

April 15, 1999

**To:** Board of Directors (Executive Committee—Information)

**From:** General Manager \_\_\_\_\_

**Submitted by:** Jack R. Maloy \_\_\_\_\_  
 Chief of Communications

**Subject:** Annual Report on Organizational Memberships

**RECOMMENDATION(S)**

---

For information only.

**DETAILED REPORT**

---

The District holds membership in a number of organizations that assist it in reaching its goals and objectives. Your Board has requested a concise review of these organizations each year. The attached list includes 167 associations, institutes, foundations, and other organizations to which Metropolitan pays dues and regularly participates. Detail is provided on all such organizations where the dues or fees exceed \$500 annually. Those with lower rates, including some which have no dues, are listed at the end of the attached report. The total cost of dues for all organizations is approximately \$ 979,000 annually.

These are a broad spectrum of groups that assist District personnel in matters of water quality, supply, operations, construction, engineering and public affairs.

In large measure, the most important role of many of these organizations is the sharing of information among agencies with similar goals and operational criteria. Additionally, some organizations assist the District in achieving political solutions, providing input in the regulatory process and acting as a source for disseminating information and opinions of the District to varied audiences.

The attached report describes the general purpose of each of the major associations, the annual dues paid by the District and lists the person(s) involved on an ongoing basis. In some cases where the organization is of general interest and any of several District employees might participate in activities, the General Manager is shown as the District contact since the membership is institutional rather than individual. Also shown, by the use of asterisks, are those organizations in which members of your Board regularly participate. Members of your Board serve as officers and committee chairs of some of these organizations.

In addition to these organizations, which are important but may be regarded as discretionary, the District also is the major participant in the State Water Contractors, Inc., the Six Agency

Committee and the Colorado River Association-Six Agency Committee. The Six Agency Committee was created by a joint-powers agreement among Metropolitan, Palo Verde Irrigation District, Imperial Irrigation District, Coachella Valley Water District, Los Angeles Department of Water and Power and San Diego County Water Authority. The Colorado River Association-Six Agency Committee is a nonprofit organization. These organizations, respectively, protect our interests in the State Water Project and the Colorado River, and serve more as adjuncts to our day-to-day operations than as organizations in which we hold membership. The combined cost of these three affiliations is approximately \$951,000 annually.

Continued District memberships in all of these organizations will be scrutinized for relevance by the General Manager before next year's report.

For your convenience, the organizational list below has been separated into those felt to be essential and those considered beneficial. The detail for these organizations follows this Board letter.

### **Essential**

American Compensation Association (ACA)  
 American Concrete Institute  
 American Institute of Certified Public Accountants (AICPA)  
 American Public Power Association (APPA)  
 American Society of Quality (ASQ)  
 American Society for Testing and Materials (ASTM)  
 American Water Works Association (AWWA)  
 American Water Works Association--California-Nevada Section  
 American Water Works Association Research Foundation (AWWARF)  
 Association of California Water Agencies (ACWA)  
 Association of California Water Agencies-Utility Services Agency (ACWA-USA)  
 Association of Metropolitan Water Agencies (AMWA)  
 Association for Quality & Participation  
 Association Production Inventory and Control Society (APICS)  
 Bay Delta Modeling Forum (BDMF)  
 Building Industry Association of Southern California (BIA)  
 Building Owners and Managers Association (BOMA)  
 California Council for Environmental and Economic Balance (CCEEB)  
 California Council for Environmental and Economic Balance--  
     Hazardous Materials and Waste Project  
 California Council for the Social Studies  
 California Municipal Utilities Association (CMUA)  
 California Public Employers Labor Relations Association (CALPELRA)  
 California Society of Certified Public Accountants (CalSoc CPAs)  
 California State Municipal Financial Officers (CSMFO)  
 California Urban Water Agencies (CUWA)  
 California Urban Water Conservation Council (CUWCC)  
 California Utilities Emergency Association (formerly Utility Policy Committee)  
 Central City Association--Executive Committee  
 Chlorine Institute, The  
 Colorado River Water Users Association (CRWUA)

**Essential (cont.)**

Construction Specification Institute  
Employment Management Association (EMA)  
Government Finance Officers Association (GFOA)  
IMPAC  
Information Systems Audit and Control Association (ISACA)  
Institute of Internal Auditors, Inc. (IIA)  
International Desalination Association (IDA)  
International Facility Management Association (IFMA)  
International Ozone Association (IOA)  
International Personnel Management Association (IPMA)  
Investment Recovery Association  
Joint Powers Telecommunication Committee  
LA Rins Chapter  
Los Angeles Business Council (LABC)  
Los Angeles Headquarters City Association (LAHCA)  
National Association of Corrosion Engineers (NACE)  
National Association of Minority Engineering Program Administrators, Inc. (NAMEPA)  
National Association of Purchasing Managers  
National Notary Association  
National Public Employer Labor Relations Association (NPELRA)  
National Science Teachers Association  
National Water Resources Association (NWRA) Municipal Caucus  
National Wetlands Coalition  
Oracle Application User Group (OAUG)  
Oracle Users Group (Los Angeles Area Chapter)  
Organization Development Network (ODN)  
Partnership for Safe Water  
Personnel Testing Council (PTC)  
Professionals in Human Resources Association (PIHRA)  
Public Agency Risk Management Association (PARMA)  
Public Risk and Insurance Management Association (PRIMA)  
Resource Landowners Coalition  
Risk and Insurance Management Society  
ROLM Users Group  
San Gabriel Valley Economic Partnership of Commerce and Cities  
Society of American Value Engineering (SAVE)  
Southern California Business Association (SCBA)  
Southern California Public Labor Relations Council  
Southern California Water Committee (SCWC)  
Telecommunications Association (TCA)  
U.S. Committee on Irrigation and Drainage (USCID)  
U.S. Committee on Large Dams (USCOLD)  
UTC (formerly Utilities Telecommunication Council)  
Valley Industry and Commerce Association (VICA)  
Water Advisory Committee of Orange County  
Water Education Foundation

**Essential (cont.)**

WaterReuse Association of California (WaterReuse)  
 Western Systems Coordinating Council (WSCC)  
 Western Systems Power Pool  
 Western Urban Water Coalition (WUWC)

**Chambers of Commerce:** Anaheim  
 Beverly Hills  
 Brea  
 Burbank  
 California  
 East Co. Regional  
 Glendale  
 Greater San Diego  
 Hemet  
 Highland  
 Los Angeles  
 Moreno Valley  
 Newport Harbor  
 Northridge  
 Ontario  
 Orange County Business Council  
 Placentia  
 Rancho Bernardo  
 Riverside  
 San Fernando  
 San Jacinto  
 Santa Monica  
 Sylmar  
 Torrance  
 Universal-North Hollywood

**Beneficial**

American Association of Blacks in Energy (AABE)  
 American Public Works Association (APWA)  
 American Society of Agricultural Engineers (ASAE)  
 American Society for Public Administration (ASPA)  
 American Society for Training & Development  
 Association of Certified Fraud Examiners (ACFE)  
 Association of Contingency Planners (ACP)  
 Association of Image and Information Management (AIIM)  
 Association of Records Managers and Administrators (ARMA)  
 Association for Commuter Transportation (ACT)  
 Business and Industry Council for Emergency Planning and Preparedness (BICEPP)  
 The Business Forum  
 California Science Teachers Association (CSTA)

