist the Board in aligning those proposed programs with the adopted Goals and Objectives, as well as the Strategic Plan.</p>	<ul style="list-style-type: none"> • Completed issue paper on wheeling. Target date of 2/96 for final Board letter. • Presented to Board pending letters on local resource program and plan for conversion of existing local projects to new program. • Presented to Board alternatives for local storage programs and analytical basis for addressing alternatives. • Held Board workshop on IRP and wheeling issues including evaluation of adjustment strategies. • Presented "Six Keys to Reliability" to the Board in November, identifying critical components to Metropolitan's future. • Board adopted in November the IRP regional supply reliability goal and implementation process.
<p>F) Review/Revise MWD Annexation Policies.</p> <p>1) Set up action plan for reviewing/revising MWD annexation policy.</p> <p>2) Convene Member Agency task force meeting to review policy.</p> <p>3) Prepare draft of recommended changes, if any, to existing policy.</p>	<ul style="list-style-type: none"> • Formed intradivisional Metropolitan Task Force to review current annexation practices and procedures and make recommendations for revision to Administrative Code. • Director C. Barker commenced regular meetings of the newly formed Board Subcommittee on Annexations. • Scheduled and hosted a workshop in December 1995 with representatives from member agencies to obtain suggestions on annexation code revisions. • Completed complex negotiations on terms and conditions for proposed Port Hueneme area annexation. Received informal Board approval in December. • Reviewed and prepared letter response to proposal to merge Elsinore Valley Municipal Water District and Murrietta County Water District.

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<p>G) Finalize and implement the Business Resumption Plan.</p> <p>1) Establish a Business Resumption Command Center (BRCC) and establish vital services, assessment, acquisition, and deployment subteams.</p> <p>2) Conduct BRCC validation exercises.</p>	<ul style="list-style-type: none"> • Plan development is 90% complete. • Identified BRCC primary and alternate locations, finalizing implementation costs. • Scheduled Plan implementation in February, pending board approval.
<p>III. AFFORDABILITY - Target the MWD long-term commodity charge at a competitive level (less than \$500/ AF).</p>	
<p>A) Develop the 1996-97 revenue requirement recommendations and associated water rates and charges. Fully implement the 1995-96 rate structure; review the New Demand and Parcel Charges.</p> <p>1) Develop guidelines for refining implementation of the new rate structure; develop issues to be addressed, based on the first year of implementation.</p> <p>2) Develop analyses and data necessary to evaluate implementation impacts, methods and procedures.</p> <p>3) Work with Member Agencies to identify and develop refinements to improve implementation of the rate structure.</p>	<ul style="list-style-type: none"> • Established a working group and process to refine rate structure. • Selected mediator and initiated process at the 12/15/95 Member Agency Managers meeting. • Established target date of 2/96 for resolution of refinement issues. • Finance and Insurance Committee adopted 1996-97 Revenue Requirements Recommendation in December, 1995.
<p>B) Develop strategy for the Power Marketing Administration purchase to ensure long-term power supply at the most cost-effective price.</p> <p>1) Develop conceptual proposal which protects Metropolitan's long-term power supply interests.</p> <p>2) Develop consensus among the other participants in the Boulder Canyon Project and the Parker-Davis Project.</p> <p>3) If cost-effective, support the introduction and enactment of legislation which is consistent with acquiring an interest in these resources.</p>	<ul style="list-style-type: none"> • Developed a conceptual proposal for an administrative solution, protecting Metropolitan's long-term interests in cost-based rates, with further reductions possible from improved O & M. • Developed the Desert Southwest Committee. Through the committee, drafted proposal and legislation for purchase of Lower Colorado River power resources. Legislation circulated in House and Senate, but not introduced. Received support from Southern California Association of Public Power Agencies and state utilities in Arizona and Nevada.