**Beneficial (cont.)**

California Spatial Reference Center (CSRC)  
Citizens Coordinate for Century 3  
Computer Security Institute (CSI)  
Data Administration Management Association (DAMA)  
Geospatial Information & Technology Association (GITA)  
Greater Los Angeles Press Club  
Harbor Area of Industry & Commerce  
Help Desk Institute  
Imperial Valley Vegetable Growers Association  
Information Systems Security Association (ISSA)  
Inland Empire Tourism Council  
International Conference of Building Officials  
International Human Resources Information Management (IHRIM)  
International Personnel Management Association Assessment Council (IMPAAC)  
Interstate Council on Water Policy  
Jetforms User Group  
League of California Surveying Organizations (LCSO)  
National Association of Management Employees (NAME)  
National Council for the Social Studies  
National Forum for Black Public Administrators  
National Safety Council (NSC)  
National Water Research Institute (NWRI)  
Orange County Public Affairs Assoc.  
Press Photographers Association  
Public Agency Safety Management Association (PASMA)  
Quality Assurance Institute  
Radio and TV News Association of Southern California  
Resource Conservation District of Greater San Diego  
San Diego County Farm Bureau  
San Diego Economic Development Council  
San Diego Press Club  
San Gabriel Valley Public Affairs Network  
Society of California Archivists (SCA)  
Society for Human Resources Management (SHRM)  
South Bay Association of Chambers of Commerce (SBACC)  
South Bay Economic Development Council  
Southern California Alliance of Publicly Owned Treatment Works (SCAP)  
Southern California Quality Assurance Association (SCQAA)  
Southern California Social Science Association  
Southern California Water Utilities Association  
Special Libraries Association  
Town Hall of California  
Urban Water Institute, Inc.  
Water Agencies Association of San Diego County  
WateReuse Foundation (Foundation)  
Western Coalition of Arid States (WESTCAS)

**Beneficial (cont.)**

Western Regional Intergovernmental Personnel Assessment Council (WRIPAC)  
Western Regional Water Utilities Benchmarking Group  
Women in Public Affairs

BG/jc

**Attachment 10-31A**

**Attachment 10-31A****MAJOR ORGANIZATIONS IN WHICH  
METROPOLITAN WATER DISTRICT OF SOUTHERN CALIFORNIA  
PARTICIPATES**

*Note: Annual dues are shown to the right; associations in which members of the Board of Directors participate are marked with an asterisk.*

**American Concrete Institute (ACI)****\$710**

Gary Snyder

Founded in 1905, the American Concrete Institute was established to provide a readily available source of information and staff assistance to its members and the engineering profession by gathering and disseminating information about the properties and application of concrete and reinforced concrete and their constituent materials. The Institute also assists in solving difficult problems relating to design, testing procedures, specification preparation, construction techniques, and maintenance of concrete products and structures. All information developed by the Institute is continually updated, providing the latest information on the most efficient concrete materials and their uses. Metropolitan has been a member for 18 years and engineers have utilized much of the data contained in the Institute's publications.

**American Public Power Association (APPA)****\$12,000**

Robert W. Schempp/Jon C. Lambeck

APPA is a national organization founded in 1940 which is comprised of municipal electric utilities, public utility districts, public power districts, state authorities, joint action agencies and other consumer-owned electric utilities. APPA primarily monitors and analyzes federal activities and alerts its members to pending federal legislation and regulations. It also develops consensus positions on national issues and provides information and resources as needed. APPA has a strong continuing education program which is essential to keeping up with trends, industry restructuring, technical changes, and the new opportunities that will put Metropolitan in the forefront of the industry. APPA will be a critical agency while moving forward with the federal legislation restructuring the electric utility industry.

APPA has provided Metropolitan with information during the year and alerted staff to specific items which would have a direct impact on Metropolitan's operations. Included in the above has been status and analysis of various federal efforts involving utility restructuring including the possible de-federalization of the Power Marketing Administrations (PMA) that would have a profound impact on Metropolitan's power resources from Hoover and Parker power plants. The APPA PMA Task Force was instrumental in developing alternatives to the sale of the PMAs and provided a base from which a consensus could be developed. Also, APPA had a leadership role in the successful effort to block consideration of stand-alone repeal of the Public Utility Holding

Company Act (PUHCA). Metropolitan's staff participated in this year's annual conference, ad hoc committee meeting and the legislative rally.

**American Water Works Association (AWWA)\***

**\$11,900**

General Manager

The American Water Works Association is an international organization dealing with procurement, treatment, and delivery of water for many and varied purposes. It is the principal association of the water industry. To provide for more active participation in Association activities, it is further divided into sections which represent smaller geographic areas. The local unit is the California-Nevada section which includes the whole of two states. A number of District employees are members of the Association and are actively involved in the activities of the Association on the international, national and section levels. The District has been a member since August 1944.

Major activities during 1997 involved regulatory coordination through numerous stakeholder groups on implementation issues related to the passage of the Safe Drinking Water Act Amendments of 1996. These include consumer confidence reporting formats, contaminant selection and source water monitoring issues. In addition, Metropolitan staff represented AWWA in the negotiation of the Disinfection By-Products/Microbial Rule cluster that culminated in the Federal Register publication of a notice of data availability in November 1997. Staff also participate in, and in some cases chair, Technical Advisory Workgroups of the Association. The final rule is expected to be promulgated in November of 1998. Ed Means represents Metropolitan on the Water Utility Council of AWWA.

**American Water Works Association**

**Research Foundation (AWWARF)**

**\$412,000**

Mark Beuhler

The American Water Works Association Research Foundation (AWWARF) is a nonprofit corporation that was established in 1967 to promote, coordinate, and finance applied research in the operation and management of public water supply systems. Applied research topics funded by AWWARF address key problems identified by the water industry, and provide essential information for impacting the development of drinking water regulations. Metropolitan has benefited from AWWARF's program in a number of areas including the Information Collection Rule, the Disinfectants/Disinfection By-Products (D/DBP) Rule; the Enhanced Surface Water Treatment Rule; taste and odor control strategies; and detection and treatment of microbial pathogens.

**Association of California Water Agencies (ACWA)\***

**\$23,000<sup>1</sup>**

General Manager

ACWA is the largest and oldest coalition of public water agencies in the state with principle concerns in the development, conservation, distribution and control of water both municipally

<sup>1</sup>Less \$9,580.00 for Deposit on Dues Program and Interest on Deposit

and agriculturally. ACWA provides a forum for the exchange and dissemination of information and knowledge, to support or oppose proposed legislation affecting its concerns and proactively respond to legislation and regulations at both the federal and state level. The District's legislative offices in both Sacramento and Washington work closely with the ACWA staff. The District joined ACWA in March 1954.

District Board members and staff serve on many of the ACWA committees which have implemented a number of changes over the years. Five MWD directors are past presidents of ACWA. The Association has become a leader in water quality issues, impacting both state and federal water quality regulations. ACWA, playing a key role in the public affairs and communications arena, has organized the California Water Clearinghouse. This informal coalition of the state's leading water associations and agencies is dedicated to educating the public about Delta issues and the CALFED process.

In 1998, ACWA provided strong leadership with regard to reporting progress on the Bay-Delta plan. ACWA conducted forums at which principals most concerned in the plan—water districts, associations and environmentalists—participated. It also provided information on MTBE problems on a timely basis and, for the 12<sup>th</sup> year, sponsored the California Water Awareness Campaign, in which Metropolitan's played an important role through representation on the campaign's steering committee.

**Association of California Water Agencies-  
Utility Service Agency (ACWA-USA)**

No annual dues, possibility  
for assessments

Robert W. Schempp/Jay W. Malinowski/Albert H. Cheng

Metropolitan became a member of the ACWA-USA on December 28, 1996, although Metropolitan has been a member of its lead organization, ACWA, since March 1954. ACWA established the joint powers authority, ACWA-USA, on December 8, 1995 to serve as an umbrella organization to provide utility services to other ACWA-USA members including electricity, energy efficiency, natural gas and telecommunications. Water agencies, such as Metropolitan and its member agencies, have the ability to contract for full-service retail electricity beginning in April 1998. The objective of ACWA-USA is to save millions of dollars annually in utility costs for its member agencies.

During the year, staff has attended ACWA-USA board meetings and ACWA Energy and Hydroelectric committee meetings. On September 11, 1997, ACWA-USA approved in agreement with New Energy Ventures (NEV) to provide full service retail electricity in April 1998. As of December 1997, constituents or member agencies of ACWA-USA members were included in the agreement with NEV to provide full retail electric service. ACWA-USA members and their constituents and member agencies will have a choice to remain with their current electric service provider or contract with NEV. This is the first and largest coalition of water agencies to join together for the purposes of purchasing electricity.

**Association of Metropolitan Water Agencies (AMWA)****\$12,820**

General Manager/Mark Beuhler

Formed in 1981, AMWA is composed of metropolitan, county, or city agencies serving a population of greater than 100,000 people. Its primary goals are to encourage the establishment of environmentally safe and cost-effective drinking water policies by the Congress and federal agencies; encourage sound policies related to water treatment regulations; exchange scientific and technical information; and provide information to the public concerning the reliable provision of safe water.

1998 activities included extensive leadership in representing the water utility associations' position in stage 2 of the Disinfection By-Products/Microbial Rule cluster. In addition, the Association was active in numerous Safe Drinking Water Act implementation issues such as MTBE, and arsenic and Consumer Confidence Reports on utility competitiveness matters.

**Bay Delta Modeling Forum (BDMF)****\$5,000**

Grace Chan

BDMF is a stateside, non-profit, "consensus" organization whose mission is to increase the usefulness of models for analyzing water-related problems in the San Francisco Bay, Sacramento-San Joaquin Delta, and Central Valley system. BDMF carries out this mission by providing a consensus-building atmosphere for the exchange, improvement, and pooling of models, modeling information, and professional resources. The organization assists in mediating technical disputes involving physical, chemical, biological, and economic modeling. BDMF also conducts impartial peer reviews of models in order to document strengths and weaknesses, suggest improvements, and identify appropriate applications.

Major activities in 1998 included peer review of a number of hydrodynamic models that are currently used in studying the impact of Bay-Delta conveyance alternatives on flow conditions and water quality in the Delta and export water. BDMF co-sponsored a training session on the use of the Delta Simulation Model that is a key analytical tool for CALFED. BDMF also conducted a number of workshops on topics pertinent to the CALFED process ranging from water supply, water quality to biological resources.

**Building Industry Association  
of Southern California (BIA)****\$735**

Ray Corley

The BIA is an advocacy organization whose membership includes builders, contractors, remodelers and land developers. They also advocate on behalf of subcontractors and suppliers. The BIA provides its membership with assistance at the municipal and county level on issues that affect the building industry. Services include free legal consultation regarding industry related matters, governmental and legislative updates, insurance programs and a wide variety of educational programs. Membership in the BIA enables Metropolitan to involve the building industry in Metropolitan's advocacy efforts statewide to ensure regional water reliability.

**Building Owners and Managers Association (BOMA)**

**\$1,000**

Kaye Marchal

With Metropolitan as the owner of its own headquarters building, it is essential for the District to become more knowledgeable and stay current on the myriad issues challenging building owners. One of the best resources available to building owners is the Building Owners and Managers Association (BOMA). BOMA was created in 1907 and has over 16,000 members. Through membership in BOMA, Metropolitan facilities management staff can take appropriate, specialized courses to make them more effective and efficient employees. Additionally, BOMA provides its members with updates on technological advances, legislative issues, and other information critical to managing a building.

**California Council for**

**Environmental and Economic Balance (CCEEB)**

**\$2,500**

General Manager

Membership consists of business, labor and public leaders working together, including virtually every major industry sector, organized labor, and key public and civic organizations. CCEEB is concerned with developing programs to balance environmental and economic issues with regard to air pollution, hazardous material and waste management and comprehensive fiscal and governance reform. The District joined CCEEB in April 1977. The General Manager represents the District in CCEEB general membership activities.

CCEEB projects provide the tools which allow CCEEB members to actively shape public policy decisions. From 1994 to 1996 the District was a member of the California Prosperity Through Reform Project (Project CPR) while the Project developed proposed solutions for the state's fiscal and governance problems. CCEEB's Hazardous Waste Management Project provides a forum for the review of existing regulations and pending legislation pertaining to hazardous materials and waste. The District's Environmental Compliance Division continues to participate in the Hazards Project. General CCEEB membership is required to participate in a CCEEB Project.

**CCEEB Hazardous Materials and Waste Project**

**\$19,000\*\***

John Clark

This project provides a forum for the review of existing regulations and pending legislation regarding hazardous materials and hazardous waste. The goal of the project is to provide leadership and guidance on complex technical policy issues to develop sensible, effective, and equitable public policy. The project strives for the optimum balance of achievable environmental objectives with the economic realities of available resources, practicality and feasibility.

During 1998, CCEEB was involved in two major sets of issues: water quality and the State's hazardous waste management program. CCEEB sponsored AB2302 (Runner) to address process issues related to waste water discharge permit conditions and special investigations required by the regional water boards. The bill was eventually dropped in favor of a broader dialogue between CCEEB members and the state and regional water boards. CCEEB was also deeply involved in the Department of Toxic Substances Control (DTSC) Regulatory Structure Update

(RSU) effort, a wide-reaching and ambitious endeavor aimed at reforming several major aspects of the State’s program for identification and handling of hazardous waste. CCEEB submitted a series of four major policy letters to DTSC regarding the application of sound science through its modeling program related to hazardous waste classification. These letters became the basis for several significant changes to the RSU proposals. These letters were also forwarded to the National Academy of Sciences for consideration in their review of the scientific basis for the proposed new waste classification system. CCEEB was also involved in efforts to reauthorize the California Superfund Program and was useful for monitoring potentially significant issues.

\*\*Note dues increase of \$3,500 from last year.

**California Municipal  
Utilities Association (CMUA)\***

**\$44,297**

Ray Corley

CMUA has represented publicly-owned water, gas and electric utilities throughout California since 1933 and is the only association which combines these important utility services. CMUA is also the only lobbying association which concentrates on urban water issues to the exclusion of agricultural issues. The three irrigation districts represented by CMUA only pay dues as electric utilities and do not ask the association to cover agricultural water issues. Metropolitan joined CMUA in September 1946. The District’s Sacramento office works closely with CMUA staff. CMUA dues have not increased over the last four years. The annual dues are \$35,297.

CMUA coordinated its member’s lobbying efforts and played a significant role in shaping AB 1890 as it applies to municipal electric systems. CMUA and its member electric utilities have been actively engaged in the establishment, transition phases, operations, and future of the California Independent System Operator (ISO) and Power Exchange (PX). CMUA continues to work with Metropolitan and the other unique governmental entities to ensure that the Boards for the ISO and PX include a separate category for governmental entities that manage power systems which support major water development systems, wholesale end uses and the sale of power through the federal Power Marketing Administration.

A supplemental assessment of \$9,000 is also collected by CMUA as part of a partnership to cover costs attributed to the Electric Industry Restructuring coordination, support and representation. This supplemental assessment has been ongoing for the last two years.

**California Urban Water Agencies (CUWA)**

**\$50,000**

Tim Quinn

The California Urban Water Agencies (CUWA) is a nonprofit corporation formed in 1990. CUWA is comprised of the state’s twelve largest municipal water providers serving over 22 million water consumers in Northern and Southern California. CUWA’s mission is to provide a forum for combining the expertise and resources of its member agencies to study and promote the need for a reliable, high-quality water supply for the state’s current and future urban water needs. CUWA’s goals include progressive water management, improvement and protection of drinking water quality, comprehensive solutions for Bay-Delta ecosystem health, and collaborative participation in non-legislative forums where urban water interests are affected.