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<p>C) Review and develop a long-range Agricultural Water Rate Program.</p> <p>1) Complete review of current Interim Agricultural Water Rate Program. 2) Develop Board and Member Agency consensus for permanent program. 3) Seek Board adoption of long-term Agricultural Water Rate Program in Spring, 1996.</p>	<ul style="list-style-type: none"> • Completed survey and presented results to Ad Hoc Committee on Agricultural Water Rates • Focused on higher reliability aspect of agricultural water pricing. Staff preparing legislative options, lower price/lower reliability options will follow. • Interim program expires in February 1997.
<p>D) Complete the implementation of the LaVerne Area Master Plan and develop a district-wide asset management model.</p> <p>1) Develop a phased implementation plan for the LaVerne Area Master Plan. 2) Complete development of an inventory of real property and facilities. 3) Establish an Asset Management Model utilizing the findings of the LaVerne Area Master Plan.</p>	<ul style="list-style-type: none"> • Presented La Verne Area Master Plan to Real Property and Asset Management Ad Hoc Committee. • Completed property and facility inventory identifying approximately 90,000 acres. • Began establishing parameters for developing Asset Management Model (Strategic Plan).
<p>IV. WATER QUALITY - Provide high quality treated water and assist Member Agencies in marketing our product.</p>	
<p>A) Develop and implement a comprehensive Source Protection program; including the Cryptosporidium Action Plan and the Salinity Control Program.</p> <p>1) Implement the Cryptosporidium Action Plan. 2) Formally join the Partnership for Safe Water. 3) Implement the Salinity Control Program.</p>	<ul style="list-style-type: none"> • Board approved \$1.5 M and authorized staff to begin work on the first year of the proposed three-year Cryptosporidium Action Plan. • Reviewed the Partnership for Safe Water's "Signature Package" prior to Board authorization in January 1996. • President signed S.523 to amend the Colorado River Basin Salinity Control Act • Congress appropriated \$8.675 million for planning, design and construction of USBR Colorado River Basin salinity control projects upstream of Imperial Dam for fiscal 1996-97.

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B) Implement legislative plan to address Federal and State legislation including the Safe Drinking Water Act, Clean Water Act and possibly the Farm Bill.

- 1) Implement a legislative plan to support reauthorization of the Safe Drinking Water Act.
- 2) Develop a plan for Source Protection legislation.
- 3) Implement a legislative plan to ensure passage of the State Regulatory Reform Bill.

- Senate unanimously passed S. 1316 on November 30, 1995. Metropolitan participated in development of national coalition strategy.
- Provided leadership to national organizations in negotiations with agricultural interests and the USEPA.
- Introduced in the State Assembly A.B. 1307, which eliminates recommended public health goals (RPHGs)

C) Implement programs to increase public confidence in the quality of our product.

- 1) Complete 3 focus groups on current attitudes.
- 2) Create bill-stuffer with Member Agencies/Retailers.
- 3) Place newspaper articles on ozonation.

- Member Agency survey to be completed in February, 1996, focus groups to follow.
- Staff is currently working with Member Agency group to determine utility of bill-stuffer. Early indications are that bill stuffer is not appropriate due to time and/or physical constraints of actual bills.
- Member Agency group has asked to broaden language of ads to include water quality in general and reliability. Series of small teaser ads is under development

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GUIDING PRINCIPLE/OBJECTIVE

ACCOMPLISHMENTS

I. GUIDING PRINCIPLE: WATER

A) Maintain 100% compliance with all primary drinking water regulations.

- Maintained 100% compliance with Safe Drinking Water Act.
- Reviewed and approved Water Quality Lab expansion design drawings.

B) Coordinate the regional implementation of conservation Best Management Practices.

- Member Agency sign-on to BMP's has been completed. Staff continues working with Member Agencies on conservation programs, funding and external funding (grants, etc.) to increase conservation efforts.

C) Continue to provide comprehensive service to Member Agencies and Subagencies on water quality issues including troubleshooting problems, responding to emergencies and updates on legislative, regulatory and consumer-interest topics.

- Implemented pilot program to provide at cost analytical services to member agencies and subagencies.
- Held Fluoridation Workshop for Member Agencies.
- Assisted Southern California Water Company and California Water Services Company in solving water quality problems within their systems.

D) Implement program for obtaining external funding in support of proactive research.

- Obtained \$160,000 in funding from American Water Works Association research foundation for three projects.
- Initiated patent process for Cryptosporidium analytical methods.

E) Evaluate treatment, distribution system, and support facility requirements through the year 2020 and develop capital programs to ensure Metropolitan's continued ability to deliver reliable supplies of water to its Member Agencies.

- Issued draft system overview report describing Metropolitan's facility needs for the next 25 years.