In 1998, CUWA’s efforts focused on participation in the CALFED Bay-Delta Program in the areas of alternatives refinement, drinking water quality needs, ecosystem recovery and management, source water quality protection, water conservation and water recycling. CUWA was engaged in Bay-Delta management issues prior to CALFED and has been an active participant in CALFED as an organization, providing a unified voice on issues critical to urban water agencies. Major technical studies completed by CUWA in 1998 were an assessment of drinking water source water quality needs for agencies treating water diverted from the Delta, and a guidebook for assessing the feasibility of urban wastewater recycling projects. CUWA also worked with the Environment Water Caucus to submit a joint draft proposal to CALFED for an urban water conservation best management practice implementation certification process. In addition, CUWA continued efforts to assure balanced implementation of the Central Valley Project Improvement Act.

**California Urban Water Conservation Council (CUWCC)** **\$125,000**  
 Barbara Nadon/Bill McDonnell

The California Urban Water Conservation Council is the result of an innovative effort by urban water agencies and public interest groups to implement water conservation as a demand side option on an equal basis with other supply side options. The effort was formalized in a Memorandum of Understanding (MOU) signed in 1991 by three signatory groups: urban water suppliers, public interest groups, and other interested parties. Currently, there are 176 signatories including 112 water agencies and 17 public interest groups. Signatory water suppliers agreed to develop and implement comprehensive conservation Best Management Practices (BMP’s). Metropolitan has been a signatory to the MOU since 1991.

Major activities during 1998 included the first time hiring of an executive director to lead the CUWCC through the CALFED process and into the next century. In April 1998, the CUWCC accepted consideration of the role of certification of BMP performance for the CALFED process. Also, outside funding was secured from the United States Bureau of Reclamation for \$300,000 over the next two years. In addition, the CUWCC continued its work on studies and training such as landscape symposium, establishment of an Internet/Website , a showerhead saturation survey, CII ULFT savings study and a rate analysis study. Metropolitan staff serves on the Steering Committee and chairs numerous subcommittees.

**California Utilities Emergency Association** **\$2,486**  
 Wayne Swanson

Major gas, electric, water and telecommunications utilities in California are members of the California Utilities Emergency Association. This association, was formed as a Joint Powers Authority in 1953 to provide coordination between the utilities and the state during a major disaster. CUEA was incorporated as a nonprofit corporation in 1997 to enable full participation by investor-owned utilities. Membership dues allow the association to staff and finance the Utilities Division of the State Office of Emergency Services (OES). During a major disaster, the state OES assists local government in dispatching emergency resources to the disaster site. This division ensures that during a major disaster, each utility will manage its own affairs in coordination with the state OES. Major utility participants include Southern California Edison, Pacific Gas and Electric, GTE, San Diego Gas and Electric, The Gas Company, MCI,

Los Angeles Department of Water and Power, East Bay Municipal Utilities District and Sacramento Municipal Utilities District. (Metropolitan and the latter three public utilities represent the original founding members).

**Central City Association--Executive Committee**

**\$12,000**

Gilbert Ivey/Jacquelyn McMillan

Central City Association, founded in 1924, is primarily an advocate for the downtown Los Angeles business community. With a membership of 300 of Southern California's major organizations, the association's interests encompass a variety of issues of regional, statewide, national and international concerns.

Central City Association provides research and informational services, maintains close liaison with various governmental agencies, and is actively involved in the legislative process. The association has identified water supply as crucial to maintaining and improving Los Angeles' and Southern California's economy. The Association has supported the District on major state water legislation. The District is a member of a newly established special committee dealing with utility matters.

Recently, the Governmental Relations Committee of this organization has taken a proactive role in furthering the development of issues surrounding the importance of water policy and resource management as a necessary part of economic development for the City of Los Angeles.

**The Chlorine Institute**

**\$600**

Janet Bell/Michael J. Rojas

The Chlorine Institute, Inc. is a trade association of companies and other entities that are involved or interested in the safe production, distribution and use of chlorine.

The mission of the Chlorine Institute is to support the chlor-alkali industry and users of chlorine, and to serve the public by fostering the continuous evaluation of, and improvements to, safety and the protection of human health and the environment connected with the production, distribution and use of chlorine, sodium hydroxide, and chlorine-based chemicals. The Institute meets this obligation by maintaining a scientific and technical organization that fully meets its members' and publics' needs and expectations for safe production and use of chlorine. The Institute also works with governmental agencies to encourage the use of credible science and technology in developing regulations impacting the industry.

The District has been a member of the Chlorine Institute since 1991, and is an active member of the Storage and Transport, and Environmental and Health Committees. Our involvement has clearly furthered the optimization of design, operation and emergency preparedness for chlorine systems.

Membership in the Chlorine Institute has significantly contributed to our chlorine knowledge base and has influenced the District's design of safety systems and its operation and maintenance policies.

In 1998, the District received valuable input from the Chlorine Institute in the areas of chlorine risk management, chlorine transportation, and chlorine risk communications for the RMP process.

**Geospatial Information & Technology Association (GITA)** **\$1,950**  
Wayne Bousley, Ashraf Azmi, Ricardo Salazar

Geospatial Information & Technology Association (GITA) is one of the largest educational associations in the world dedicated to the advancement of information technologies in utilities, government agencies, telecommunications, transportation, and public works. The association is the only non-profit organization in North America that focuses on integrating and applying Automated Mapping and Facilities Management (AM/FM), Geographic Information Systems (GIS), Supervisory Control and Data Acquisition (SCADA), and related information technologies for day-to-day operational challenges. The Mission of GITA is to provide excellence in education and information exchange on the use and benefits of spatial information technologies for communication, infrastructure and utility applications worldwide. During the past year, GITA has been very active in its role of education and promoting the application of information technology in Utilities and Government organizations through their Annual Conference, Acquisition of the GIS for the Oil and Gas Industry Conference, Seminars, Internship, Scholarship, Research Programs, Publications, and Creation of Chapters in USA and International Affiliations.

**Government Finance Officers Association (GFOA)** **\$680**  
Bert Becker/Antoinette Christovale/ David I. Furukawa/Michael W. Hondorp

The Government Finance Officers Association of the United States and Canada represents approximately 12,800 individuals working in the field of public finance. GFOA's goal is to serve the government finance professional by providing education and information, developing new technology, representing the state and local finance officers' positions before legislative and regulatory bodies, and establishing standards of excellence and avenue of networking.

**Institute of Internal Auditors, Inc. (IIA)** **\$720**  
Michael W. Hondorp/Linzey W. Lindhout/Farid Saffar/Harry Lazarovici/Harry Soo/Rebecca Archer/David Reukema/Sandy Skalla/Leo Roldan (Professional Audit staff group membership)

Established in 1941, The IIA serves more than 60,000 members in internal auditing, governance and internal control, IT audit, education, and security from more than 100 countries. The world's leader in certification, education, research, and technological guidance for the profession. The Institute serves as the profession's watchdog and resource on significant auditing issues around the globe.

Presenting important conference and seminars for professional development, producing leading-edge educational products, certifying qualified auditing professionals, providing quality assurance reviews and benchmarking, and conducting valuable research projects through The IIA Research Foundation are just a few of The Institute's many activities.

The IIA also provides internal auditing practitioners, executive management, boards of directors and audit committees with standards, guidance, and information on internal auditing best practices. The Institute is a dynamic international organization that meets the needs of a worldwide body of internal auditors.

**International Desalination Association (IDA)**

**\$675**

Gary Snyder

Founded in 1985, the International Desalination Association (IDA) is a non-profit organization dedicated to the goal of developing and promoting the appropriate use of desalination and desalination technology world-wide in water supply, water reuse, water pollution control, water purification, and water treatment. Information is exchanged and disseminated through publications, meetings, seminars, and exhibitions. The objective of the Association is to carry out its goals by: encouraging research, development, and appropriate utilization of desalination, desalination technology, and water reuse; serving as a public forum to provide information on related subjects; encouraging and promoting the establishment of standards, specifications, and procedures; cooperating and communicating with national and international governmental, institutional, and private agencies in matters relating to desalination; encouraging and promoting efficient use of energy for water; and promoting operator training and certification. Membership consists of end-users, suppliers of equipment, Architectural and Engineering firms/Consultants, academia, research centers, and the interested general public, including student members. This membership represents a broad cross-section of experience in brackish water, seawater, and water reuse. Affiliate organizations, world-wide, include:

- American Desalination Association
- Water Science and Technology Association
- Indian Desalination Association
- Pakistan Desalination Association
- Chinese Desalination & Water Reuse Society
- Japanese Desalination Association

The organization conducts world conferences on technical, academic, and commercial development of the desalination industry. Periodic workshops, seminars, quarterly journals, and bi-monthly magazines provide additional information.

**International Personnel Management Association (IPMA)**

**\$612**

Izetta Birch

This organization of local and State government employees was formed to aid and assist its members in labor relations and personnel practices. The association provides literature and information including a monthly newsletter on labor relations in local, State, and Federal agencies; special papers on technical labor relations subjects; conferences devoted to training and information sharing among management and labor relation specialists. The District joined in 1973 and has derived benefits from the literature, testing materials, training sessions, survey information, and personnel practices.

Regular monthly newsletters are prepared and sent to members providing pertinent information regarding Federal and State legislation affecting personnel practices, court decisions, accomplishments of professionals throughout the United States.

**Los Angeles Business Council (LABC)**

**\$1,300**

Jacquelyn McMillan

The LABC is a nonprofit association composed of business and political leaders from the west side communities of Los Angeles. Through LABC, the District expands its efforts to reach local and state elected officials representing the west side area and maintains contact with the business community in this area. Membership and participation in this organization assists the District to inform the business community regarding the critical importance of water issues to healthy business environment. Membership in this organization also elevates the LABC's interest in water issues with an eventual goal of forming a water task force similar to that of the Greater Los Angeles Chamber of Commerce and becoming a full-fledged advocate of water reliability for Southern California. LABC's interests include regional issues such as water, traffic, solid waste, growth, and other matters that impact the quality of life. Metropolitan has been a member since 1989.

**National Safety Council (NSC)**

**\$550**

Janet Bell

This is a broad-based organization which provides safety training courses, film library, training films, safety posters, annual reports on accident statistics, newsletters, and other related safety materials. The District has been a member for over 16 years.

District staff participate in the utilities and construction divisions of the WSC, and utilize their training materials for such courses as Defensive Driving Training.

**National Water Research Institute (NWRI)**

**\$50,000**

Mark Beuhler

The NWRI was established in 1991 to facilitate, coordinate and support water and water-related research of both a basic and applied nature. These efforts are achieved through joint venture partnerships. Since inception the NWRI has provided funding of over \$15 million of research through over 100 projects. The single largest contributor has been the Joan Irvine Smith and Athalie R. Clarke Foundation. Metropolitan contributed to the NWRI in 1997 and joins the San Juan Basin Authority, County Sanitation Districts of Orange County, Municipal Water District of Orange County, Orange County Water District and Irvine Ranch Water District on the NWRI governing board. Membership in the NWRI allows Metropolitan to leverage its research interests and track activities in the water research arena.

**National Wetlands Coalition**

**\$10,000**

General Manager/General Counsel

The National Wetlands Coalition was formed in 1989 to participate in the national debate over Federal wetlands regulatory policy which is based on section 404 of the Clean Water Act. The

coalition is composed of wide range of members including oil and gas, agriculture, land development, and mining interests. The coalition has participated in legislative and regulatory discussions regarding wetlands regulations, and intervened in litigation challenging the validity of the Corps of Engineers' nationwide permit program which is intended to streamline wetlands regulatory requirements.

**Partnership for Safe Water**

**\$2,995**

Jeanne-Marie Bruno

The Partnership for Safe Water is a voluntary cooperative effort between the U.S. Environmental Protection Agency, the American Water Works Association, the Association of Metropolitan Water Agencies, the National Association of Water Companies, the Association of State Drinking Water Administrators, the American Water Works Association Research Foundation, and over 200 water utilities throughout the United States. The goal of the partnership, which was established in 1995, is to evaluate and improve water treatment to better protect the public from *Cryptosporidium* and other waterborne pathogens. Membership in the Partnership for Safe Water demonstrates to the public that Metropolitan is actively pursuing, and has a continuing commitment toward, the overall goal of providing safe water 100 percent of the time.

**Resource Landowners Coalition**

**\$10,000**

General Manager

The Resource Landowners Coalition is composed of large landowning interests in California that has formed to stay abreast of and discuss legislative, regulatory and administrative initiatives of interest to the members. The coalition has focused on Natural Community Conservation Plan (NCCP) process, other endangered species issues, wetlands permitting, agricultural land use policies, conservation banking, watershed planning, and other open space issues. Membership in the coalition affords Metropolitan the opportunity to be apprised of important California land management initiatives while they are in the formative stage and to provide early input regarding those issues.

**San Gabriel Valley Economic Partnership of Commerce and Cities**

**\$5,000**

Nona Edelen

The Partnership's mission is to help the San Gabriel Valley region's business community and local governments attract and retain business and economic development. Since its creation in 1990, the Partnership has initiated special programs to facilitate the siting and operation of businesses in the Valley. This organization also supports public/private partnerships that provide professional education, training and technical assistance to students and employees.

Current members include mayors, city councilmembers and city managers from eighteen cities, utilities, community colleges, eight chambers of commerce, local media, financial institutions, health care and transportation providers. Metropolitan was invited to join the Partnership because its members wanted a better understanding of water supply and water quality issues. The availability of water is important to the expansion of existing enterprises and the creation of new business.

Metropolitan’s membership was effective September 1997. The District is a voting member of the Environment and Infrastructure Policy Committee and the Board of Directors. Water is one of the Policy Committee’s 1998 priority issues.

**South Bay Association of Chambers of Commerce (SBACC)** **\$600**  
 Antoinette Morehead

The South Bay Association of Chambers of Commerce is an association of 19 chambers and 22 businesses in the South Bay area. Their mission is to create, enhance and promote the economic, environment and quality of life in the South Bay by advocating and creating solutions for business and community issues. The SBACC has a strong advocacy group with its structures and resources to influence policy and legislation. It serves as a strong regional link to South Bay communities’ county, state and federal legislators. The SBACC creates opportunities for MWD staff to gain support for issues of specific importance to MWD.

MWD has an active presence in the Legislative Committee-a standing Committee within the SBACC. The Legislative Affairs Committee is attended by representatives of local, state and federal legislators, as well as chamber government affairs committee chairpersons, and business members. It provides a unique and open forum for discussion of legislative impacts to business. The Committee also provides:

- Proactive representation and timely positions on initiatives and assembly bills.
- Information disbursement and a rapid response process.
- Forums for political debate.
- Lobbying support for important issues.

**Southern California Alliance of Publicly Owned Treatment Works (SCAP)** **\$2,000**  
 Mark Beuhler

The Southern California Alliance of Publicly Owned Treatment Works (SCAP) was created in July 1992. It is an association of cities, special districts and other public agencies formed to concentrate their resources to ensure the passage of reasonable local, state and federal regulations and legislation impacting publicly-owned treatment works (POTWs). Its primary goals are to proactively work together to influence regulations and legislation impacting POTWs, in order to seek a balance between protection of the environment and the economic viability of communities impacted by the regulations or legislation.