II. GUIDING PRINCIPLE: COST

A) Manage power resources for the State Water Project, Colorado River Aqueduct, and the small hydroelectric recovery units.

- Optimized power scheduling for the Colorado River Aqueduct pumping operations.

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GUIDING PRINCIPLE/OBJECTIVE

ACCOMPLISHMENTS

<p>B) Evaluate pilot Strategic Operations and Maintenance Management System and, as appropriate, procure and implement system-wide.</p>	<ul style="list-style-type: none"> • Selected Pilot software, received and installed Draft Application Usage Book.
<p>C) Implement the Engineering Division Value Engineering Program.</p>	<ul style="list-style-type: none"> • Completed development of VE Program. Staffed VE section.
<p>D) Successfully integrate the finance, administrative services, and information systems functions into one division to streamline operations, improve services, and increase productivity.</p> <p>E) Implement encumbrance accounting; monitor the 1995-96 tiered budget; and provide standard, custom and ad hoc reports in a timely manner to enhance cost management.</p>	<ul style="list-style-type: none"> • Conducted interviews for restructuring study of Finance, Admin. Services and Info. Systems. Developed preliminary organization and staffing framework. Implementation scheduled for late January or early February 1996. • Study to implement encumbrance accounting is 75% complete. Implementation scheduled for March 1996. • Costs are within the 1995-96 1.6 MAF tier budget. • Over 100 custom and ad hoc reports have been developed. Monthly reports are now available to management by the 8th working day of the month.
<p>F) Develop assessment and screening processes to ensure that equipment, goods and services are procured and utilized in a cost effective manner.</p> <p>G) Develop retention schedules for vital, historical, confidential, and public documents to improve retrieval efficiency and minimize storage space.</p>	<ul style="list-style-type: none"> • Assessment and screening processes are being developed as part of the 1996-97 budget process. • Established Operating Equipment Steering Committee to address policies, procedures, accountability, accounting and recording of equipment. • Started inventory and classification of records stored at various facilities. Effort is 60% complete. • Initiated process of defining specifications for comprehensive records database.

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III. GUIDING PRINCIPLE: FINANCE

- A) Implement recommendations contained in the 1995 Long-Range Finance Plan and update as necessary to reflect significant changes in cost and revenue assumptions.
- B) Conduct security sales to provide funding for the Capital Improvement Program.
- C) Issue variable rate debt and additional commercial paper to diversify the District's debt mix and lower the overall cost.
- D) Update the Investment Policy Statement.

- Adopted Long Range Finance Plan in concept in August 1995.
- Issued RFP for underwriting services. 29 proposals received, 14 interviewed, recommendation is being developed.
- 1996-97 revenue requirements recommended a mix of fixed and variable rate debt to be included in security sale scheduled for Spring, 1996.
- Updated Investment Policy Statement adopted by the Board in November 1995.

IV. GUIDING PRINCIPLE: FACILITIES

- A) Track and meet the budget and schedule objectives of ERP.
- B) Conduct test operations of the Desalination Demonstration Project 2,000 GPD unit and continue efforts to obtain participating funds. Initiate permitting activities for operation of the 5 MGD unit.

- Established project budget at \$1,972,100,000.
- Developed framework for a monthly expenditure forecast for the Capital Improvement Program budget to provide for more accurate cash flow forecasting and utilization of invested funds.
- Started up the 2,000 GPD unit and commenced 24-hour-per-day operation.
- Received approval, pending Federal funding, of \$4 million grant for 5 MGD unit.
- Formed an inter-divisional task force which developed an action plan for implementing the 5 MGD unit. The task force investigated permitting requirements and siting issues.