Comprised of Southern California public agencies primarily engaged in the collection, treatment, disposal, recycling or reuse of wastewater and its residuals, the membership also is open to drinking water agencies. Many of SCAP’s members serve as water and wastewater agencies for the communities they serve, and several members are member and subagencies of Metropolitan.

**Southern California Water Committee (SCWC)\*** **\$5,000**  
 General Manager

The Southern California Water Committee was formed to pursue a reliable, affordable, high-quality water supply for Southern California. It was incorporated in 1984 with Metropolitan as one of the charter agencies and promotes public awareness of water issues affecting Southern California through conferences, committees and forums. Members of the Water Committee are drawn from various sectors of business, agriculture, government and water interests.

During the past year SCWC followed the proceedings of and provided testimony at hearings conducted by the CALFED Bay-Delta Program, California Department of Water Resources Public Advisory Committee for Bulletin 160.98, and the Assembly and California State Senate Committees on water issues. Three advisory task forces were established to evaluate water supply issues for Southern California and 54 legislators were briefed on SCWC policies by 10 business sector trustees. Additionally, SCWC's quarterly *UPDATE* newsletter provided viewpoints, perspectives, and current reports on California water issues to a readership of 2,500 organizations. A slide presentation addressing relevant water supply and demand issues at the state, regional, and county level, specific to six urban Southern California counties was produced, and a Speakers' Committee organized.

**Telecommunications Association (TCA)**

**\$600**

Rahim Parvaresh

The Telecommunications Association is a nonprofit organization formed to promote awareness in the field of telecommunications. TCA has a corporate office and 11 chapters, 6 of which are located outside California. TCA membership is comprised of 15,000 members representing all industries using telecommunications.

TCA is a collective voice in regulatory matters before the California Public Utilities Commission. The annual TCA trade show in San Diego allows MWD communications staff to view new telecommunications products and services.

**Urban Water Institute, Inc.**

**\$1,150**

Jay Malinowski

The Urban Water Institute, Inc. was incorporated in 1993 as a nonprofit, tax exempt organization. The main purpose of the organization is to provide assistance to public agencies and private firms concerned with issues relating to water resources, with particular emphasis on water economics, management, and resources policies as they affect consumers and the general economy.

A new initiative during 1999 will be the Water 2000 project, an effort to improve the understanding between farm and urban communities regarding conjunctive use of groundwater basins, water transfers, and water use efficiency projects in rural and urban areas.

During 1998, membership to this organization provided Metropolitan staff with access to a monthly newsletter dedicated to providing up-to-date information on current water resources issues. It also provided opportunity for staff to attend several informative conferences and workshops highlighting topics such as regional planning and water rates, Bay Delta and Colorado River issues, technology and exotic water resources, and competition in the water industry.

**UTC (Formerly Utilities Telecommunications Council)****\$4,300**

Rahim Parvaresh

The Utilities Telecommunication Council (UTC) is a nonprofit organization directly supported by electric, gas, and water utilities. UTC represents over 2,100 utility organizations before various state and federal regulatory agencies. The organization's purpose is to protect and lobby these regulatory agencies on behalf of the member utilities as well as act as the coordinating authority for its members' radio frequency assignments.

**Valley Industry and Commerce Association (VICA)****\$3,500**

Jacquelyn McMillan

The Valley Industry and Commerce Association is a 360-member nonprofit corporation representing more than 250,000 employees in the greater San Fernando Valley and surrounding communities. VICA develops or supports policy positions on regional issues through member-active committees. Metropolitan is represented on the Water Committee.

Since 1985, VICA has provided Metropolitan with a forum in which to discuss water issues. VICA has actively supported Metropolitan in publicizing the need for water conservation and state and federal legislation favorable to Metropolitan. VICA's political and commercial leadership has been invaluable during Bay-Delta hearings, Colorado River Reliability Plus Program, and other environmental legislative issues.

**Water Education Foundation****\$10,890**

General Manager

The mission of the nonprofit Water Education Foundation is to develop and implement education programs leading to a broader understanding of water issues and to the resolution of water problems. WEF publishes a bimonthly magazine, Western Water, as well as the Layperson's Guide series; water maps of the state of California and the Colorado River; educational programs for students at most grade levels, and hosts tours of water-significant areas of the state. WEF also sponsors yearly media workshops and executive briefings.

**WateReuse Association of California (WateReuse)\*****\$2,000**

Andrew Sienkiewich

WateReuse is the only statewide association solely committed to promoting water recycling. Its diverse membership consists of public and private entities with the mission of increasing the amount of water recycling in California. The Association's highly successful legislative program is complemented by an aggressive public education and outreach campaign and a focused research program (see WateReuse Foundation below).

During the past year, WateReuse has been a strong advocate for integrating practical recycling approach to the proposed CALFED water-use efficiency program. WateReuse developed a statement of support for agricultural use of recycled water. WateReuse supported legislation that established procedures for customer requests and associated rate setting for recycled water service. WateReuse conducts regular meetings with State Water Resources Control Board

members and staff to discuss controversial funding and regulatory issues and is making steady progress in achieving more user-friendly administrative rules. WateReuse is taking leadership at a statewide level in addressing the thorny issue of salt loading from residential water softener brines. Additionally, WateReuse routinely sponsors workshops and an annual symposium aimed at technical education and promotion of recycling opportunities. Metropolitan staff actively participate in most WateReuse activities.

**WateReuse Foundation (Foundation)**

**\$10,000**

Andrew Sienkiewich

The Foundation was created in 1993 to function in tandem with the WateReuse Association to develop and implement programs that will increase public awareness and understanding of recycled water, its safety and the important role it plays in California’s overall water supply. The goal of the Foundation is the application of good science to advance water recycling technology and regulations.

During the past year, the Foundation’s research committee finalized a business plan that outlines research and educational goals to raise the level of understanding of technical aspects of recycled water and its interaction with the environment. The Foundation selected three projects for grants including a research project which studies virus removal and inactivation requirements, a survey of the occurrence of pharmaceutically active compounds and a workshop on endocrine disrupters in drinking water. Further, the Foundation initiated meetings with other national water recycling organizations to coordinate efforts and discuss prospective collaborative activities. As part of its ongoing commitment to water recycling education, the Foundation sponsored the second annual University of California WateReuse Research Conference to exchange emerging information and discuss industry needed research. To sustain its development, several new members that are committed to ensuring critical water recycling research were recruited.

**Western Coalition of Arid States (WESTCAS)**

**\$2,200**

Brad Hiltcher/Christina Neal

The Western Coalition of Arid States is a grassroots organization formed in the arid western states of Arizona, California, Colorado, Nevada, New Mexico, Oregon and Texas to fulfill the need for appropriate water regulations, policies and laws and the federal, state and local level which will be more responsive to the unique ecosystems of the Western States. Members include cities, towns, counties, water and wastewater districts as well as engineering, planning and environmental firms. WESTCAS’ mission is to focus on the issues involved in assuring plentiful supplies of quality water to the communities of the arid West. Metropolitan has worked informally with WESTCAS on water quality and environmental issues since its inception in 1991 and became a member in 1996.

**Western Regional Water Utilities Benchmarking Group**

**\$2,000**

Kevin Wattier

The West Coast Water Utilities Benchmarking Group is a consortium of fourteen water utilities that was established in early 1996. The group is in search of the best management practices and structures appropriate to water utility organizations. Using an already established benchmarking

process framework, twelve common business processes have been identified and described for each of the member utilities. Specific benchmarking studies are being conducted to address each of these processes.

Benchmarking studies to date have addressed maintenance efforts in water distribution systems. Data has been collected, best maintenance practices identified, performance indicators established, comparisons made, and practices documented. This information has been shared with each of the utilities belonging to the consortium and, as appropriate, has allowed each utility to identify improvement opportunities for specific distribution system components.

**Western Systems Coordinating Council (WSCC)**

**\$60,000**

Robert W. Schempp/Jon C. Lambeck/Ann Finley/Hamid E. Esfahani/Robert J. Gomperz

The WSCC was organized in 1967 to promote reliability and adequacy of the bulk power supply through coordinated operation and planning and is now comprised of organizations from the western United States and Canada, and northern Mexico. It is one of nine regional reliability councils covering all of the contiguous United States and portions of Canada and Mexico. Metropolitan operates a high-voltage, bulk power transmission system that forms a part of the WSCC interconnected power grid. By having a representative on the council and a member on its standing committees, Metropolitan is apprised of current trends and developments in the fields of electric generation, transmission, and legislation as they apply to Metropolitan's power system. Metropolitan has been a member of WSCC since its inception.

During the last year, Metropolitan's staff attended meetings of the planning, operations, communications and executive committees as well as several task for meetings. WSCC's committees and various technical work groups continued to be very active in providing planning and operating criteria and studies to its members in promoting electric system reliability. In response to the system disturbances of 1996 and the possibility of a mandated national standard for electric reliability, WSCC developed a Reliability Management System (RMS) which was approved for implementation by the WSCC members in 1998. The RMS will require certain operating practices by WSCC members to mitigate potential reliability problems. This system is one action the WSCC is taking to respond to the restructuring of the electric utility industry and attempt to influence the development of national reliability standards.

**Western Urban Water Coalition (WUWC)**

**\$15,000**

General Manager

Established June 30, 1992 by 21 major municipal water suppliers in the western United States, the Western Urban Water Coalition agencies serve over 35 million people in 6 states. California urban areas have previously been represented in this organization by the California Urban Water Agencies, of which Metropolitan is a member.

During the year, the Western Urban Water Coalition has successfully maintained a unity of interests and activism among large and diverse municipal water utilities in the West, including major urban utilities from the Upper and Lower Basins of the Colorado River, Northern and Southern California and the Pacific Northwest.

The Coalition provided substantial input to Endangered Species Act reauthorization discussions. The Coalition was a significant voice for constructive, moderate reforms that would benefit urban water supply utilities while improving conservation of ecosystems that support endangered species. Many of the moderate reforms advocated by the Coalition have become part of the basic dialog in both legislative and administrative arenas. In 1999, a special assessment of up to \$13,000 was approved by the Board for Endangered Species Act activities.

**Chambers of Commerce\***

**various (see below)**

Individual staff members belong to chambers of commerce, generally near their residences, when and where such membership offers some advantage to the District. In some cases, District employees serve on committees of chambers of commerce and help focus attention on water supply and water quality issues. The District also is a member of the Greater Los Angeles Chamber of Commerce which provides access to business leaders and allows the District to assist with the activities of the Southern California Water Conference--a sub-group of this chamber. Various chambers have cited water supply and drought as primary issues in the current year.

<b>Anaheim</b>	Norma Arias-Lee	<b>\$ 403</b>
<b>Beverly Hills</b>	Antoinette Morehead	<b>250</b>
<b>Brea</b>	Norma Arias-Lee	<b>110</b>
<b>Burbank</b>	Jacquelyn McMillan	<b>550</b>
<b>California</b>	Board Chairman	<b>8,000</b>
<b>East Co. Regional</b>	Annette Hubbell	<b>195</b>
<b>Glendale</b>	Jacquelyn McMillan	<b>220</b>
<b>Greater San Diego</b>	Annette Hubbell	<b>385</b>
<b>Hemet</b>	Tim Skrove	<b>300</b>
<b>Highland</b>	Tim Skrove	<b>275</b>
<b>Los Angeles</b>	General Manager	<b>5,208</b>
<b>Moreno Valley</b>	Tim Skrove	<b>125</b>
<b>Newport Harbor</b>	Norma Arias-Lee	<b>485</b>
<b>Northridge</b>	Jacquelyn McMillan	<b>130</b>
<b>Ontario</b>	Tim Skrove	<b>275</b>
<b>Orange County Bs. Council</b>	Norma Arias-Lee	<b>500</b>
<b>Placentia</b>	Norma Arias-Lee	<b>300</b>
<b>Rancho Bernardo</b>	Annette Hubbell	<b>234</b>
<b>Riverside</b>	Tim Skrove	<b>250</b>
<b>San Fernando</b>	Jacquelyn McMillan	<b>435</b>
<b>San Jacinto</b>	Tim Skrove	<b>120</b>
<b>Santa Monica</b>	Antoinette Morehead	<b>287</b>
<b>Sylmar</b>	Jacquelyn McMillan	<b>360</b>
<b>Torrance</b>	Antoinette Morehead	<b>276</b>
<b>Universal-North Hollywood</b>	Jacquelyn McMillan	<b>275</b>

**Organizations with annual dues of \$500 or less**

<b>American Association of Blacks In Energy (AABE)</b>	Gilbert Ivey	<b>\$ 100</b>
<b>American Compensation Association (ACA)</b>	Patty Snow	<b>160</b>
<b>American Institute of Certified Public Accountants (AICPA)</b>	Michael Hondorp/Linzey Lindhout	<b>190</b>
<b>American Public Works Association (APWA)</b>	Dennis G. Majors	<b>110</b>
<b>American Society of Agricultural Engineers (ASAE)</b>	Fadi Kamand	<b>85</b>
<b>American Society of Quality (ASQ)</b>	Sue Kahlil	<b>180</b>
<b>American Society for Public Administration (ASPA)</b>	Steve Duncan	<b>150</b>
<b>American Society for Testing and Materials (ASTM)</b>	Ron Brown	<b>350</b>
<b>American Society for Training &amp; Development</b>	Steve Duncan Elliott Smith Dianne Felton	<b>450</b> <b>(3@150ea.)</b>
<b>American Water Works Assoc. - California-Nevada Section</b>	Paul Johnson	<b>80</b>
<b>Association of Certified Fraud Examiners (ACFE)</b>	Linzey Lindhout	<b>125</b>
<b>Association of Contingency Planners (ACP)</b>	Nancy Kavin/Frederick Gervais	<b>170</b> <b>(2@85ea.)</b>
<b>Association of Image and Information Management (AIIM)</b>	Rita Mendoza	<b>250</b>
<b>Association Production and Inventory Control Society (APICS)</b>	Robin Hanks/Rod Bissell/Mark Elderkin/Mark Jordan	<b>110</b>
<b>Association of Records Managers and Administrators (ARMA)</b>	Kaye Marchal	<b>465</b> <b>(3@155ea.)</b>

<b>Association for Commuter Transportation (ACT)</b>	Cathy Rosales	<b>300</b>
<b>Association for Quality &amp; Participation</b>	Suresh Radhakrishnan	<b>120</b>
<b>Business and Industry Council for Emergency Planning and Preparedness (BICEPP)</b>	Katy Gibson	<b>250</b>
<b>The Business Forum</b>	David Edwards	<b>495</b>
<b>California Council for the Social Studies</b>	Education Programs Staff	<b>140</b> <b>(4@35ea.)</b>
<b>California Public Employers Labor Relations Association (CALPELRA)</b>	Izetta Birch	<b>350</b>
<b>California Science Teachers Association (CSTA)</b>	Charlotte Golden/Aurilla Maas	<b>150</b> <b>(3@50ea.)</b>
<b>California Society of Certified Public Accountants (CalSoc CPAs)</b>	Michael Hondorp	<b>190</b>
<b>California Spatial Reference Center (CSRC)</b>	Michael Duffy	<b>No Dues</b>
<b>California State Municipal Financial Officers (CSMFO)</b>	Roger Marumoto	<b>60</b>
<b>Citizens Coordinate for Century 3</b>	Annette Hubbell	<b>500</b>
<b>Colorado River Water Users Association (CRWUA)</b>	General Manager	<b>100</b>
<b>Computer Security Institute (CSI)</b>	Bernice Manning	<b>395</b>
<b>Construction Specification Institute</b>	Ron Brown	<b>230</b>
<b>Data Administration Management Association (DAMA)</b>	Karla Mancinelli/Teri Bishop	<b>150</b>
<b>Employment Management Association (EMA)</b>	Laura Dierking Elizabeth Mounsey	<b>150</b> <b>(2@75ea.)</b>
<b>Greater Los Angeles Press Club</b>	Bob Gomperz/Bob Muir/Rob Hallwachs	<b>500</b>