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<p>C) Continue installation of the SCADA system for the distribution system, treatment plants, and the Colorado River Aqueduct.</p>	<ul style="list-style-type: none"> • Desert SCADA design completed and Request for Proposals issued • Received SCADA system for Mills plant expansion • Completed integration testing of the Willowglen (existing system) interface
<p>D) Manage the orderly and timely development of the permanent headquarters facilities.</p>	<ul style="list-style-type: none"> • Board certified the final EIR in November. • Project presentation made at City Planning and Zoning hearing
<p>V. GUIDING PRINCIPLE: ENVIRONMENT</p>	
<p>A) Implement programs to provide a safe and healthful work environment, and facilitate compliance with applicable health and safety regulations.</p> <p>B) Identify and satisfy or facilitate compliance with environmental and transportation requirements that pertain to hazardous materials and wastes, air quality, and wastewater.</p> <p>C) Identify, communicate and provide services to address environmental, safety and health, regulatory, legislative, and procedural issues impacting Metropolitan and its Member Agencies.</p>	<p>Workplace Health and Safety</p> <ul style="list-style-type: none"> • Participated in region-wide Emergency Response exercise at Skinner. • Provided health and safety requirements for alternative fluoridation chemicals at the fluoridation Workshop. • Established team of district-wide Safety committee chairs to meet quarterly on safety suggestions. <p>Environmental</p> <ul style="list-style-type: none"> • Completed remediation of the former rifle range for the Eastside Reservoir. • Completed Process Hazard Analysis (PHA) studies for all District chlorine systems and the proposed sulfuric acid system at Jensen. • Completed a Phase I Environmental Site Assessment for the Areias Dairy property. <p>Regulatory Affairs</p> <ul style="list-style-type: none"> • Completed Health, Safety and Environmental audits of the Diemer, Mills and Mathews facilities. • Completed implementation of permits and tanks module of the Phase One systems projects.

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D) Improve policies, programs, and plans necessary to ensure District-wide compliance with CEQA, ESA, Clean Water Act, USFWS, and CDF&G.

- Developed proactive approach to ensure involvement of Environmental Planning during all phases of project planning in Operations and Engineering.
- Dedicated staff to work closely with Operations and Engineering in the field to ensure avoidance of environmental impacts and monitoring of mitigation measures.

VI. GUIDING PRINCIPLE: WORKFORCE

A) Implement PeopleSoft/HRIS and new payroll system District-wide.

B) Reach agreement with AFSCME on a multi-year MOU. Complete the implementation of the AFSCME/ACE classification study.

C) Continue supporting employee/division efforts on productivity improvement and change management via training, facilitation, and internal consultation services.

- Implemented payroll system in September with first paychecks issued October 4.
- Contract currently in mediation
- Coordinated the completion of Job Analysis Questionnaires from study participants
- Initiated development of change and transition management curriculum for executive, mid-management, supervisory staff. Implementation in 1996.
- Provided organization and employee development support to divisions.

D) Continue implementing identified practices that expand MBE/WBE contracting opportunities and ensure that established goals are met.

- Implemented Contract Compliance program for Headquarters project.
- Completed small business roundtable discussions.
- Coordinated partnering effort with Engineering Division to identify concerns and opportunities.
- Completed first module of training for A-Agreements and project managers.

E) Continue to promote the hiring of women and minorities through practices that expand pools of qualified candidates for available District positions

- Revised demographic data format and transmitted to each Division to enhance personnel decisions.
- Established relationship with minority outreach organizations
- Statistics for the period: 46 total new hires; 25 (54%) Male, 21 (46%) Female; 4 (8.7%) African-American; 2 (4.3%) Native American; 6 (13.0%) Asian; 7 (15.2%) Hispanic.

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VII. GUIDING PRINCIPLE: INTERDEPENDENCE

A) Continue to carefully review State and Federal legislation which may impact Metropolitan and to prepare the necessary strategies.

- Secured passage of S.B. 901 Water Availability and Land Use Planning, A.B. 306 ERP and Adjoining Schools, S.B. 1011 Urban Water Management Plan, and A.B. 561 Conservation Contracts.
- Implemented successful legislative strategy to prevent money transfer from Metropolitan to L.A. County bailout.
- Provided legislative support and analysis for Federal Legislation involving Safe Drinking Water Act, Clean Water Act, and the PMA issue.

B) Implement both the Automatic Meter Reading System and the first phase of the Water Information System project.

- Both systems have been installed and are being parallel tested with existing systems

C) Develop analytical and decision support tools and resources to meet Metropolitan's water supply, cost, and environmental objectives.

- Completed agreement allowing OCWD to use Metropolitan lab services for a fee for recycled water study.
- Created within the P & R Division, a new branch, Bay-Delta GIS & Modeling Development.
- Obtained and initiated the training for operating the Fischer's Delta Model and the Department of Water Resources' Delta Simulation Model.