<b>Harbor Area of Industry &amp; Commerce</b>	Antoinette Morehead	<b>500</b>
<b>Help Desk Institute</b>	Tamme Benzing/Nancy Harris (Local \$100)	<b>100</b>
<b>IMPAC</b>	Roger Marumoto	<b>50</b>
<b>Imperial Valley Vegetables Growers Association</b>	Kirk Dimmitt	<b>250</b>
<b>Information Systems Audit and Control Association (ISACA)</b>	Michael Hondorp/Harry Lazarovici /Harry Soo	<b>460</b>
<b>Information Systems Security Association (ISSA)</b>	Bernice Manning	<b>80</b>
<b>Inland Empire Tourism Council</b>	Tim Skrove	<b>250</b>
<b>International Conference of Building Officials</b>	Sergio Valles	<b>150</b>
<b>International Facility Management Association (IFMA)</b>	Kaye Marchal/Tom Sanchez	<b>150</b>
<b>International Human Resources Information Management (IHRIM)</b>	Izetta Birch	<b>160</b>
<b>International Ozone Assoc. (IOA)</b>	Jim Green	<b>360</b>
<b>International Personnel Management Association Assessment Council (IMPAAC)</b>	Izetta Birch/Jade Kuan	<b>165</b>
<b>Interstate Council on Water Policy</b>	General Manager	<b>500</b>
<b>Investment Recovery Association</b>	Robin Hanks	<b>300</b>
<b>Jetforms User Group</b>	Jo Luke	<b>No Dues</b>
<b>Joint Powers Telecommunication Committee</b>	James Huffaker	<b>No Dues</b>
<b>LA Rins Chapter</b>	Barbara Anderson	<b>90</b>
<b>League of California Surveying Organizations (LCSO)</b>	Michael Duffy	<b>50</b>

<b>Los Angeles Headquarters City Association (LAHCA)</b>	Jacquelyn McMillan	<b>425</b>
<b>National Association of Corrosion Engineers (NACE)</b>	Eric Anderson	<b>325</b>
<b>National Association of Management Employees (NAME)</b>	Cathy Rosales	<b>200</b>
<b>National Association of Minority Engineering Program Administrators (NAMEPA)</b>	Arlene Kokuga-Schroeder	<b>200</b>
<b>National Association of Purchasing Managers</b>	Clarence Simmons/Cynthia Moore/James Cullen/Mark Manning	<b>800 (4@200ea.)</b>
<b>National Council for the Social Studies</b>	Russ Donnelly	<b>65</b>
<b>National Forum for Black Public Administrators</b>	Gilbert Ivey	<b>150</b>
<b>National Notary Association</b>	Loida Yu	<b>50</b>
<b>National Public Employer Labor Relations Association (NPERLA)</b>	Izetta Birch	<b>160</b>
<b>National Science Teachers Association</b>	Russ Donnelly/Janeen Volsey	<b>110 (2@55ea.)</b>
<b>National Water Resources Association (NWRA) Municipal Caucus</b>	General Manager/Mark Beuhler	<b>350</b>
<b>Oracle Application User Group (OAUG)</b>	Dorothy Okoye	<b>250</b>
<b>Oracle Users Group (Los Angeles Area Chapter)</b>	Mike Tracey	<b>495</b>
<b>Orange County Public Affairs Assoc.</b>	Norma Arias-Lee	<b>30</b>
<b>Organization Development Network (ODN)</b>	Suresh Radhakrishnan Dianne Felton	<b>240 (2@120ea.)</b>

<b>Personnel Testing Council (PTC)</b>	Human Resources (6 staff members @ \$40)	<b>240 (6@40ea.)</b>
<b>Press Photographers Association</b>	Bob Gomperz	<b>40</b>
<b>Professionals in Human Resources Association (PIHRA)</b>	Patty Snow	<b>90</b>
<b>Public Agency Risk Management Association (PARMA)</b>	Barbara Anderson	<b>150</b>
<b>Public Agency Safety Management Association</b>	Lonnie Kobus/Janet Bell	<b>150</b>
<b>Public Risk and Insurance Management Association (PRIMA)</b>	Barbara Anderson	<b>300</b>
<b>Quality Assurance Institute</b>	Eliot Bean	<b>295</b>
<b>Radio and TV News Association of Southern California</b>	Bob Gomperz	<b>60</b>
<b>Resource Conservation District of Greater San Diego County</b>	Annette Hubbell	<b>No Dues</b>
<b>Risk and Insurance Management Society</b>	Barbara Anderson	<b>390</b>
<b>Rolm Users Group</b>	Christine Myers	<b>175</b>
<b>San Diego County Farm Bureau</b>	Annette Hubbell	<b>50</b>
<b>San Diego Economic Development Council</b>	Annette Hubbell	<b>500</b>
<b>San Diego Press Club</b>	Bob Gomperz	<b>100</b>
<b>San Gabriel Valley Public Affairs Network</b>	Nona Edelen	<b>No dues</b>
<b>Society of American Value Engineering (SAVE)</b>	Paul Johnson	<b>380</b>
<b>Society of California Archivists (SCA)</b>	Rita Mendoza/LuisSierra	<b>40</b>

<b>Society for Human Resources Management (SHRM)</b>	Izetta Birch/Patty Snow/ Laura Dierking/Elizabeth Mounsey/Steve Duncan	<b>750 (5@150ea.)</b>
<b>South Bay Economic Development Council</b>	Annette Hubbell	<b>200</b>
<b>Southern California Business Association (SCBA)</b>	Ray Corley	<b>395</b>
<b>Southern California Public Labor Relations Council</b>	Izetta E. Birch	<b>175</b>
<b>Southern California Quality Assurance Association (SCQAA)</b>	Eliot Bean	<b>No dues</b>
<b>Southern California Social Science Association</b>	Russ Donnelly	<b>35</b>
<b>Southern California Water Utilities Association</b>	Nona Edelen	<b>25</b>
<b>Special Libraries Association</b>	Dora Lee	<b>100</b>
<b>Town Hall of California</b>	N. Gregory Taylor	<b>150</b>
<b>U.S. Committee on Irrigation and Drainage (USCID)</b>	General Manager/ Kirk Dimmitt	<b>500</b>
<b>U.S. Committee on Large Dams (USCOLD)</b>	Gary Snyder	<b>450</b>
<b>Water Advisory Committee of Orange County</b>	Norma Arias-Lee	<b>100</b>
<b>Water Agencies Association of San Diego County</b>	Annette Hubbell	<b>50</b>
<b>Western Regional Intergovernmental Personnel Assessment Council (WRIPAC)</b>	Jade Kuan	<b>225</b>
<b>Western Systems Power Pool</b>	Jon C. Lambeck/Hamid E. Esfahani	<b>No Dues</b>
<b>Women in Public Affairs</b>	Jacquelyn McMillan	<b>35</b>